



# Harper College

Preliminary Budget Presentation

Fiscal Year 2012

*June 8, 2011*

# Agenda

- Fiscal Year 2012 Budget Process
- Fiscal Year 2011 Budget Status
- Fiscal Year 2011 Recommended Transfers
- Fiscal Year 2012 Preliminary Budget
- Fiscal Year 2011 Capital Budget Status
- Fiscal Year 2012 Preliminary Capital Projects

# Fiscal Year 2012 Budget Process

- December – Five Year Financial Plan Reviewed
- February – Approval of Tuition and Fees
- May – Budget Parameters Reviewed
- June – Approval of Preliminary Budget for Public Review
- June – Resolution to Establish Budget Hearing Date
- June to August – Budget Available for Public Review
- August – Public Hearing and Budget Adoption Scheduled



# Fiscal Year 2011 Budget Status

# Fiscal Year 2011 Budget Guidelines

- Maintain Fund Balances
- State Revenue at 50%
- Enrollment Growth of 5.5% with 1.5% Contingency
- Tuition Increase of \$8.50/Credit Hour
- Property Tax Revenue 2.7% CPI Increase
- Salaries Increase 4.75% (2.7% Administrators)
- Benefits Cost Projected to Increase 12%

# Fiscal Year 2011 Budget & Projection

## Education Fund

*(\$ Millions)*

<b>FY 11 Education Fund</b>	<b>Budget</b>		<b>Projected</b>		<b>Variance</b>
Local Government	\$33.8		\$33.8		\$0
State Government	3.5		6.6		3.1
Tuition & Fees	46.0		46.2		.2
Other	.4		.2		(.2)
<b>Total Revenue</b>	<b>\$83.7</b>		<b>\$86.8</b>		<b>\$3.1</b>
<b>Expenditures</b>	<b>\$83.7</b>		<b>\$80.8</b>		<b>\$2.9</b>
<b>Fund Balance Change</b>	<b>\$0</b>		<b>\$6.0</b>		<b>\$6.0</b>

# Fiscal Year 2011 Budget/Projection Variance

## Education Fund

### Education Fund Projected Variance :

- Revenue – \$3.1M
  - State Funding budgeted at 50%, current through May and projecting to receive final June Base Operating Grant payment
- Expenditures – \$2.9M
  - Salaries and Benefits - \$2.2M
  - General Materials & Supplies - \$.5M
  - All Other - \$.2M

# Fiscal Year 2011 Budget & Projection

## Tax Capped Funds – *Before Transfers* (\$ Millions)

	Education Fund (Projected)	O&M Fund (Projected)	Audit Fund (Projected)	Liability Fund (Projected)	Total Tax Capped Funds (Projected)	Total Tax Capped Funds (Budget)	Variance
Local Government	\$33.8	\$15.4	\$.1	\$1.5	\$50.8	\$50.4	\$.4
State Government	6.6	-	-	-	6.6	3.5	3.1
Tuition & Fees	46.2	2.5	-	-	48.7	48.5	.2
Other	.2	-	-	-	.2	.5	(.3)
<b>Total Revenue</b>	<b>\$86.8</b>	<b>\$17.9</b>	<b>\$.1</b>	<b>\$1.5</b>	<b>\$106.3</b>	<b>\$102.9</b>	<b>\$3.4</b>
<b>Expenditures</b>	<b>\$80.8</b>	<b>\$16.0</b>	<b>\$.1</b>	<b>\$1.5</b>	<b>\$98.4</b>	<b>\$103.6</b>	<b>\$5.2</b>
<b>Fund Balance Change</b>	<b>\$6.0</b>	<b>\$1.9</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7.9</b>	<b>(\$0.7)</b>	<b>\$8.6</b>



# Fiscal Year 2011 Recommended Transfers

## **From Education Fund:**

- Capital Projects – \$4,500,000 to the *Operations and Maintenance (Restricted) Fund*
- Student Success - \$1,280,000 to the *Restricted Purposes Fund*
- Technology - \$220,000 to the *Restricted Purposes Fund*
- Total Transfer Out - \$6,000,000

## **From Operations and Maintenance Fund:**

- Capital Projects - \$1,500,000 to the *Operations and Maintenance (Restricted) Fund*

## **From Auxiliary Enterprises Fund:**

- Technology – \$75,754 to the *Restricted Purposes Fund*



# Fiscal Year 2012 Preliminary Budget

# Fiscal Year 2012 Budget Parameters

- Balanced Budget or Better
- Revenue:
  - State at 100%
  - Property Tax 1.5% CPI Increase
  - Enrollment Increase of 2% (*1% Contingency, ~.4K*)
  - Tuition Increase of \$4/Credit Hour
  - Construction and Renovation Fee Increase of \$2/Credit Hour

