



Harper College

Preliminary Budget Presentation

Fiscal Year 2013

June 13, 2012

Agenda

- Budget Process
- Fiscal Year 2012 Budget Status
- Fiscal Year 2013 Preliminary Budget
- Fiscal Year 2012 Capital Budget Status
- Fiscal Year 2013 Preliminary Capital Projects

Budget Process/Timeline

- December – Five Year Financial Plan Reviewed
- February – Approval of Tuition and Fees
- May – Budget Parameters Reviewed
- June – Approval of Preliminary Budget for Public Review
- June – Resolution to Establish Budget Hearing Date
- June to August – Budget Available for Public Review
- August – Public Hearing and Budget Adoption Scheduled



Fiscal Year 2012 Budget Status

Fiscal Year 2012 Budget Guidelines

Revenue:

- State at 100%
- Property Tax 1.5% CPI Increase
- Enrollment Increase of 2% (*1% Contingency, ~.4K*)
- Tuition Increase of \$4/Credit Hour
- Construction and Renovation Fee Increase of \$2/Credit Hour

Expenditures:

- Salary Increase of 4.75%, (3.5% Administrators)
- Benefits Increase of 15% per Calendar Year

Fiscal Year 2012 Budget & Projection

Tax Capped Funds

(\$ Millions)

Tax Capped Funds	Budget	Projected	Variance	% Variance
Local Government	\$51.5	\$51.8	\$0.3	0.6%
State Government	6.7	6.9	0.2	2.8%
Tuition & Fees	50.9	47.7	(3.2)	(6.2%)
Other	0.9	0.9	0.0	0.0%
Total Revenue	\$110.0	\$107.3	(\$2.7)	(2.4%)
Total Expenditures	\$106.8	\$99.2	\$7.6	7.1%
Fund Transfers	\$3.2	\$6.6	(\$3.4)	106.4%
Fund Balance Change	\$0.0	\$1.5	\$1.5	n/a

Fiscal Year 2012 Budget/Projection Variance

Tax Capped Funds

Tax Capped Funds Projected Variance:

- Revenue – (\$2.7M), or (2.4%)
 - Tuition and Fees
- Expenditures – \$7.6M, or 7.1%
 - Salaries and Benefits - \$3.2M, or 4.0%
 - Contingency – \$1.9M, or 100%
 - Utilities - \$1.2M, or 28.7%
 - General Materials & Supplies - \$.6M, or 10.3%
 - All Other - \$.7M, or 6.7%



Fiscal Year 2013 Preliminary Budget



Fiscal Year 2013 Budget Parameters

Revenue:

- State reduced 6%, assumes all payments received
- Property Tax 3% CPI-U Increase
- Enrollment Increase of 1.8% (*1.8% Contingency = \$.7K*)
- Tuition Increase of \$4/Credit Hour
- No “Per Credit Hour” Fee Increase



Fiscal Year 2013 Budget Parameters

Expenditures:

- Salary Increases: Full Time Faculty 3.5%, all others aligned with CPI-U
- Salary and Benefits reduced \$160K, or 5%, for delays in filling vacant positions
- Benefits increased 8% for calendar year 2013 (2012 was 2.2%)
- Utilities reduced \$300K from prior year budget
- General contingency remains constant at \$350K
- Does not include a pension liability contingency

