

2009 National Community College Benchmarking Project Results for Harper College

The National Community College Benchmark Project (NCCBP) allows participating community colleges to compare themselves to other institutions on up to 144 items covering student measures (student degree/certificate completion or transfer, student course performance, student persistence and course retention, student satisfaction) and institutional measures (institutional characteristics, minority participation, market penetration, and business and industry productivity). Some items were provided to characterize the school such as "rural, suburban or urban setting." Colleges do not have to provide values for every item. Harper provided values for 122 items in fiscal year 2009. Most of the items Harper did not provide were for national surveys (such as Noel-Levitz Satisfaction Scales) not used by the College or for data not maintained as part of the college's reporting processes. 2009 marked the third consecutive year of Harper's participation in NCCBP.

The results are displayed in the following sections:

- The **Aggregated Report** received back from NCCBP which displays the data that Harper submitted as well as how Harper compares or "benchmarks" against the other institutions that participated in the survey for fiscal year 2009 (01July 2008 through 30 June 2009).

For each item, Harper's value and percentile rank are reported. Additionally, norm values for the 10th, 25th, median (Mdn or 50th percentile), 75th, and 90th percentile are provided. For example, on Form 1 Harper's reported Service Area Total Population was 512,502 which was at the 64th percentile. This means that 64 percent of the 203 colleges reporting on this item had service area populations less than Harper's service area population.

- The **final worksheet displaying** the data that Harper submitted to NCCBP for each item in the data collection template
- **Graphs displaying how Harper compares** to a selected peer group of 2009 NCCBP participants for certain key benchmarks
- A table displaying **key characteristics of the institutions selected for Harper's peer group**

- The **Best Practices Report** compiled by NCCBP. This best practices report is based on data submitted by 210 institutions during the 2009 data collection cycle. The report is generally confined to benchmarks dealing with student learning outcomes. Institutions listed are those that were at or above the 80th percentile for a given benchmark. As noted in the report, for some benchmarks it was more appropriate to list institutions at or below the 20th percentile. Only institutions that consented to be listed in this report were included.
- A PowerPoint presentation comparing **significant findings from Harper's NCCBP data from 2007 through 2009**.

Harper will be participating in the NCCBP data collection for fiscal year 2010.

Questions or suggestions regarding the NCCBP data should be directed to:

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Aggregate Report

National Community College Benchmark Project

Report of 2009 Aggregate Data

Prepared for:

Harper College

September 30, 2009

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Characteristics: All Reporting Institutions

Institution Type

Single-campus:	147	70.00%
Multi-campus:	52	24.76%
Multi-college District:	11	5.24%

Campus Environment

Primarily Urban:	71	34.13%
Primarily Suburban:	78	37.50%
Primarily Rural:	59	28.37%

Control

Public:	210	100.00%
Private:		

Calendar

Semester:	201	95.71%
Quarter:	7	3.33%
Trimester:	1	0.48%
Other:	1	0.48%

Faculty Unionized

Yes:	106	50.48%
No:	104	49.52%

Characteristics: Harper College

Institution Type: Single-campus
 Campus Environment: Suburban
 Control: Public
 Calendar: Semester
 Faculty Unionized: Yes

Harper College

Form 1: Institution Information	Institution		N	NCCBP Percentiles				
	Reported Value	% Rank		10th	25th	Mdn	75th	90th
Service Area Total Population	512,502	64%	203	123,726	201,603	395,244	774,424	1,930,651
Service Area Unemployment Rate	4.90%	22%	199	4.30%	5.20%	6.70%	8.72%	10.60%
Service Area Median Household Income	\$66,872	89%	202	\$32,704	\$39,220	\$46,468	\$53,845	\$67,093
IPEDS Enrollment (Fall 2007)	15,156	86%	210	2,606	4,023	6,401	11,069	18,433
Full-time Credit Headcount (Fall 2007)	6,538	87%	210	1,019	1,615	2,711	4,348	7,288
Part-time Credit Headcount (Fall 2007)	8,618	85%	210	1,398	2,282	3,449	6,820	11,788
% Transfer Credit Hours (Fall 2007)	67.70%	72%	193	35.58%	47.78%	59.81%	68.85%	75.80%
% Technical/Career Credit Hours (Fall 2007)	15.20%	14%	195	13.12%	20.60%	29.80%	41.33%	50.09%
% Developmental Credit Hours (Fall 2007)	10.60%	53%	201	5.00%	7.10%	10.30%	13.80%	16.89%
Credit Student Median Age (Fall 2007)	26	86%	206	20	21	22	24	27
% Female Credit Students (Fall 2007)	56.18%	34%	209	52.62%	54.95%	58.00%	61.42%	64.22%
% First-generation Student (Fall 2007)	--	--	87	17.16%	26.30%	40.70%	53.00%	69.12%
% Nonresident Alien (Fall 2007)	0.98%	68%	210	0.00%	0.03%	0.50%	1.31%	2.49%
% Black, Non-Hispanic (Fall 2007)	4.10%	35%	210	1.27%	2.89%	6.05%	10.88%	21.60%
% Am. Indian or Alaskan Native (Fall 2007)	0.28%	20%	210	0.20%	0.30%	0.48%	0.99%	2.00%
% Asian or Pacific Islander (Fall 2007)	11.86%	94%	210	0.51%	1.00%	1.85%	3.73%	7.90%
% Hispanic (Fall 2007)	15.80%	83%	210	0.91%	1.90%	3.50%	10.47%	25.91%
% White, Non-Hispanic (Fall 2007)	59.12%	24%	210	36.09%	59.16%	74.70%	86.08%	90.39%
% Race/Ethnicity Unknown (Fall 2007)	7.87%	74%	210	0.00%	1.63%	4.66%	7.93%	12.79%
Tuition and Fees per Credit Hour (Fall 2007)	\$103.75	70%	208	\$51	\$67	\$87	\$112	\$135
	Corrected to catalog rate, \$99.00							
Unrestricted Operating Funds (FY 2008)	\$118,817,567	95%	206	\$11,048,335	\$20,308,605	\$32,063,902	\$57,924,481	\$102,211,297
% Funds from Local Sources (FY 2008)	53.91%	89%	188	1.37%	6.24%	22.40%	38.44%	58.32%
% Funds from State (FY 2008)	13.51%	21%	207	6.60%	16.08%	31.00%	41.60%	62.48%
% Funds from Tuition and Fees (FY 2008)	32.58%	45%	209	16.50%	24.50%	35.03%	44.68%	60.05%

Percentile ranks are the percents of benchmark values that fall below the institution's values.