# Fiscal Year 2012 Budget Parameters

- Expenditures:
  - Salary Increase of 4.75%, (3.5% Administrators )
  - Benefits Increase of 15% per Calendar Year
  - Salaries and Benefits Represent ~80% of the Total Education Fund Expenditures

# Fiscal Year 2012 Budget

## Education Fund

*(\$ Millions)*

Education Fund	FY 2012 Budget		FY 2011 Budget		Variance
Local Government	\$35.3		\$33.8		\$1.5
State Government	6.7		3.5		3.2
Tuition & Fees	48.3		46.0		2.3
Other	.7		.4		.3
<b>Total Revenue</b>	<b>\$91.0</b>		<b>\$83.7</b>		<b>\$7.3</b>
<b>Expenditures</b>	<b>\$86.6</b>		<b>\$83.7</b>		<b>\$2.9</b>
<b>Fund Transfer</b>	<b>(3.2)</b>				<b>(3.2)</b>
<b>Fund Balance Change</b>	<b>\$1.2</b>		<b>\$0</b>		<b>\$1.2</b>

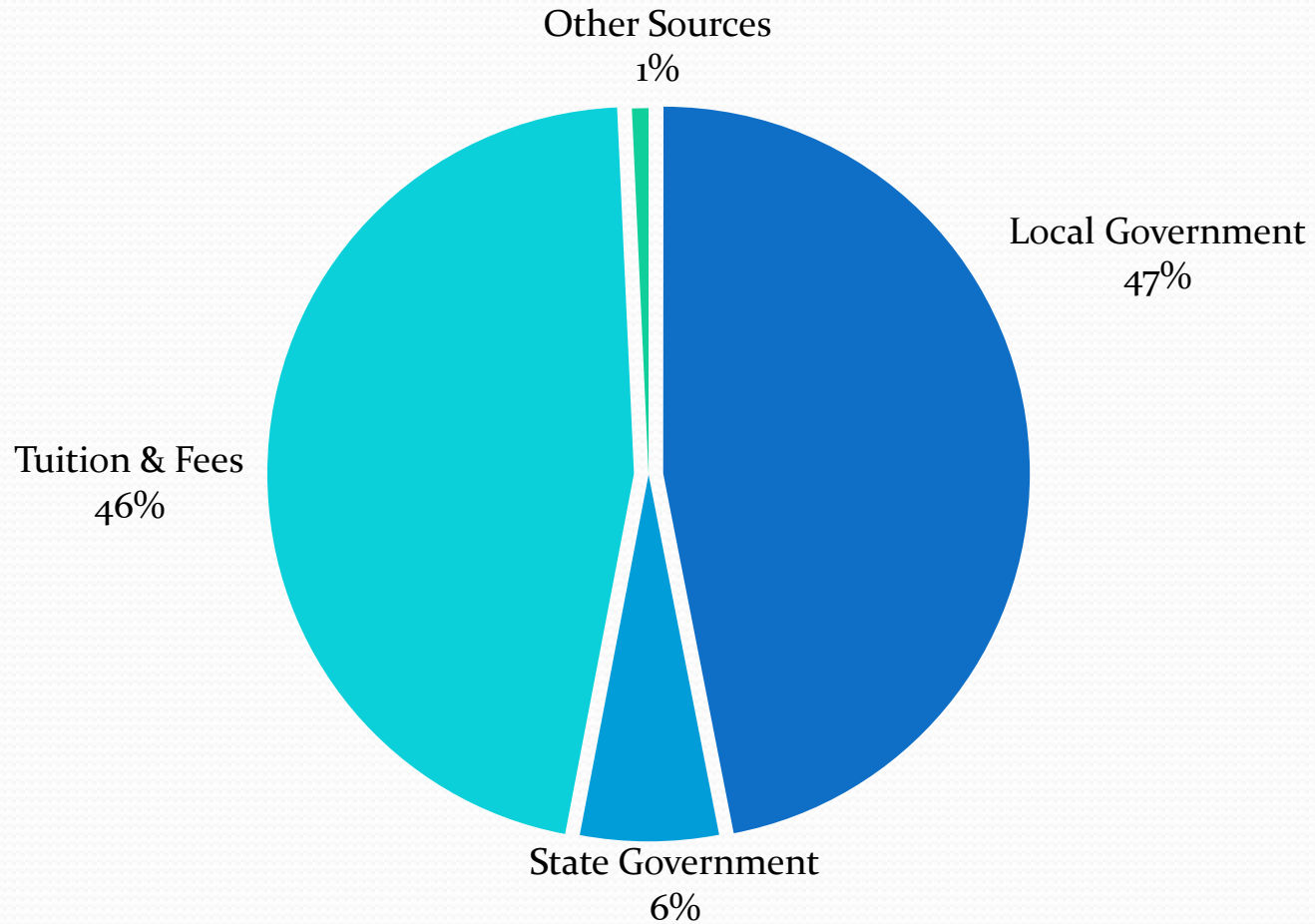
# Fiscal Year 2012 Budget

## Tax Capped Funds

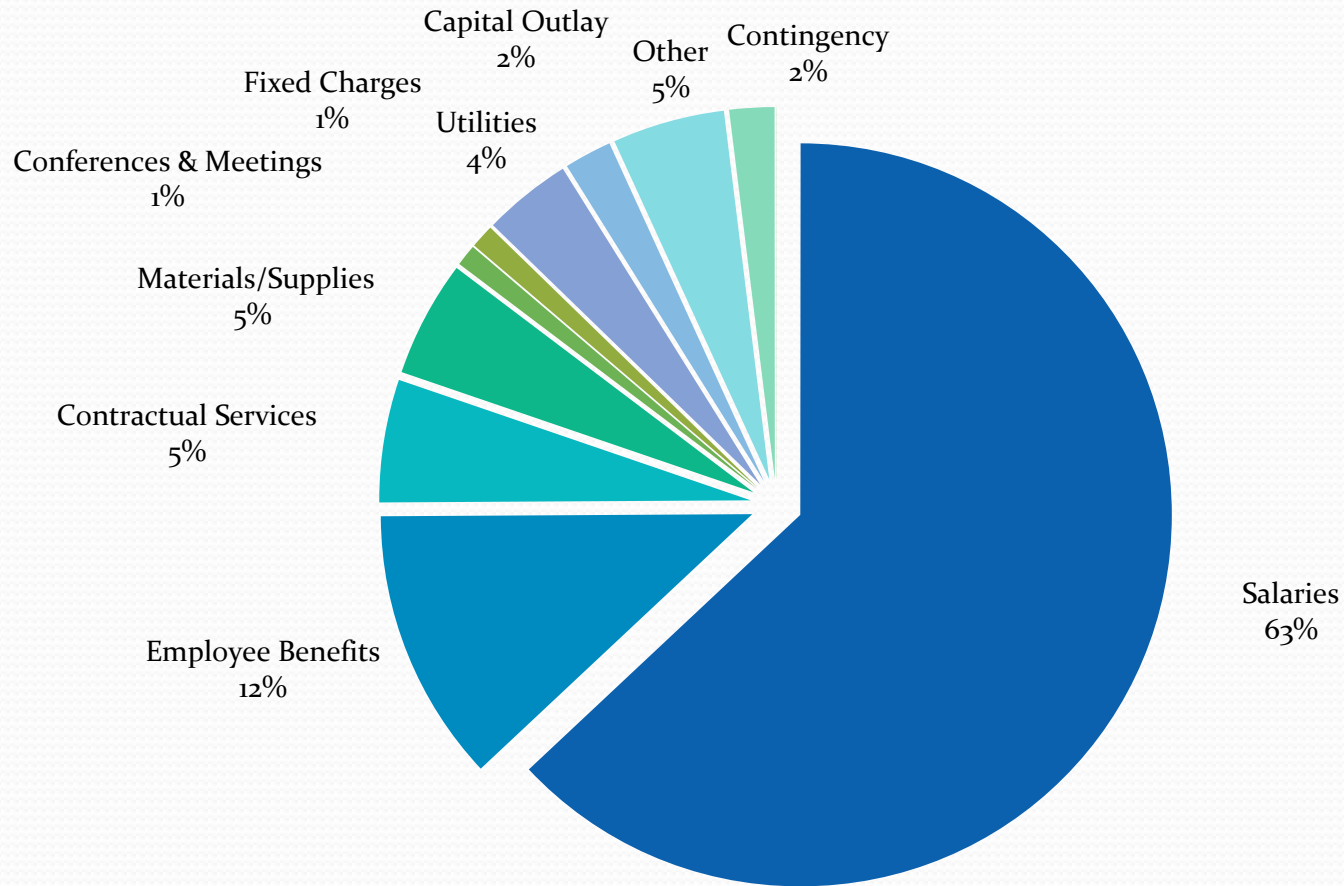
(\$ Millions)