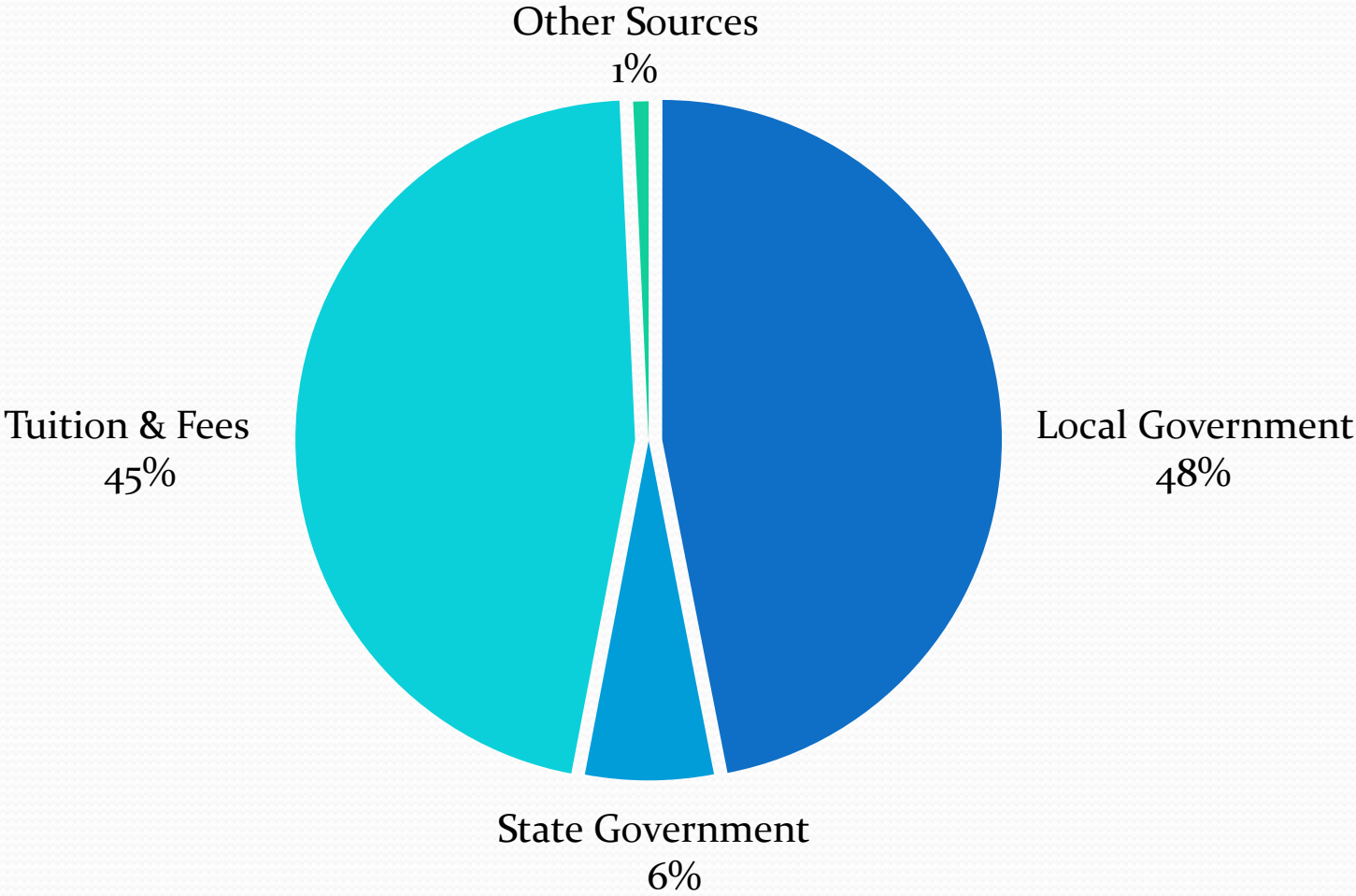
Fiscal Year 2013 Budget

Tax Capped Funds

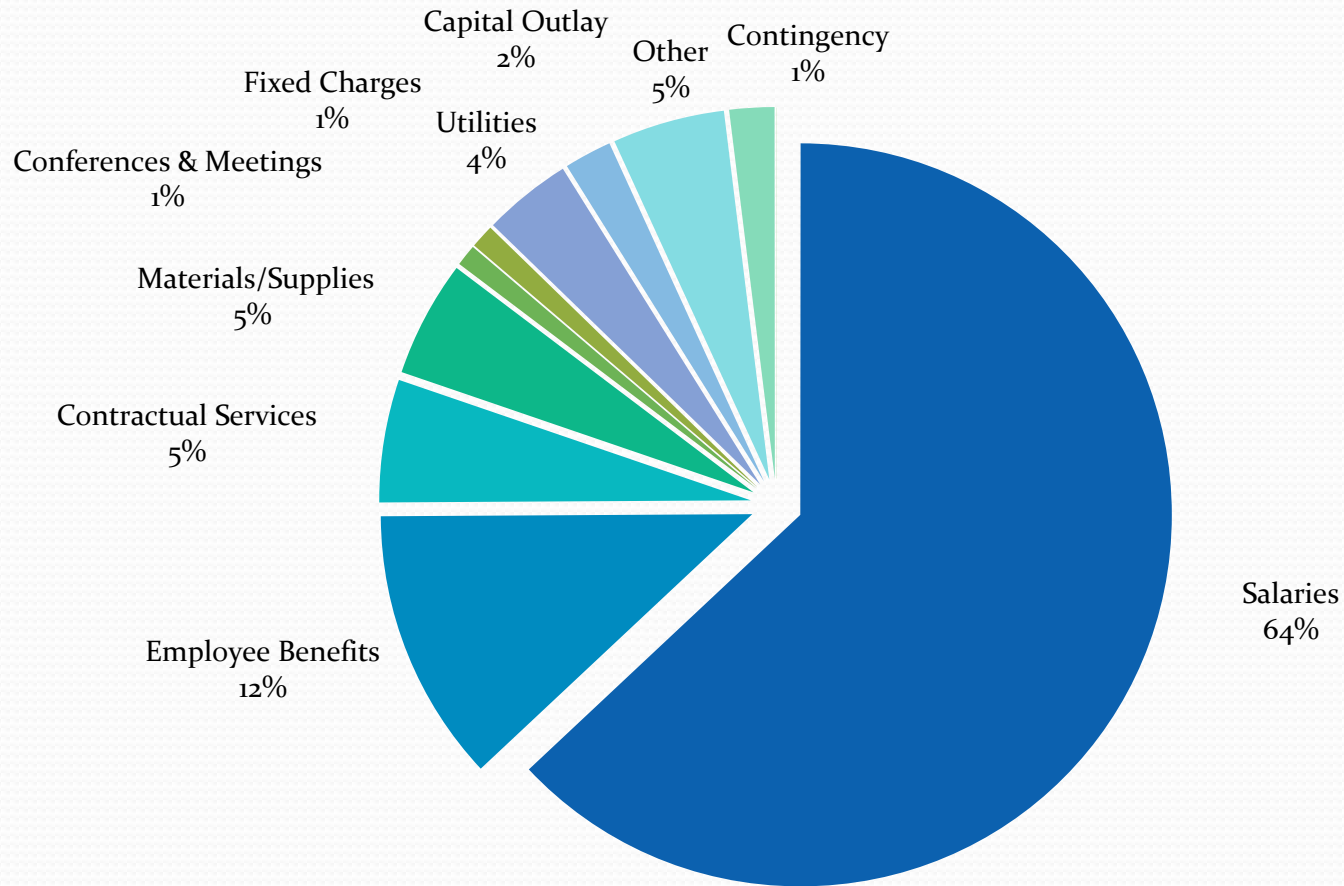
(\$ Millions)

Tax Capped Funds	FY 2013 Budget	FY 2012 Budget	Variance	% Variance
Local Government	\$53.0	\$51.5	\$1.5	3.0%
State Government	6.5	6.7	(0.2)	(3.5%)
Tuition & Fees	50.4	50.9	(0.5)	(0.8%)
Other	1.1	0.9	0.2	15.8%
Total Revenue	\$111.0	\$110.0	\$1.0	0.9%
Expenditures	\$107.8	\$106.8	\$1.0	1.0%
Fund Transfer	(3.1)	(\$3.2)	0.1	4.4%
Fund Balance Change	\$0.1	\$0.0	\$0.1	n/a