Harper College

	Institution		N	NCCBP Percentiles				
	Reported Value	% Rank		10th	25th	Mdn	75th	90th
FORM 2: Proportions of Students That Completed a Degree or Certificate or Transferred within Three Years (Fall 2005 IPEDS GRS Cohort)								
% Completed in Three Years (Col 3)								
Full-time, First-time in Fall, 2005	16.11%	41%	210	8.34%	12.28%	18.18%	25.65%	34.50%
Part-time, First-time in Fall, 2005	7.80%	57%	172	2.18%	3.25%	6.57%	11.49%	20.41%
% Transferred in Three Years (Col 5)								
Full-time, First-time in Fall, 2005	34.37%	95%	192	8.60%	13.15%	18.12%	22.43%	29.90%
Part-time, First-time in Fall, 2005	23.90%	92%	139	2.96%	4.90%	9.17%	13.64%	23.33%
% Compl. or Transf. in Three Years (Col 6)								
Full-time, First-time in Fall, 2005	50.47%	86%	192	22.99%	27.85%	37.73%	44.42%	53.03%
Part-time, First-time in Fall, 2005	31.71%	86%	139	7.83%	11.11%	16.03%	25.00%	37.03%
FORM 3: Student Performance at Transfer Institutions (Most Recent AY)								
Cumulative First-year GPA (Col 2)	3.00	86%	67	2.62	2.79	2.89	2.98	3.07
Average First-year Credit Hours (Col 4)	26.36	96%	55	15.36	18.09	20.66	23.50	25.32
Percent Enrolled Next Year (Col 5)	80.97%	68%	55	63.90%	71.50%	76.77%	82.61%	86.91%
FORM 4: Fall 2007 Credit Students Who Enrolled Next Term and Next Fall								
Next-term Persistence Rate (Col 4)	76.26%	93%	206	57.93%	63.47%	68.61%	71.70%	74.62%
Fall-fall Persistence Rate (Col 7)	50.66%	69%	209	38.60%	43.41%	48.03%	51.36%	55.04%

	Institution		N	NCCBP Percentiles				
	Reported Value	% Rank		10th	25th	Mdn	75th	90th
FORM 5: Student Satisfaction and Engagement (Most Recent Data)								
Noel-Levitz Summary Items								
College experience met expectations (96.)	--	--	65	4.6	4.6	4.8	4.9	5.0
Overall satisfaction with experience (97.)	--	--	65	5.2	5.4	5.4	5.6	5.7
Would enroll here again (98.)	--	--	64	5.4	5.6	5.7	5.8	6.0
Noel-Levitz Satisfaction Scales								
Academic Advising/Counseling	--	--	64	4.8	4.9	5.2	5.3	5.4
Academic Services	--	--	58	5.3	5.4	5.4	5.5	5.7
Admissions and Financial Aid	--	--	65	4.8	4.9	5.1	5.2	5.4
Campus Climate	--	--	64	5.0	5.2	5.3	5.4	5.7
Campus Support Services	--	--	64	4.8	4.9	5.0	5.2	5.5
Concern for the Individual	--	--	57	4.9	5.0	5.2	5.3	5.4
Instructional Effectiveness	--	--	65	5.2	5.3	5.4	5.5	5.7
Registration Effectiveness	--	--	64	5.2	5.3	5.4	5.5	5.7
Responsiveness to Diverse Populations	--	--	54	5.3	5.4	5.5	5.6	5.7
Safety and Security	--	--	64	4.7	4.9	5.1	5.2	5.3
Service Excellence	--	--	56	5.0	5.1	5.2	5.3	5.6
Student Centeredness	--	--	64	5.1	5.2	5.3	5.4	5.6
CCSSE Benchmarks								
Active and Collaborative Learning	48	33%	145	45.9	47.2	49.5	52.0	54.1
Student Effort	48	25%	145	46.5	48.0	49.7	52.1	54.1
Academic Challenge	50.2	61%	140	46.73	48.1	49.7	51.5	54.0
Student-Faculty Interaction	48.6	21%	145	47.0	48.8	51.0	53.0	55.1
Support for Learners	49.5	50%	145	45.8	47.2	49.5	52.3	55.0
ACT Student Opinion Survey								
Choose to attend this college	--	--	161	3.8	3.8	4.0	4.1	4.1
Overall impression of quality of education	--	--	49	3.6	3.7	3.9	4.1	4.2