	Education Fund	O&M Fund	Audit Fund	Liability Fund	Total Tax Capped Funds	FY 2011 Budget	Variance
Local Government	\$35.3	\$15.2	\$.1	\$1.0	\$51.6	\$50.4	\$1.2
State Government	6.7	-	-	-	6.7	3.5	3.2
Tuition & Fees	48.3	2.6	-	-	50.9	48.5	2.4
Other	.7	.1	-	-	.8	.5	.3
<b>Total Revenue</b>	<b>\$91.0</b>	<b>\$17.9</b>	<b>\$.1</b>	<b>\$1.0</b>	<b>\$110.0</b>	<b>\$102.9</b>	<b>\$7.1</b>
<b>Expenditures</b>	<b>\$86.6</b>	<b>\$17.9</b>	<b>\$.1</b>	<b>\$2.2</b>	<b>\$106.8</b>	<b>\$103.6</b>	<b>\$3.2</b>
<b>Fund Transfer</b>	<b>(\$3.2)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$3.2)</b>	<b>\$0</b>	<b>(\$3.2)</b>
<b>Fund Balance Change</b>	<b>\$1.2</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$1.2)</b>	<b>\$0</b>	<b>(\$.7)</b>	<b>(\$.7)</b>

# Tax Capped Funds - Revenue



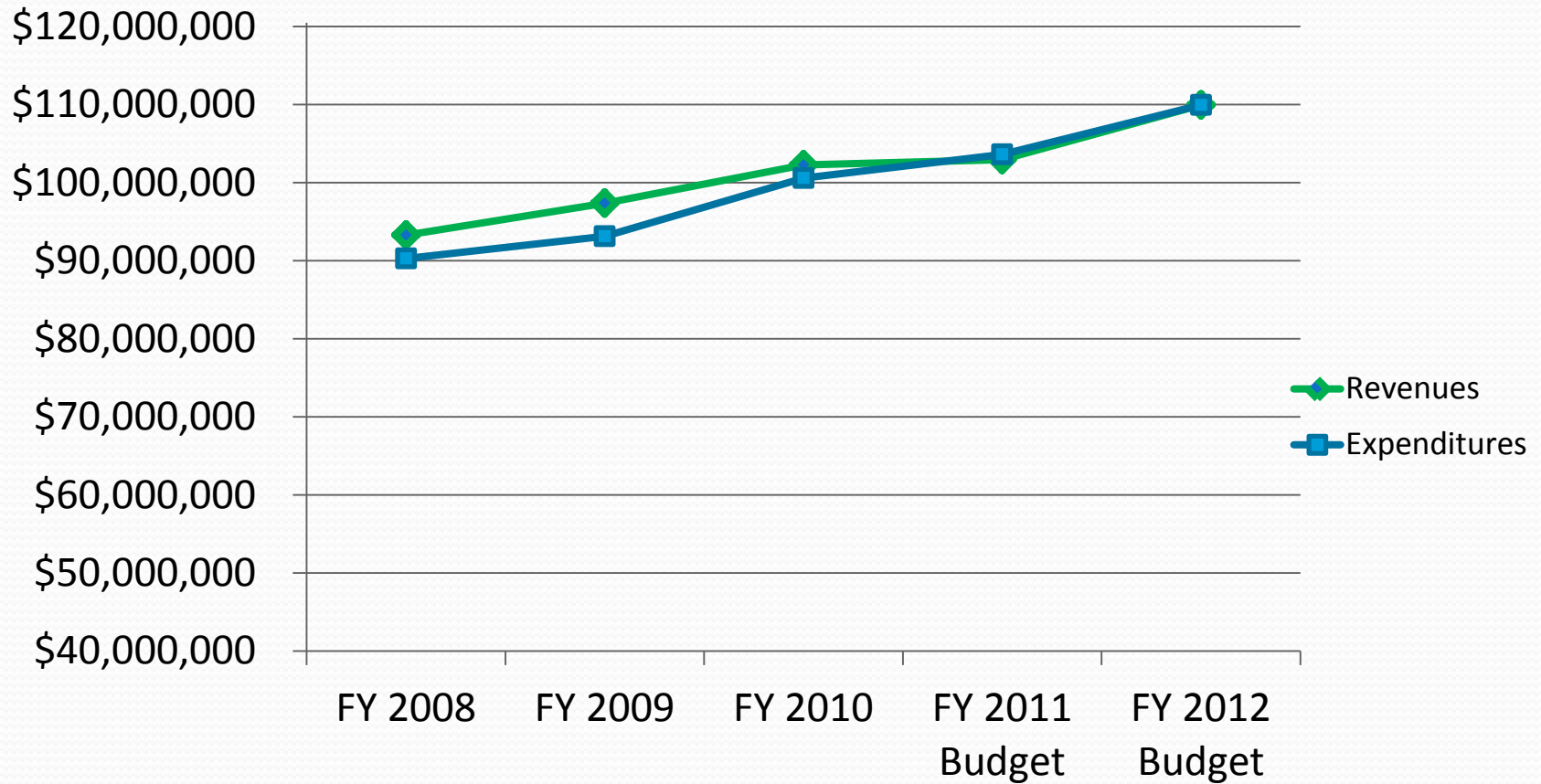
# Tax Capped Funds - Expenditures by Object