Tax Capped Funds - Revenue

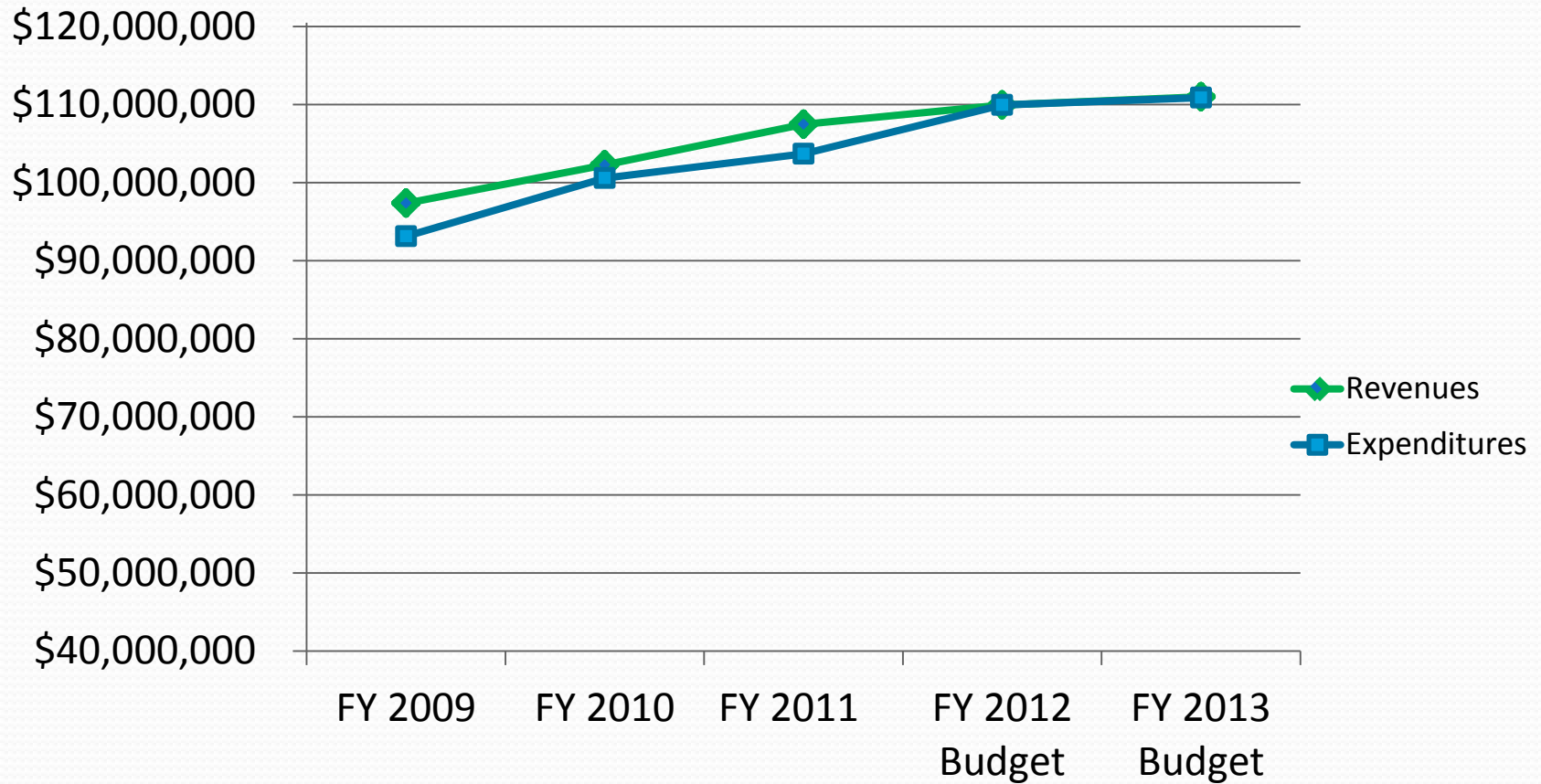


Tax Capped Funds - Expenditures by Object



Tax Capped Funds - Revenue and Expenditures

(Includes Transfers)





Fiscal Year 2012 Capital Budget Status

FY 12 Capital Projects

	<u>Board Approved/ Project Estimate</u>	<u>FY 2012 Budget</u>	<u>Estimated Project To Date</u>
Building Integrity	\$ 3,029,425	\$ 2,123,800	\$ 760,605
Sustainability	\$ 198,000	\$ 50,000	\$ 32,940
Renewal	\$ -	\$ -	\$ -
Program Support	\$ 142,963,275	\$ 22,069,275	\$ 3,155,515
Safety and Statutory	\$ 10,278,583	\$ 6,829,075	\$ 4,393,510
System Reliability	\$ 2,899,016	\$ 682,000	\$ 533,730
Contingency		\$ 3,000,000	
Grand Total	<u>\$ 159,368,299</u>	<u>\$ 34,754,150</u>	<u>\$ 8,876,300</u>