	Institution		N	NCCBP Percentiles				
	Reported Value	% Rank		10th	25th	Mdn	75th	90th
FORM 6: Student Goal Attainment (Most Recent Data)								
% Graduates and Completers (Col 1)	98.80%	90%	105	82.60%	90.40%	93.80%	97.25%	98.76%
% Leavers and Non-completers (Col 1)	93.50%	92%	26	21.10%	49.50%	66.33%	78.55%	89.72%
FORM 7: Credit, College-level Course Retention and Success Rates (Fall 2007)								
Retention Rate (Col 4)	87.25%	31%	210	82.71%	85.62%	88.83%	91.41%	93.34%
Enrollee Success Rate (Col 5)	69.22%	19%	210	67.75%	70.11%	73.87%	76.96%	79.94%
Completer Success Rate (Col 6)	79.33%	14%	210	78.11%	80.73%	83.13%	86.51%	88.97%
FORM 8: Credit Developmental/ Remedial Course Retention and Success Rates (Fall 2007)								
Math Retention Rate (Col 4)	84.70%	50%	208	71.63%	78.17%	84.65%	88.37%	91.47%
Writing Retention Rate (Col 4)	82.38%	27%	208	71.63%	78.17%	84.65%	88.37%	91.47%
Rdng/Writing Retention Rate (Col 4)	--	--	45	84.29%	88.03%	90.38%	93.62%	95.52%
Reading Retention Rate (Col 4)	88.81%	49%	198	77.13%	82.54%	88.89%	92.45%	94.49%
Math Enrollee Success Rate (Col 5)	51.78%	34%	208	44.04%	49.90%	54.43%	59.94%	66.39%
Writing Enrollee Success Rate (Col 5)	54.76%	13%	198	53.37%	58.38%	63.35%	69.10%	75.51%
Rdng/Writing Enrollee Success Rate (Col 5)	--	--	45	58.80%	63.31%	70.15%	73.21%	79.21%
Reading Enrollee Success Rate (Col 5)	52.39%	7%	198	53.81%	59.18%	66.60%	72.15%	76.72%
Math Completer Success Rate (Col 6)	61.14%	24%	208	55.66%	61.17%	66.17%	73.63%	78.26%
Writing Completer Success Rate (Col 6)	66.47%	20%	198	63.20%	68.80%	75.11%	81.14%	86.25%
Rdng/Writing Completer Success Rate (Col 6)	--	--	46	65.30%	70.70%	76.40%	81.60%	88.90%
Reading Completer Success Rate (Col 6)	58.99%	6%	198	60.63%	69.52%	76.83%	83.72%	89.34%

	Institution		N	NCCBP Percentiles				
	Reported Value	% Rank		10th	25th	Mdn	75th	90th
FORM 9: Credit Developmental/ Remedial Student Retention and Success in First College-level Courses (Fall 2006 Cohort)								
Math Retention Rate (Col 5)	79.68%	30%	201	72.17%	77.11%	85.19%	90.00%	94.07%
Writing Retention Rate (Col 5)	82.21%	27%	191	75.81%	81.82%	87.82%	92.51%	95.49%
Math Enrollee Success Rate (Col 6)	60.65%	36%	202	46.45%	56.15%	64.40%	71.88%	80.24%
Writing Enrollee Success Rate (Col 6)	62.63%	25%	192	54.50%	62.50%	69.62%	75.63%	80.66%
Math Completer Success Rate (Col 7)	76.11%	42%	201	60.13%	70.25%	77.85%	84.61%	89.48%
Writing Completer Success Rate (Col 7)	76.19%	32%	191	65.56%	73.79%	80.50%	85.80%	89.79%
FORM 10: Career Program Completers (Most Recent Data)								
Employed in Related Field (Col 2)	58.69%	29%	155	41.78%	56.49%	68.21%	79.87%	87.26%
Pursuing Education (Col 3)	33.24%	74%	151	5.80%	9.68%	18.02%	33.33%	48.75%
Employers Satisfied with Preparation (Col 5)	--	--	71	84.00%	91.00%	95.00%	100.00%	100.00%
FORM 11: Retention and Success in Core Academic Skill Areas (Fall 2007)								
Comp I Retention Rate (Col 4)	87.65%	51%	210	79.37%	83.61%	87.58%	91.17%	94.09%
Comp II Retention Rate (Col 4)	77.77%	25%	200	72.65%	77.42%	84.17%	88.56%	91.99%
Algebra Retention Rate (Col 4)	78.40%	37%	206	69.53%	75.12%	81.53%	86.52%	91.27%
Speech Retention Rate (Col 4)	87.11%	38%	202	82.40%	85.18%	88.47%	91.75%	94.80%
Comp I Enrollee Success Rate (Col 5)	68.61%	44%	210	59.59%	64.68%	69.39%	74.04%	78.87%
Comp II Enrollee Success Rate (Col 5)	59.59%	15%	200	57.63%	61.59%	67.82%	73.09%	77.65%
Algebra Enrollee Success Rate (Col 5)	54.45%	31%	206	45.34%	52.17%	58.38%	65.94%	73.63%
Speech Enrollee Success Rate (Col 5)	67.81%	16%	202	65.02%	70.03%	75.23%	81.31%	84.69%
Comp I Completer Success Rate (Col 6)	78.28%	38%	210	70.16%	75.66%	80.10%	84.37%	87.81%
Comp II Completer Success Rate (Col 6)	76.62%	21%	200	73.02%	77.09%	81.47%	86.05%	89.58%
Algebra Completer Success Rate (Col 6)	69.46%	35%	206	59.40%	66.21%	73.49%	81.06%	85.86%
Speech Completer Success Rate (Col 6)	77.84%	14%	202	76.72%	80.32%	85.76%	89.11%	94.10%