# Tax Capped Funds - Revenue and Expenditures

*(Includes Transfers)*





# Fiscal Year 2011 Capital Budget Status

## FY 11 Capital Projects

	<u>Board Approved/ Project Estimate</u>	<u>FY11 Budget</u>	<u>Estimate Project To Date</u>
<b>Building Integrity</b>	\$ 3,251,593	\$ 3,177,800	\$ 1,490,455
<b>Cost Savings</b>	\$ 198,000	\$ 198,000	\$ 8,900
<b>Renewal</b>	\$ -	\$ -	\$ -
<b>Program Support</b>	\$ 102,423,600	\$ 101,336,350	\$ 2,280,072
<b>Safety and Statutory</b>	\$ 5,349,445	\$ 3,890,600	\$ 1,976,683
<b>System Reliability</b>	\$ 10,122,589	\$ 7,298,700	\$ 5,226,908
	<hr/>	<hr/>	<hr/>
<b>Grand Total</b>	<u>\$ 121,345,227</u>	<u>\$ 115,901,450</u>	<u>\$ 10,983,018</u>
<b>State Contribution</b>		\$ (64,935,500)	
<b>Cost of 10 Years Annual Maintenance</b>		\$ 40,000,000	
<b>Unassigned Projects</b>		<u>\$ 80,524,350</u>	
<b>Total Budget Request</b>		<u>\$ 171,490,300</u>	

# FY 11 Capital Projects

	<u>Completion Date</u>	<u>Board Approved/ Project Estimate</u>	<u>Estimate Project To Date</u>
<b><u>Building Integrity</u></b>			
A Bldg: Exterior Entry Doors and Curtain Wall	Oct-10	\$ 186,500	\$ 184,640
A Bldg: Tuckpointing (W) and Exterior Windows	Oct-10	\$ 92,800	\$ 87,344
E & D Bldg - Roofing	Oct-10	\$ 116,150	\$ 103,088
F Bldg - Roofing	Oct-10	\$ 498,700	\$ 465,205
I Bldg: Doors	Oct-10	\$ 82,600	\$ 76,160
M Bldg: Roofing Upper Area	Oct-10	\$ 528,243	\$ 492,957
NEC: West elevation window replacement	Oct-10	\$ 47,200	\$ 48,102
P Bldg: N and SW Entrances	Oct-10	\$ 35,400	\$ 32,959
Roofing: Bldgs: B, O, S,T,U	Postponed FY12	\$ 754,000	\$ -
Masonry Restoration Bldgs: A South, C North, South & East, I North, J, M, O, P, V, Z & NEC	Postponed FY12	\$ 710,000	\$ -
Interior Doors & Frames - Bldgs: W West Airway, C1 and C2 Fan Room, West entrance to A-C bridge (scope reduced)	Postponed FY12	\$ 200,000	\$ -
<b>TOTAL</b>		<b>\$ 3,251,593</b>	<b>\$ 1,490,455</b>

## FY 11 Capital Projects

	<u>Completion Date</u>	<u>Board Approved/ Project Estimate</u>	<u>Estimate Project To Date</u>
<b><u>Cost Savings</u></b>			
Lighting Control Installation	Ongoing	\$ 198,000	\$ 8,900
	<b>TOTAL</b>	<u>\$ 198,000</u>	<u>\$ 8,900</u>
 <b><u>Renewal</u></b>			
No defined projects at this time		\$ -	\$ -
	<b>TOTAL</b>	<u>\$ -</u>	<u>\$ -</u>

## FY 11 Capital Projects

	<u>Completion Date</u>	<u>Board Approved/ Project Estimate</u>	<u>Estimate Project To Date</u>
<b><u>Program Support</u></b>			
C Bldg: C104 Remodeling	Postponed FY12	\$ 115,750	\$ -
D Bldg Temporary Space for G&H programs	Aug-10	\$ 1,157,350	\$ 1,517,063
Exterior Gathering Areas	Postponed FY12	\$ 363,000	\$ 50,000
F130 - IT Remodeling	Postponed FY 12	\$ 136,200	\$ -
G & H Building Renovations (excludes D Building abatement project, D Building renovation to east wing, and Y Building electrical labs)	Postponed FY12	\$ 44,000,000	\$ 144,800
Hospitality: Programing	Postponed FY12	\$ 5,000,000	\$ -
K Bldg: IT Remodeling build-out	Oct-10	\$ 590,000	\$ 509,485
Library: Programing/Study	Cancel	\$ 50,000	\$ -
M bldg. equipment room	Postponed FY12	\$ 236,000	\$ 33,724
M Bldg: Fitness Center Remodeling	Postponed FY12	\$ 137,000	\$ 25,000
Swimming Pool Ceramic tile lane striping at deep end	Postponed FY12	\$ 100,000	\$ -
Student Center: Programing	Postponed FY12	\$ 50,184,300	\$ -
L Bldg Enclose Outdoor Art & Kiln Areas	Postponed FY12	\$ 354,000	\$ -
	<b>TOTAL</b>	<b>\$ 102,423,600</b>	<b>\$ 2,280,072</b>