FY 12 Capital Projects					
		<u>Completion Date</u>	<u>Board Approved/ Project Estimate</u>	<u>Estimated Project To Date</u>	<u>Percent Complete</u>
<u>Building Integrity</u>					
Roofing: Buildings: B, S, T, U		Aug-12	\$ 671,397	\$ 325,000	48%
Roofing: Buildings: D		Cancel	\$ 968,000		
Interior Doors & Frames - Bldgs: W west airway, C1 and C2 fan room, West entrance to A-C bridge		Jun-13	\$ 200,000	\$ 79,630	40%
A Bldg: West end entry Pavers		Dec-11	\$ 192,000	\$ 152,250	79%
Masonry Restoration 2012		Oct-12	\$ 998,028	\$ 203,725	20%
		TOTAL	\$ 3,029,425	\$ 760,605	
<u>Sustainability</u>					
Lighting Control Installation		On going	\$ 198,000	\$ 32,940	17%
		TOTAL	\$ 198,000	\$ 32,940	
<u>Renewal</u>					
No defined projects at this time			\$ -	\$ -	
		TOTAL	\$ -	\$ -	

FY 12 Capital Projects					
	<u>Completion Date</u>	<u>Board Approved/ Project Estimate</u>	<u>Estimated Project To Date</u>	<u>Percent Complete</u>	
<u>Program Support</u>					
C Bldg: C102, C103, C104 Remodeling	Aug-12	\$ 656,750	\$ 542,800	83%	
Exterior Gathering Areas	Nov-12	\$ 363,000	\$ 36,000	10%	
F130 - IT Remodeling	Mar-12	\$ 136,200	\$ 96,450	71%	
G & H Building Renovations	Jun-14	\$ 38,115,700	\$ 1,572,100	4%	
Hospitality: Programming	Postponed FY13	\$ 5,106,500	\$ -	0%	
M bldg. equipment room	Aug-11	\$ 236,000	\$ 134,300	57%	
M Bldg: Fitness Center Remodeling	Jan-12	\$ 137,000	\$ 83,200	61%	
M Bldg: Coaches Locker Room	Mar-12	\$ 37,325	\$ 37,325	100%	
Student Center: Programming	Postponed FY13	\$ 50,184,300	\$ -	0%	
L Bldg Enclose Outdoor Art & Kiln Areas	Cancel	\$ 354,000			
A Bldg: Expand Testing Area in Basement	Apr-12	\$ 100,000	\$ 76,500	77%	
D Bldg: Renovation and Additions	Dec-16	\$ 46,423,500	\$ 385,940	1%	
Library Student Computer Stations 2nd Floor	Jun-12	\$ 50,300	\$ 50,300	100%	
Library Circulation Desk 1st Floor Remodel	Postponed FY13	\$ 150,000	\$ -	0%	
J Theatre Storage Room Construction	Postponed FY13	\$ 350,000	\$ -	0%	
L Bldg: Division Office Remodel	Postponed FY13	\$ 264,500	\$ -	0%	
NEC: Laundry Room Equipment & Utilities	Jan-12	\$ 53,000	\$ 5,500	10%	
X Bldg: HIT Lab expansion	Aug-11	\$ 180,000	\$ 103,200	57%	
X Bldg: Faculty Offices	Oct-11	\$ 65,200	\$ 31,900	49%	
	TOTAL	\$ 142,963,275	\$ 3,155,515		