		Institution		N	NCCBP Percentiles				
		Reported Value	% Rank		10th	25th	Mdn	75th	90th
FORM 12: Institution-wide Credit Grades (Fall 2007)									
	% Withdrawal	14.61%	73%	209	6.81%	8.67%	11.27%	14.98%	17.95%
	% Completed	85.39%	26%	209	82.05%	85.02%	88.73%	91.33%	93.19%
	% Completer Success	79.50%	22%	209	77.46%	79.68%	82.37%	85.84%	88.31%
	% Enrollee Success	67.88%	14%	209	67.08%	69.13%	72.63%	75.98%	79.28%
	% A & B Grades	48.14%	9%	209	48.14%	51.51%	55.18%	58.53%	62.17%
FORM 13A: Minority Participation Rates (Fall 2007)									
	% Minority Credit Students (Col 4)	33.01%	74%	209	5.73%	9.76%	17.43%	34.73%	57.41%
	% Minority Employees (Col 4)	11.46%	54%	201	2.48%	5.68%	10.90%	21.75%	39.31%
	Minority Student/Population Ratio (Col 5)	1.859	90%	192	0.8118	0.9436	1.0947	1.3910	1.8486
	Minority Employee/Population Ratio (Col 5)	0.645	50%	185	0.3819	0.5033	0.6451	0.8641	1.1457
FORM 13B: High School Graduates Enrolling at Institution (Fall 2007)									
	% Enrolling Public HS (Col 3)	24.39%	63%	147	6.77%	14.71%	19.94%	27.10%	34.17%
	% Enrolling Private HS (Col 3)	4.90%	16%	79	2.84%	6.65%	12.29%	22.14%	28.80%
	% Enrolling Total (Col 3)	23.42%	62%	138	6.59%	14.38%	19.84%	26.93%	33.08%
FORM 14A: Market Penetration: Credit and Non-credit Students (AY 2007-08)									
	Credit Student Penetration Rate (Col 3)	4.91%	85%	199	1.13%	1.80%	2.79%	4.02%	5.66%
	Non-credit Student Penetration Rate (Col 3)	1.77%	63%	187	0.21%	0.47%	1.11%	2.75%	4.91%
FORM 14B: Market Penetration: Community Participation (AY 2007-08)									
	Cultural Activities (Col 2)	16.80%	83%	66	0.25%	1.22%	4.84%	13.33%	22.75%
	Public Meetings (Col 2)	2.72%	38%	58	0.44%	1.45%	3.64%	7.33%	22.95%
	Sporting Events (Col 2)	10.78%	78%	50	0.13%	0.64%	3.24%	9.40%	16.79%

	Institution		N	NCCBP Percentiles				
	Reported Value	% Rank		10th	25th	Mdn	75th	90th
FORM 15: Fiscal Year 2008 Business and Industry (B&I) Productivity								
Duplicated Headcount (Col 1)	4,316	58%	123	920	1,647	3,450	6,559	16,248
Companies Served (Col 2)	51	40%	129	20	33	62	148	365
Total Costs (Col 3)	\$1,108,656	69%	121	\$104,650	\$239,988	\$663,393	\$1,265,233	\$2,617,357
Total Revenues (Col 4)	\$1,261,497	71%	121	\$127,597	\$285,886	\$667,865	\$1,406,025	\$2,959,568
Net Revenue (Col 5)	\$152,841	73%	121	-\$239,082	-\$33,342	\$44,805	\$185,109	\$394,038
Net Revenue as % of Total (Col 6)	12.12%	55%	121	-44.80%	-7.65%	8.58%	24.73%	50.34%
FORM 16A: Average Credit Section Size (Fall 2007)								
Average Credit Section Size (Col 3)	22.45	86%	209	15.38	16.61	18.96	20.90	22.91
FORM 16B: Credit Course Student/Faculty Ratio (Fall 2007)								
Student/Faculty Ratio (Col 3)	20.66	74%	208	13.10	15.57	18.14	20.76	26.71
FORM 16C: Instructional Faculty Load (Fall 2007)								
% Credit Hours by Full-time Faculty (Col 3)	42.60%	18%	200	38.30%	44.71%	53.87%	64.41%	72.35%
% Credit Hours by Part-time Faculty (Col 3)	57.40%	82%	200	27.65%	35.59%	46.13%	55.29%	61.70%
% Sections by Full-time Faculty (Col 5)	39.33%	13%	198	37.14%	42.98%	52.12%	62.03%	69.84%
% Sections by Part-time Faculty (Col 5)	60.67%	86%	198	30.16%	37.97%	47.88%	57.02%	62.86%
FORM 17A: Credit Distance Learning Sections and Credit Hours (Fall 2007)								
DL % of Credit Hours (Col 3)	4.90%	18%	196	3.66%	6.44%	9.55%	13.99%	20.30%
DL % of Total Credit Sections (Col 6)	8.58%	43%	194	4.52%	6.55%	9.24%	13.66%	18.84%
FORM 17B: Distance Learning Grades (Fall 2007)								
% Withdrawal	55.07%	99%	200	9.18%	12.14%	15.76%	20.82%	26.34%
% Completed	44.93%	0%	200	73.66%	79.18%	84.24%	87.86%	90.82%
% Completer Success	74.33%	32%	201	69.60%	73.10%	77.32%	81.57%	83.98%
% Enrollee Success	33.39%	1%	200	55.03%	59.66%	63.76%	69.12%	72.60%
% A & B Grades	26.68%	1%	200	41.44%	46.33%	50.54%	55.45%	59.30%

Harper College

	Institution		N	NCCBP Percentiles				
	Reported Value	% Rank		10th	25th	Mdn	75th	90th
FORM 18: Student/Professional Student Services Staff Ratio (Fall 2007)								
Career Services (Col 3)	3,291	45%	173	1316.40	2258.50	3438.00	5343.50	8533.80
Counseling and Advising (Col 3)	678	38%	182	368.10	530.25	745.50	1116.25	1831.80
Recruitment, Admissions, Registration (Col 3)	1,135	68%	186	399.70	569.25	849.50	1309.25	1737.40
Financial Aid (Col 3)	8,227	99%	185	722.60	923.50	1297.00	1914.50	3165.20
Student Activities (Col 3)	5,485	75%	175	1524.60	2141.00	3398.00	5404.00	7283.20
Testing & Assessment Services (Col 3)	16,454	97%	160	1209.70	1752.00	3045.00	5820.25	9537.10
FORM 19A: Retirements and Departures (AY 2007-08)								
Retirements Rate (Col 3)	3.32%	84%	187	0.00%	0.67%	1.58%	2.64%	3.78%
Departures Rate (Col 3)	10.26%	86%	187	0.00%	2.49%	5.00%	7.77%	11.60%
FORM 19B: Grievances & Harassment Actions (AY 2007-08)								
Grievance Rate (Col 3)	0.50%	80%	156	0.0000%	0.0000%	0.0000%	0.3848%	1.0413%
Harassment Rate (Col 3)	0.07%	58%	156	0.0000%	0.0000%	0.0000%	0.2354%	0.6018%
FORM 20A: Cost per Credit Hour and FTE Student (FY 2008)								
Cost per Credit Hour (Col 4)	\$160	73%	190	\$86	\$107	\$134	\$163	\$212
Cost per FTE Student (Col 5)	\$4,809	73%	190	\$2,568	\$3,198	\$4,019	\$4,882	\$6,361
FORM 20B: Development/Training Expenditures per FTE Employee (FY 2008)								
Expenditures per FTE Employee (Col 5)	\$894	90%	128	\$36	\$148	\$336	\$615	\$895