## FY 11 Capital Projects

	<u>Completion Date</u>	<u>Board Approved/ Project Estimate</u>	<u>Estimate Project To Date</u>
<b><u>Safety and Statutory</u></b>			
Arc flashing study	Cancel	\$ 137,500	\$ -
Campus washroom - P bldg.P-219, P-136	Postponed FY12	\$ 120,000	\$ -
Campus washrooms - A building A-206, A-207	Postponed FY12	\$ 120,000	\$ -
Campus washrooms - C building	Dec-11	\$ 232,000	\$ 116,000
Concrete sidewalks and curbs	Postponed FY12	\$ 936,000	\$ -
Elevator Replacement: L building and A & J building door & window replacement	Oct-11	\$ 845,625	\$ 125,625
I Bldg: Passenger Elevator, 1978	Oct-10	\$ 295,475	\$ 272,480
J Theatre - Extend Catwalks, replace lightening & ceiling	Jan-11	\$ 538,600	\$ 528,409
Life Safety Asbestos Removal	Ongoing	\$ 682,000	\$ 183,000
M Bldg: Passenger Elevator, 1978	Oct-10	\$ 295,475	\$ 270,400
Switchgear and MCC maintenance	Postponed FY13	\$ 189,000	\$ -
2011 Parking lot maintenance, seal coating & striping	Postponed FY12	\$ 315,000	\$ -
Sidewalks replace & install footing - Precast by blue pool	Aug-11	\$ 175,000	\$ 15,000
2010-11 Parking lot maintenance, seal coating & striping	May-11	\$ 467,770	\$ 465,769
<b>TOTAL</b>		<b>\$ 5,349,445</b>	<b>\$ 1,976,683</b>

## FY 11 Capital Projects

### System Reliability

	<u>Completion Date</u>	<u>Board Approved/ Project Estimate</u>	<u>Estimate Project To Date</u>
B Bldg: Repair or replace boiler #2	Mar-11	\$ 376,156	\$ 380,060
B Bldg: Replace boiler #1 burner	Cancel	\$ 200,000	\$ -
Campus: Upgrade emergency and exit lighting	Ongoing	\$ 200,000	\$ 13,000
Civil Engineering - Topographic & Underground Utilities Survey and Plans	Postponed FY12	\$ 100,000	\$ -
HPC: Mechanical and roofing replacement	Oct-10	\$ 1,446,700	\$ 1,223,183
Mechanical System Ventilation Upgrade I and J	Hold/Study	\$ 2,210,000	\$ -
Pool Equip Room M0001 -EMS & variable freq drives	Postponed FY12	\$ 30,000	\$ -
Swimming Pool Surge tanks and assoc devices	Postponed FY12	\$ 76,000	\$ -
Tunnel - Repairs and Waterproofing	Ongoing	\$ 100,000	\$ 65,781
West Chilled Water Loop (Bldgs: A & W )	Hold/Study	\$ 1,950,000	\$ 5,526
West Chilled Water Loop (Bldgs: F, L, P & R )	Oct-10	\$ 3,196,830	\$ 3,444,358
Y Bldg: Emergency Generator for I.T. room AC unit	Sep-11	\$ 192,903	\$ 95,000
Cooling towers I and J bldg.Rebuild	Postponed FY12	\$ 44,000	\$ -
	<b>TOTAL</b>	<b>\$ 10,122,589</b>	<b>\$ 5,226,908</b>





# Fiscal Year 2012 Capital Projects

# Fiscal Year 2012 Capital Budget Objectives

- Support Instructional Programs
- Maintain Campus Facilities
- Begin Work on the Master Plan