FY 12 Capital Projects					
		<u>Completion Date</u>	<u>Board Approved/ Project Estimate</u>	<u>Estimated Project To Date</u>	<u>Percent Complete</u>
<u>Safety and Statutory</u>					
Campus washroom - P bldg.P-219, P-136		Postponed FY13	\$ 120,000	\$ -	0%
Campus washrooms - A building A-206, A-207		Postponed FY13	\$ 120,000	\$ -	0%
Campus washrooms - C building C-113, C-114, C-225, C-227		Mar-12	\$ 232,000	\$ 201,800	87%
Campus Concrete sidewalks and curbs		Jun-12	\$ 175,345	\$ 164,260	94%
Elevator Replacement: L Building passenger & freight elevator replacement, A& J Bldg Windows & Doors		Mar-12	\$ 845,625	\$ 771,250	91%
Window/Doors/Elevator Replacement: P Building passenger elevator & C Building Windows/Doors		Jan-13	\$ 566,650	\$ 11,120	2%
Life Safety Asbestos Removal		On going	\$ 633,000	\$ 437,300	69%
Sidewalks replace & install footing - Precast by blue pool		Sep-11	\$ 209,717	\$ 191,175	91%
Parking lot maintenance, seal coating & striping		Oct-11	\$ 315,000	\$ 309,825	98%
Parking Lot # 1 Renovation		Cancel	\$ 900,000		
Parking Lot #12 Resurface & Storm Water Drainage		Cancel	\$ 300,000		
Euclid & Roselle Road Entrances Remodeling		Nov-12	\$ 5,210,930	\$ 2,201,000	42%
B Bldg - Kewanee Boiler Dismantlement and Disposal		May-12	\$ 62,500	\$ 48,200	77%
V Bldg - Pesticide Containment Pit		Apr-12	\$ 62,816	\$ 57,580	92%
Emergency Power Distribution to all Mechanical Rooms		Postponed FY13	\$ 525,000	\$ -	0%
		TOTAL	\$ 10,278,583	\$ 4,393,510	

FY 12 Capital Projects					
		<u>Completion Date</u>	<u>Board Approved/ Project Estimate</u>	<u>Estimated Project To Date</u>	<u>Percent Complete</u>
<u>System Reliability</u>					
Campus: Upgrade emergency and exit lighting		Jun-15	\$ 200,000	\$ 37,180	19%
Campus Sump Pump Backup Power		May-12	\$ 86,688	\$ 84,080	97%
Campus Infrastructure Master Plan		Jun-13	\$ 173,100	\$ -	0%
Civil Engineering - Topographic & Underground Utilities Survey and Plans		Cancel	\$ 100,000		
M Bldg: Pool Upgrades & Repairs		Postponed FY13	\$ 1,206,000	\$ 6,000	0%
Tunnel - Mechanical work		Jun-13	\$ 248,325	\$ 12,480	5%
Tunnel - Repairs and Waterproofing		Jun-13	\$ 250,000	\$ 161,680	65%
Y Bldg: Emergency Generator for IT room AC unit		Aug-11	\$ 192,903	\$ 176,995	92%
Cooling towers I and J bldg. Rebuild		Cancel	\$ 44,000		
A bldg - replace drain lines in basement and 1st floor		Postponed FY13	\$ 297,000	\$ -	0%
D bldg - welding lab installation of make-up air		Jan-12	\$ 101,000	\$ 55,315	55%
		TOTAL	\$ 2,899,016	\$ 533,730	



Fiscal Year 2013 Capital Projects

Fiscal Year 2013 Capital Budget Objectives

- Support Instructional Programs
- Maintain Campus Facilities
- Continue Working on the Master Plan

FY 13 Capital Projects

	<u>Project Estimated Cost</u>	<u>FY13 Budget Request</u>	<u>FY 14 Projected</u>	<u>FY 15 Projected</u>
Building Integrity	\$ 2,607,225	\$ 1,771,500	\$ 233,000	\$ -
Sustainability	\$ 708,000	\$ 560,000	\$ 50,000	\$ 50,000
Renewal	\$ 120,000	\$ 120,000	\$ -	\$ -
Program Support	\$ 142,716,400	\$ 38,008,650	\$ 40,950,100	\$ 14,530,400
Safety and Statutory	\$ 23,328,510	\$ 12,916,950	\$ 8,099,180	\$ 365,000
System Reliability	\$ 7,283,425	\$ 4,722,000	\$ 1,294,100	\$ 1,050,800
Grand Total	<u>\$ 176,763,560</u>	<u>\$ 58,099,100</u>	<u>\$ 50,626,380</u>	<u>\$ 15,996,200</u>
Contingency		\$ 3,000,000		
Total Budget Request		<u>\$ 61,099,100</u>	<u>\$ 50,626,380</u>	<u>\$ 15,996,200</u>