2009 Participants

Amarillo College (TX)
Austin Community College District (TX)
Barton Community College (KS)
Bellevue College (WA)
Black Hawk College (IL)
Bluegrass Community and Technical College (KY)
Brazosport College (TX)
Brookhaven (TX)
Broome Community College (NY)
Bucks County Community College (PA)
Burlington County College (NJ)
Butler Community College (KS)
Butler County Community College (PA)
Carroll Community College (MD)
Cayuga Community College (NY)
Cedar Valley College (TX)
Central Arizona College (AZ)
Central Community College - Grand Island, Nebraska (NE)
Central Maine Community College (ME)
Central New Mexico Community College (NM)
Chandler-Gilbert Community College (AZ)
Chattanooga State Technical Community College (TN)
Cincinnati State Technical and Community College (OH)
Clark College (WA)
Cleveland State Community College (TN)
Clinton Community College (NY)
Cochise College (AZ)
College of DuPage (IL)
College of Lake County (IL)
Collin County Community College District (TX)
Columbia State Community College (TN)
Columbia-Greene Community College (NY)
Community College of Allegheny County (PA)
Community College of Beaver County (PA)
Community College of Philadelphia (PA)

Corning Community College (NY)
Crowder College (MO)
Cuyahoga Community College (OH)
Dallas County Community College District (TX)
DeKalb Technical College (GA)
Del Mar College (TX)
Delaware County Community College (PA)
Delta College (MI)
Des Moines Area Community College (IA)
Doña Ana Community College (NM)
Dutchess Community College (NY)
Dyersburg State Community College (TN)
East Central College (MO)
Eastern New Mexico University - Roswell (NM)
Eastfield College (TX)
Edison State College (FL)
El Centro College (TX)
Ellsworth Community College (IA)
Erie Community College (NY)
Estrella Mountain Community College (AZ)
Fashion Institute of Technology (NY)
Florida Community College at Jacksonville (FL)
Fort Scott Community College (KS)
Fox Valley Technical College (WI)
Fulton-Montgomery Community College (NY)
Garden City Community College (KS)
Gateway Community and Technical College (KY)
GateWay Community College (AZ)
Genesee Community College (NY)
Glendale Community College (AZ)
Gloucester County College (NJ)
Grand Rapids Community College (MI)
Gulf Coast Community College (FL)
Hagerstown Community College (MD)
Harper College (IL)

2009 Participants (Continued)

Harrisburg Area Community College (PA)
 Hawaii Community College (HI)
 Hawkeye Community College (IA)
 Hazard Community and Technical College (KY)
 Heartland Community College (IL)
 Henderson Community College (KY)
 Honolulu Community College (HI)
 Howard Community College (MD)
 Hudson Valley Community College (NY)
 (KS)
 Illinois Central College (IL)
 Illinois Valley Community College (IL)
 Iowa Lakes Community College (IA)
 Iowa Western Community College (IA)
 Ivy Tech Community College - Bloomington (IN)
 Ivy Tech Community College - Central Indiana (IN)
 Ivy Tech Community College - Columbus (IN)
 Ivy Tech Community College - East Central (IN)
 Ivy Tech Community College - Kokomo (IN)
 Ivy Tech Community College - Lafayette (IN)
 Ivy Tech Community College - North Central (IN)
 Ivy Tech Community College - Northeast (IN)
 Ivy Tech Community College - Northwest (IN)
 Ivy Tech Community College - Richmond (IN)
 Ivy Tech Community College - South Central (IN)
 Ivy Tech Community College - Southeast (IN)
 Ivy Tech Community College - Southwest (IN)
 Ivy Tech Community College - Wabash Valley (IN)
 Ivy Tech Community College Central Office (IN)
 Jackson Community College (MI)
 Jackson State Community College (TN)
 Jamestown Community College (NY)
 Jefferson College (MO)
 Jefferson Community and Technical College (KY)
 Jefferson Community College (NY)

Johnson County Community College (KS)
 Kalamazoo Valley Community College (MI)
 Kankakee Community College (IL)
 Kansas City Kansas Community College (KS)
 Kapi'olani Community College (HI)
 Kaskaskia College (IL)
 Kauai Community College (HI)
 Kirkwood Community College (IA)
 Lake Superior College (MN)
 Leeward Community College (HI)
 Lehigh Carbon Community College (PA)
 Lone Star College System (TX)
 Lower Columbia College (WA)
 Luzerne County Community College (PA)
 Macomb Community College (MI)
 Madison Area Technical College (WI)
 Maricopa Community College District (AZ)
 Marshalltown Community College (IA)
 Maysville Community & Technical College (KY)
 McHenry County College (IL)
 Mesa Community College (AZ)
 Metropolitan Community College - Blue River (MO)
 Metropolitan Community College - Kansas City (MO)
 Metropolitan Community College - Maple Woods (MO)
 Metropolitan Community College (NE)
 Milwaukee Area Technical College (WI)
 Mineral Area College (MO)
 Minneapolis Community and Technical College (MN)
 Moberly Area Community College (MO)
 Mohawk Valley Community College (NY)
 Monroe Community College (NY)
 Montgomery County Community College (PA)
 Moraine Valley Community College (IL)
 Motlow State Community College (TN)
 Mountain View College (TX)