## Capital Projects - FY 12 and Three Year Projection

	<u>Project Estimated Cost</u>	<u>FY12 Budget Request</u>	<u>FY13 Projected</u>	<u>FY14 Projected</u>
<b>Building Integrity</b>	\$ 9,609,400	\$ 2,123,800	\$ 2,243,100	\$ 3,610,250
<b>Cost Savings</b>	\$ 198,000	\$ 50,000	\$ 50,000	\$ 50,000
<b>Renewal</b>	\$ -	\$ -	\$ -	\$ -
<b>Program Support</b>	\$ 137,924,025	\$ 22,069,275	\$ 14,449,000	\$ 50,706,500
<b>Safety and Statutory</b>	\$ 21,441,575	\$ 6,829,075	\$ 3,230,325	\$ 11,167,300
<b>System Reliability</b>	\$ 4,006,000	\$ 682,000	\$ 1,821,000	\$ 1,355,000
<b>Total</b>	<u>\$ 173,179,000</u>	<u>\$ 31,754,150</u>	<u>\$ 21,793,425</u>	<u>\$ 66,889,050</u>
<b>Contingency</b>		\$ 3,000,000		
<b>Total Budget Request</b>		<u>\$ 34,754,150</u>	<u>\$ 21,793,425</u>	<u>\$ 66,889,050</u>

# Capital Projects - FY 12 and Three Year Plan

	<u>Project Estimated Cost</u>	<u>FY12 Budget Request</u>	<u>FY13 Projected</u>	<u>FY14 Projected</u>
<b><u>Building Integrity</u></b>				
Roofing: Buildings: B, S, T, U	\$ 733,100	\$ 585,800	\$ 147,300	
Roofing: Buildings: D	\$ 968,000	\$ 484,000	\$ 484,000	
Roofing: Buildings: L,E,P,V	\$ 778,800		\$ 544,100	\$ 234,700
Roofing: Buildings: M,NEC	\$ 1,510,000			\$ 896,750
Masonry Restoration 2011 Buildings: A South elevation, C north, south & east elevations, I North elevation, J , M, O , P, V , Z & NEC	\$ 710,000	\$ 350,000	\$ 360,000	
Interior Doors & Frames - Bldgs: W west airway, C1 and C2 fan room, West entrance to A-C bridge	\$ 200,000	\$ 100,000	\$ 100,000	
A Bldg: West end entry Pavers	\$ 192,000	\$ 192,000		
Masonry Restoration 2012: , B Building and minor repairs at L, M, O, P, S T and U Buildings.	\$ 783,200	\$ 412,000	\$ 371,200	
Masonry Restoration 2013 E Building and Minor repairs at I, J, W, X, Y Z, & NEC.	\$ 218,000		\$ 152,600	\$ 65,400
Window & Door replacement 2013: B, L, M, O, T, U & W Buildings.	\$ 119,800		\$ 83,900	\$ 35,900
Window & Door replacement 2014: A, B, C, J, S & V Buildings	\$ 3,396,500			\$ 2,377,500
<b>TOTAL</b>	<u>\$ 9,609,400</u>	<u>\$ 2,123,800</u>	<u>\$ 2,243,100</u>	<u>\$ 3,610,250</u>

## Capital Projects - FY 12 and Three Year Plan

	<u>Project Estimated Cost</u>	<u>FY12 Budget Request</u>	<u>FY13 Projected</u>	<u>FY14 Projected</u>
<b><u>Cost Savings</u></b>				
Lighting Control Installation	\$ 198,000	\$ 50,000	\$ 50,000	\$ 50,000
TOTAL	<u>\$ 198,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>
<b><u>Renewal</u></b>				
No defined projects at this time	\$ -	\$ -	\$ -	\$ -
TOTAL	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

# Capital Projects - FY 12 and Three Year Plan

	<b>Project Estimated Cost</b>	<b>FY12 Budget Request</b>	<b>FY13 Projected</b>	<b>FY14 Projected</b>
<b><u>Program Support</u></b>				
C Bldg: C102, C103, C104 Remodeling	\$ 656,750	\$ 656,750		
Exterior Gathering Areas	\$ 363,000	\$ 200,000	\$ 113,000	
F130 - IT Remodeling	\$ 136,200	\$ 136,200		
G & H Building Renovations (excludes D Building abatement project, D Building renovation to east wing, and Y Building electrical labs)	\$ 38,900,000	\$ 18,000,000	\$ 10,000,000	\$ 10,000,000
Hospitality: Programming	\$ 5,106,500	\$ 500,000	\$ 3,000,000	\$ 1,606,500
M bldg. equipment room	\$ 236,000	\$ 196,000		
M Bldg: Fitness Center Remodeling	\$ 137,000	\$ 112,000		
M Bldg: Coaches Locker Room	\$ 37,325	\$ 37,325		
Student Center: Programming	\$ 50,184,300	\$ 500,000		
L Bldg Enclose Outdoor Art & Kiln Areas	\$ 354,000	\$ 300,000	\$ 54,000	
A Bldg: Expand Testing Area in Basement	\$ 100,000	\$ 100,000		
D Bldg: Renovation and Additions	\$ 40,600,000	\$ 500,000	\$ 1,000,000	\$ 39,100,000
Library Student Computer Stations 2nd Floor	\$ 50,300	\$ 50,300		
Library Circulation Desk 1st Floor Remodel	\$ 150,000	\$ 150,000		
J Theatre Storage Room Construction	\$ 350,000	\$ 200,000	\$ 150,000	
L Bldg: Division Office Remodel	\$ 264,450	\$ 132,500	\$ 132,000	
NEC: Laundry Room Equipment & Utilities	\$ 53,000	\$ 53,000		
X Bldg: HIT Lab expansion	\$ 180,000	\$ 180,000		
X Bldg: Faculty Offices	\$ 65,200	\$ 65,200		
<b>TOTAL</b>	<b>\$ 137,924,025</b>	<b>\$ 22,069,275</b>	<b>\$14,449,000</b>	<b>\$ 50,706,500</b>