FY 13 Capital Projects						
			Project Estimated Cost	FY13 Budget Request	FY 14 Projected	FY 15 Projected
<u>Building Integrity</u>						
New	Roofing: Buildings E, L, P		\$ 632,825	\$ 400,000	\$ 233,000	
New	Bldg X: West side Landscape Re-grading		\$ 30,000	\$ 30,000		
New	Roof Survey and Repairs		\$ 75,000	\$ 75,000		
	Masonry Restoration 2012: Building A south, east and north elevations, Building C north, south & east elevations.		\$ 998,000	\$ 800,000		
	Roofing: Buildings B, S, T, U		\$ 671,400	\$ 346,500		
	Interior Doors & Frames - Bldgs: W west airway, C1 and C2 fan room, West entrance to A-C bridge		\$ 200,000	\$ 120,000		
		TOTAL	\$ 2,607,225	\$ 1,771,500	\$ 233,000	\$ -

FY 13 Capital Projects						
			Project Estimated Cost	FY13 Budget Request	FY 14 Projected	FY 15 Projected
<u>Sustainability</u>						
New	Outdoor Pedestrian Lighting Replacement		\$ 400,000	\$ 400,000		
New	Electric Hand Dryer Installations		\$ 50,000	\$ 50,000		
New	Occupancy Sensor Lighting Control		\$ 35,000	\$ 35,000		
New	Water Bottle Filling Stations		\$ 25,000	\$ 25,000		
	Indoor Lighting Level Control Installations		\$ 198,000	\$ 50,000	\$ 50,000	\$ 50,000
		TOTAL	\$ 708,000	\$ 560,000	\$ 50,000	\$ 50,000
<u>Renewal</u>						
New	Campus Monument Signage Replacement		\$ 120,000	\$ 120,000		
		TOTAL	\$ 120,000	\$ 120,000	\$ -	\$ -

FY 13 Capital Projects						
			Project Estimated Cost	FY13 Budget Request	FY 14 Projected	FY 15 Projected
<u>Program Support</u>						
New	Bldg M Master Plan		\$ 100,000	\$ 100,000		
New	Bldg F: Center for Innovative Instruction Reconfiguration		\$ 225,000	\$ 225,000		
New	HPC: Continuing Education Office Reconfiguration		\$ 125,000	\$ 125,000		
New	Bldg B: Physical Plant Office Reconfiguration		\$ 153,450	\$ 153,450		
New	Bldg L: Liberal Arts Office Reconfiguration		\$ 147,000	\$ 147,000		
New	Bldg X: Cardiac Tech/Diagnostic Medical Sonography Programs Waiting Room		\$ 83,300	\$ 83,300		
New	Performing Arts Center, Bldg R: Sun Control Installation		\$ 64,900	\$ 64,900		
New	Bldg Z: Math/Science Office Reconfiguration		\$ 58,000	\$ 58,000		
New	Athletic Field Maintenance		\$ 50,000	\$ 50,000		
New	Bldg X: Massage Clinic Reception Area		\$ 36,000	\$ 36,000		
New	Bldg A: Health Services Office Reconfiguration		\$ 34,200	\$ 34,200		
New	Bldg Z: Math/Science Office Reconfiguration		\$ 25,300	\$ 25,300		

FY 13 Capital Projects					
		Project Estimated Cost	FY13 Budget Request	FY 14 Projected	FY 15 Projected
Program Support (continued)					
	Campus Life/One Stop Admissions Center Programming	\$ 50,184,300	\$ 1,200,000	\$ 11,800,000	\$ 4,530,400
	Bldg D Renovation and Additions	\$ 46,423,500	\$ 8,000,000	\$ 14,000,000	\$ 10,000,000
	G & H Building Renovations	\$ 38,115,700	\$ 26,000,000	\$ 10,543,600	
	Hospitality Programming	\$ 5,106,500	\$ 500,000	\$ 4,606,500	
	Bldg C: C102, C103, C104 Remodeling	\$ 656,750	\$ 115,000		
	Exterior Gathering Areas	\$ 363,000	\$ 327,000		
	Bldg J: Theatre Bump out	\$ 350,000	\$ 350,000		
	Bldg L: Liberal Arts Division Office Remodel	\$ 264,500	\$ 264,500		
	Library Circulation Desk 1st Floor Remodel	\$ 150,000	\$ 150,000		
	TOTAL	\$ 142,716,400	\$ 38,008,650	\$ 40,950,100	\$ 14,530,400