2009 Participants (Continued)

Nashville State Technical Community College (TN)	Schenectady County Community College (NY)
Niagara County Community College (NY)	Schoolcraft College (MI)
North Central Missouri College (MO)	Scottsdale Community College (AZ)
North Central Texas College (TX)	Shelton State Community College (AL)
North Iowa Area Community College (IA)	Shoreline Community College (WA)
North Lake College (TX)	South Florida Community College (FL)
Northampton Community College (PA)	South Mountain Community College (AZ)
Northeast Iowa Community College (IA)	Southwest Tennessee Community College (TN)
Northeast State Technical Community College (TN)	Southwestern Michigan College (MI)
Northern Wyoming Community College District (WY)	Spokane Falls Community College (WA)
NorthWest Arkansas Community College (AR)	St. Charles Community College (MO)
Northwest Vista College (TX)	St. Johns River Community College (FL)
Northwestern Michigan College (MI)	St. Louis Community College (MO)
Onondaga Community College (NY)	St. Philip's College (TX)
Orange County Community College (NY)	State Fair Community College (MO)
Ouachita Technical College (AR)	Suffolk County Community College (NY)
Ozarks Technical Community College (MO)	Tompkins Cortland Community College (NY)
Palm Beach Community College (FL)	Trident Technical College (SC)
Palo Alto College (TX)	Truckee Meadows Community College (NV)
Paradise Valley Community College (AZ)	Ulster County Community College (NY)
Pellissippi State Technical Community College (TN)	University of Hawaii Maui Community College (HI)
Pennsylvania Highlands Community College (PA)	Volunteer State Community College (TN)
Phoenix College (AZ)	Walters State Community College (TN)
Pikes Peak Community College (CO)	Washtenaw Community College (MI)
Pratt Community College (KS)	Waubonsee Community College (IL)
Raritan Valley Community College (NJ)	Waukesha County Technical College (WI)
Reading Area Community College (PA)	West Kentucky Community and Technical College (KY)
Richland College (TX)	Westchester Community College (NY)
Rio Salado (AZ)	Western Technical College (WI)
Roane State Community College (TN)	Western Wyoming Community College (WY)
Rochester Community and Technical College (MN)	Westmoreland County Community College (PA)
Rockland Community College (NY)	Wilbur Wright College (IL)
Salt Lake Community College (UT)	Windward Community College (HI)

Final Data Submission 2009

FORM 1: Institution Information (Names of REQUIRED FIELDS are in bold.)

Institution Name	Harper College
6-digit IPEDS Unit ID	149842

Service Area (Use legal definition of service area and most recent census estimates.)

Total Population	512,502	<u>Note 1</u>
Unemployment Rate (%)	4.90%	
Median Household Income (\$)	\$66,872	

Enrollment Information (Use fall 2007 data.)

IPEDS Fall 2007 Enrollment	15,156	<u>Note 2</u>	Credit Student Median Age	26	
Full-time Credit Headcount	6,538		% Female Credit Students	56.18%	
Part-time Credit Headcount	8,618		% First-generation Student		<u>Note 5</u>
% Transfer Credit Hours	67.70%	<u>Note 3</u>	% Nonresident Alien	0.98%	<u>Note 4</u>
% Technical/Career Credit Hours	15.20%		% Black, Non-Hispanic	4.10%	
% Developmental Credit Hours	10.60%		% American Indian or Alaskan Native	0.28%	
			% Asian or Pacific Islander	11.86%	
			% Hispanic	15.80%	
			% White, Non-Hispanic	59.12%	
			% Race/Ethnicity Unknown	7.87%	

Fiscal Information

Tuition and Fees per Credit Hour \$103.75 (Use fall 2007 data) Notes 6, 7

Unrestricted Operating Revenue \$118,817,567 Note 8
(Use fiscal year 2008 data.)

Operating Revenue Sources
(Use fiscal year 2008 data) Note 9

% From Local Sources	53.91%
% From State	13.51%
% From Tuition & Fees	32.58%

NOTES

1. **Service Area Total Population** should reflect state's definition of your institution's service area, most recent census estimates, and include all age groups.
2. **Full-time Credit Headcount** plus *Part-time Credit Headcount* should equal *IPEDS Enrollment*.

FORM 2: Proportions of Students That Completed a Degree or Certificate or Transferred within Three Years

- Column 1* Enter unduplicated credit headcounts of first-time, full- and part-time degree- and certificate-seeking students in the fall 2005 IPEDS GRS cohort. Note 1.
- Column 2* Enter the number of students from Column 1 who completed a degree or certificate before fall 2008. Note 2.
- Column 3* Column 2 / Column 1
- Column 4* Enter the number of students from Column 1 who transferred to public and private four-year institutions before fall 2008. Note 2.
- Column 5* Column 4 / Column 1
- Column 6* (Column 2 + Column 4) / Column 1.

Use Fall 2005 IPEDS GRS Cohort	<i>Column 1</i> Unduplicated Credit Headcount	<i>Column 2</i> Number Completed Degree or Certificate	<i>Column 3</i> Percent Completed in Three Years	<i>Column 4</i> Number Transferred	<i>Column 5</i> Percent Transferred in Three Years	<i>Column 6</i> Percent Completed or Transferred in Three Years
Full-time, first-time in fall 2005	1,583	255	16.11%	544	34.37%	50.47%
Part-time, first-time in fall 2005	615	48	7.80%	147	23.90%	31.71%

NOTES

- Degree* and *Certificate* should be as defined by the reporting institution for credit student work.
- Degree or certificate completion (Column 2) "trumps" transfer (Column 4). Students in the fall 2005 IPEDS GRS cohort who received degrees or certificates and then transferred to four-year institutions should be included in Column 2. Only those students who transferred but did not receive degrees or certificates should be included in Column 4.