# Capital Projects - FY 12 and Three Year Plan

	<b>Project Estimated Cost</b>	<b>FY12 Budget Request</b>	<b>FY13 Projected</b>	<b>FY14 Projected</b>
<b><u>Safety and Statutory</u></b>				
Campus washroom - P bldg.P-219, P-136	\$ 120,000	\$ 120,000		
Campus washrooms - A building A-206, A-207	\$ 120,000	\$ 120,000		
Campus washrooms - C building C-113, C-114, C-225, C-227	\$ 232,000	\$ 116,000		
Campus Concrete sidewalks and curbs	\$ 936,000	\$ 200,000	\$ 200,000	\$ 200,000
Elevator Replacement: L Building passenger & freight elevator replacement, A& J Bldg Windows & Doors	\$ 845,625	\$ 720,000		
Elevator Replacement: P Building passenger elevator	\$ 381,150	\$ 190,575	\$ 190,575	
Life Safety Asbestos Removal	\$ 682,000	\$ 100,000	\$ 220,000	\$ 62,000
Sidewalks replace & install footing - Precast by blue pool	\$ 175,000	\$ 160,000		
Annual parking lot maintenance, seal coating & striping	\$ 315,000	\$ 315,000	\$ 330,750	\$ 347,000
Parking Lot # 1 Renovation	\$ 900,000	\$ 900,000		
Parking Lot #12 Resurface & Storm Water Drainage	\$ 300,000	\$ 300,000		
Parking Structure at East side of campus	\$ 10,780,300		\$ 500,000	\$ 10,280,300
Euclid & Roselle Road Entrances Remodeling	\$ 4,200,000	\$ 3,000,000	\$ 1,200,000	
B Bldg - Burner for Kewanee boiler	\$ 62,500	\$ 62,500		
Emergency generator for all mechanical rooms	\$ 525,000	\$ 525,000		
Campus Switchgear & MCC maintenance	\$ 189,000		\$ 189,000	
Salt Storage structure and staging area SE of V building	\$ 678,000		\$ 400,000	\$ 278,000
<b>TOTAL</b>	<b>\$ 21,441,575</b>	<b>\$ 6,829,075</b>	<b>\$ 3,230,325</b>	<b>\$ 11,167,300</b>

## Capital Projects - FY 12 and Three Year Plan

	<u>Project Estimated Cost</u>	<u>FY12 Budget Request</u>	<u>FY13 Projected</u>	<u>FY14 Projected</u>
<b><u>System Reliability</u></b>				
Campus: Upgrade emergency and exit lighting	\$ 200,000	\$ 87,000	\$ 100,000	
Civil Engineering - Topographic & Underground Utilities Survey and Plans	\$ 100,000	\$ 100,000		
Pool Equip Room M0001 -EMS & variable freq drives, Swimming Pool Surge tanks and assoc devices, Swimming Pool Ceramic tile lane striping at deep end	\$ 206,000	\$ 55,000	\$ 151,000	
Tunnel - Mechanical work	\$ 290,000	\$ 90,000	\$ 200,000	
Tunnel - Repairs and Waterproofing	\$ 100,000	\$ 20,000	\$ 20,000	\$ 20,000
Y Bldg: Emergency Generator for IT room AC unit	\$ 180,000	\$ 85,000		
Cooling towers I and J bldg.Rebuild	\$ 44,000	\$ 44,000		
A bldg - replace drain lines in basement and 1st floor	\$ 297,000	\$ 100,000	\$ 100,000	\$ 97,000
D bldg - welding lab installation of make-up air	\$ 101,000	\$ 101,000		
E bldg - Mechanical systems ventilation upgrade	\$ 400,000		\$ 250,000	\$ 150,000
L bldg - Mechanical systems ventilation upgrade	\$ 2,088,000		\$ 1,000,000	\$ 1,088,000
<b>TOTAL</b>	<b>\$ 4,006,000</b>	<b>\$ 682,000</b>	<b>\$ 1,821,000</b>	<b>\$ 1,355,000</b>