FY 13 Capital Projects						
			Project Estimated Cost	FY13 Budget Request	FY 14 Projected	FY 15 Projected
<u>Safety and Statutory</u>						
New	Parking Structure		\$ 13,452,330	\$ 6,000,000	\$ 7,452,330	
New	Avante Center, Bldg X, Y & Z: Exterior door replacement		\$ 304,150	\$ 200,000	\$ 104,150	
New	Euclid Ave Entrance Relocation Design		\$ 250,000	\$ 150,000	\$ 100,000	
New	HVAC Equipment Removal		\$ 100,000	\$ 100,000		
New	Bldg B: Concrete Repairs		\$ 75,000	\$ 75,000		
New	Bldg A: Mechanical Repairs		\$ 56,500	\$ 56,500		
New	Bldg Z: Lobby Tile Replacement		\$ 56,100	\$ 56,100		
New	Fire Alarm Upgrades: Bldgs B,L,U,T		\$ 30,000	\$ 30,000		
New	Storm Water Management Plan		\$ 25,000	\$ 25,000		
	Euclid & Roselle Road Entrances Remodeling		\$ 5,210,930	\$ 3,000,000		
	Parking Lot Reconstruction: HPC & NEC		\$ 1,300,000	\$ 1,300,000		
	Life Safety Asbestos Removal		\$ 633,000	\$ 100,000	\$ 95,700	
	Elevator Replacement: P Building passenger elevator & Window/Door Replacement in C Building		\$ 566,650	\$ 555,500		
	Emergency Power Distribution to all Mechanical Rooms		\$ 525,000	\$ 525,000		
	Parking Lot Maintenance		\$ 330,750	\$ 330,750	\$ 347,000	\$ 365,000
	Infrastructure Master Plan		\$ 173,100	\$ 173,100		
	Bldg P: Washroom renovations		\$ 120,000	\$ 120,000		
	Bldg A: Washroom renovations		\$ 120,000	\$ 120,000		
		TOTAL	\$ 23,328,510	\$ 12,916,950	\$ 8,099,180	\$ 365,000

FY 13 Capital Projects						
			Project Estimated Cost	FY13 Budget Request	FY 14 Projected	FY 15 Projected
<u>System Reliability</u>						
New	Building Automation Systems (BAS)		\$ 2,998,000	\$ 1,000,000	\$ 1,000,000	\$ 998,000
New	Infrastructure Master Plan: MEP		\$ 750,000	\$ 750,000		
New	Bldg B Mechanical system		\$ 639,100	\$ 400,000	\$ 239,100	
New	Bldg D: Mechanical room		\$ 475,000	\$ 475,000		
New	Bldg M: HVAC Control System		\$ 90,000	\$ 90,000		
New	Blue Reflecting Pool Repairs		\$ 80,000	\$ 80,000		
New	Bldg D: Chiller Expansion Tank		\$ 25,000	\$ 25,000		
New	Bldg V: Isolation Valve		\$ 25,000	\$ 25,000		
	Bldg M: Pool Repairs & Upgrades		\$ 1,206,000	\$ 1,200,000		
	Bldg A: Drain Lines Repairs		\$ 297,000	\$ 297,000		
	Tunnel Repairs and Waterproofing		\$ 250,000	\$ 90,000		
	Tunnel Mechanical work		\$ 248,325	\$ 235,000		
	Campus Emergency and Exit Lighting		\$ 200,000	\$ 55,000	\$ 55,000	\$ 52,800
		TOTAL	\$ 7,283,425	\$ 4,722,000	\$ 1,294,100	\$ 1,050,800