3. **% Transfer Credit Hours** should be the percent of IPEDS Fall Enrollment credit hours that includes full- and part-time students enrolled in courses that do not award career or technical certification, but do award credit that is transferable to other postsecondary institutions. (For example, English, History, and Math would be considered transfer credit hours.) **% Technical/Career Credit Hours** should be the percent of IPEDS Fall Enrollment that includes credit hours by full- and part-time students enrolled in programs that award career or technical certification that is not transferable. (For example, automotive technology credit hours, interior design credit hours, and practical nursing credit hours would be considered technical/career credit hours.) **% Developmental Credit Hours** should be the percent of IPEDS Fall Enrollment that includes credit hours by full- and part-time students enrolled in developmental/remedial courses as defined by the institution.
4. **Race/ethnicity** percentages should be IPEDS Fall Enrollment figures and total to 100%.
5. **% First-generation Student** should be the percent of fall 2007 credit students that represent the first generation of their families to attend a higher education institution.
6. **Tuition and Fees per Credit Hour** are the tuition and fees that full-time, in-district students are charged per credit hour. Use the figure reported to IPEDS. Enter per credit hour figure, not total tuition and fees.
7. **Credit Courses** are courses that are eligible for Title IV federal financial aid.
8. **Unrestricted Operating Revenue** is defined by the National Association of College and University Business Officers (NACUBO) as "resources received that have no limitations or stipulations placed on them by external agencies or donors."
9. May not add to 100%.

FORM 3: Student Performance at Transfer Institutions

- Column 1* Enter the total number of students with 12 or more earned credit hours from the reporting institution who transferred to public and private four-year institutions during the most recent academic year for which data are available. Note 1
- Column 2* Enter the cumulative first-year grade-point average (GPA) at all public and private four-year transfer institutions for all students in Column 1. GPA should be on a 4-point scale (A = 4, B = 3, C = 2, P = 2, D = 1, F = 0).
- Column 3* Enter the total credit hours completed (grades A through F) during the first year at all public and private four-year transfer institutions by all students in Column 1.
- Column 4* Column 3 / Column 1
- Column 5* Enter the percent of students in Column 1 that enrolled at the same public and private four-year transfer institutions for the next academic year.

<i>Column 1</i> Total Students Who Transferred	At Four-Year Transfer Institutions			
	<i>Column 2</i> Cumulative First-year GPA	<i>Column 3</i> Total First-year Credit Hours	<i>Column 4</i> Average First-year Credit Hours	<i>Column 5</i> Percent Enrolled Next Year
1,272	3.00	33,535	26.36	

NOTES

1. Data should be for the most recent academic year and less than five years old.

FORM 4: Credit Students Who Enrolled Next Term and Next Fall

- Column 1* Enter the unduplicated number of total full- and part-time credit students (including those who withdrew from all courses) at the end of the fall 2007 term. Do not include high school students.
- Column 2* Enter the total number of credit students from Column 1 who graduated or completed certificates before the spring 2008 term.
- Column 3* Enter the total number of credit students from Column 1 who enrolled in the spring 2008 term. Should be <= (Column 1 - Column 2). Do not include students in Column 2 in the Column 3 total.
- Column 4* Column 3 / (Column 1 - Column 2)

<i>Column 1</i> Total Credit Students at End of Fall 2007 Term	<i>Column 2</i> Total from Col 1 Who Graduated before Spring 2008	<i>Column 3</i> Total from Col 1 Who Enrolled in Spring 2008	<i>Column 4</i> Next-Term Persistence Rate
13,817	399	10,232	76.26%

- Column 5* Enter the total number of credit students from Column 1 who graduated or completed certificates before the fall 2008 term. The number should include graduates and completers in Column 2.
- Column 6* Enter the total number of credit students from Column 1 who enrolled in the fall 2008 term. Should be <= (Column 1 - Column 5). Do not include students in Column 5 in the Column 6 total.
- Column 7* Column 6 / (Column 1 - Column 5)

<i>Column 5</i> Total from Col 1 Who Graduated before Fall 2008	<i>Column 6</i> Total from Col 1 Who Enrolled in Fall 2008	<i>Column 7</i> Fall-Fall Persistence Rate
1,066	6,460	50.66%

FORM 5: Student Satisfaction and EngagementNote 1

Noel-Levitz Summary and Scale Items	Institution Mean
Summary Items	
96. So far, how has your college experience met your expectations?	
97. Rate your overall satisfaction with your experience here thus far.	
98. All in all, if you had it to do over again, would you enroll here?	
Scale <u>Satisfaction</u> Items <u>Note 2</u>	
Academic Advising/Counseling	
Academic Services	
Admissions and Financial Aid	
Campus Climate	
Campus Support Services	
Concern for the Individual	
Instructional Effectiveness	
Registration Effectiveness	
Responsiveness to Diverse Populations	
Safety and Security	
Service Excellence	
Student Centeredness	

CCSSE Summary Benchmarks	Institution Mean
Active and Collaborative Learning	48.00
Student Effort	48.00
Academic Challenge	50.20
Student-Faculty Interaction	48.60
Support for Learners	49.50

Note 3

ACT Student Opinion Survey	Institution Mean
If you could start college over, would you choose to attend this college?	
What is your overall impression of the quality of education at this 2-year college?	

NOTES

1. Student satisfaction and engagement data should be the most recent available and less than five years old.
2. Enter satisfaction means, not importance means or performance gaps
3. CCSSE summary benchmark means are available in the Members Only section at <http://www.ccsse.org>.

FORM 6: Student Goal Attainment

Column 1 Enter the percent of graduates/program completers and leavers/non-completers that indicated they had achieved their educational objective either partially or fully. Use most recent data--less than five years old--and institutional definition of educational objective accomplishment. Data source will most likely be an exit survey or a follow-up survey administered soon after students leave the institution.

Did you achieve your educational objective?	<i>Column 1</i> Percent That Achieved Objective
Graduates and Completers	98.80%
Leavers and Non-completers	93.50%

FORM 7: Credit, College-level Course Retention and Success Rates

Column 1 Enter the total number of A, B, C, P, D, F, and W grades (and their institutional equivalents) in all credit, college-level courses at the end of the fall 2007 term for all students (include high school students earning college credits). Include laboratory grades if they are awarded independently of their associated lecture grade. Do not include incompletes, audits, and grades in developmental courses. Developmental courses should be reported on FORM 8. Note 1, 2, 3

Column 2 Enter the total number of A, B, C, P, D and F grades (and their institutional equivalents) in credit, college-level courses at the end of the fall 2007 term. Totals in Column 2 should be less than totals in Column 1, unless there were no withdrawals.

Column 3 Enter the total number of A, B, C, and P grades (and their institutional equivalents) in credit, college-level courses at the end of the fall 2007 term. Totals in Column 3 should be less than totals in Column 2, unless there were no D or F grades.

Column 4 Column 2 / Column 1

Column 5 Column 3 / Column 1

Column 6 Column 3 / Column 2

Use Fall 2007 Grades	<i>Column 1</i> Total A, B, C, P, D, F, and W Grades in Credit, College- level Courses	<i>Column 2</i> Total A, B, C, P, D, and F Grades	<i>Column 3</i> Total A, B, C and P Grades	<i>Column 4</i> Retention Rate	<i>Column 5</i> Enrollee Success Rate	<i>Column 6</i> Completer Success Rate
	37,818	32,996	26,176	87.25%	69.22%	79.33%

Notes

1. If your institution records + or - grades, include them in the letter grades with which they are associated (e.g. C+ grades would be reported with C grades). Map all other grades to their closest equivalent.

2. College-level courses include courses that, if successfully completed, can be applied toward the number of courses required for achieving a degree or certificate or transferred to another institution.

3. P grades (or your institutions equivalent) are awarded when a student takes a class for a "pass" or "fail" grade. Not all institutions may offer this option.

FORM 8: Credit Developmental/Remedial Course Retention and Success Rates

- Column 1** Enter the total number of A, B, C, P, D, F, and W grades (and their institutional equivalents) in credit developmental/remedial courses at the end of the fall 2007 term (include high school students earning college credits). Do not include incompletes, audits, or grades in ESL courses. Notes 1, 2 and 3.
- Column 2** Enter the total number of A, B, C, P, D, and F grades (and their institutional equivalents) in credit developmental/remedial courses at the end of the fall 2007 term. Totals in Column 2 should be less than totals in Column 1, unless there were no withdrawals.
- Column 3** Enter the total number of A, B, C, and P grades (and their institutional equivalents) in developmental/remedial courses at the end of the fall 2007 term. Totals in Column 3 should be less than totals in Column 2, unless there were no D or F grades.
- Column 4** Column 2 / Column 1
- Column 5** Column 3 / Column 1
- Column 6** Column 3 / Column 2

Use Fall 2007 Grades	<i>Column 1</i> Total Grades in Developmental/ Remedial Courses	<i>Column 2</i> Total A, B, C, P, D, and F Grades	<i>Column 3</i> Total A, B, C and P Grades	<i>Column 4</i> Retention Rates	<i>Column 5</i> Enrollee Success Rates	<i>Column 6</i> Completer Success Rates
Math	2,470	2,092	1,279	84.70%	51.78%	61.14%
Writing	210	173	115	82.38%	54.76%	66.47%
Reading and Writing				0.00%	0.00%	0.00%
Reading	670	595	351	88.81%	52.39%	58.99%

NOTES

1. Developmental/remedial courses are those defined by the reporting institution.
2. Reading and Writing (row three) includes courses in which both reading and writing instruction are included in the same course. Courses in row 3 should not be included in rows 2 ("Writing") and 4 ("Reading").
3. If your institution records + or - grades, include them in the letter grades with which they are associated (e.g. C+ grades would be reported with C grades).

FORM 9: Credit Developmental/Remedial Student Retention and Success in First College-level Courses

- Column 1** Enter the total number of students who received A, B, C, and P grades (and their institutional equivalents) in the highest-level, credit developmental/remedial math and writing courses at the end of the fall 2006 term. Notes 1, 2 and 3.
- Column 2** Enter the total number of students from Column 1 who enrolled subsequently in related college-level courses. Note 2.
- Column 3** Enter the total number of students from Column 2 who completed related college-level courses with A, B, C, D, P, and F grades (and their institutional equivalents) within one subsequent academic year, i.e., through fall 2007. Totals in Column 3 should be less than totals in Column2, unless there were no withdrawals.
- Column 4** Enter the total number of students from Column 3 who completed related college-level courses with A, B, C, and P grades (and their institutional equivalents) within one subsequent academic year, i.e., through fall 2007. Totals in Column 4 should be less than totals in Column 3, unless there were no D or F grades.
- Column 5** Column 3 / Column 2
- Column 6** Column 4 / Column 2
- Column 7** Column 4 / Column 3

Use Fall 2006 Cohort	<i>Column 1</i> Total A, B, C, and P Grades in Fall 2006 Highest-level Developmental Courses	<i>Column 2</i> Total from Col 1 Who Enrolled in Related College- level Courses	<i>Column 3</i> Total from Col 2 Who Completed College-level Courses with A, B, C, P, D, and F Grades	<i>Column 4</i> Total from Col 3 Who Completed College-level Courses with A, B, C, and P Grades	<i>Column 5</i> College-level Course Retention Rate	<i>Column 6</i> College-level Course Enrollee Success Rate	<i>Column 7</i> College-level Course Completer Success Rate
Math	396	310	247	188	79.68%	60.65%	76.11%
Writing	331	281	231	176	82.21%	62.63%	76.19%

NOTES

1. Developmental/remedial courses are those defined by the reporting institution. Entries should include students who succeeded in developmental math and writing courses.
2. Related math and writing courses will most likely be college level math and English composition courses.
3. If your institution records + or - grades, include them in the letter grades with which they are associated (e.g. C+ grades would be reported with C grades).

FORM 10: Career Program Completers

Column 1 Enter the total number of career program completers for whom employment data are available. Count as completers, students who completed career programs and were awarded Associate's degrees or certificates. Career programs would include programs such as Automotive Technology, Interior Design, or Practical Nursing.

Column 2 Enter the total from Column 1 who are employed full- or part-time in a field related to their career program education. Include those in the military. Completers who are employed in a related field and also pursuing additional education should be entered in Column 2 only. Column 2 and Column 3 should be unduplicated. Note 1.

Column 3 Enter total from Column 1 who are pursuing additional education. Note 2.

<i>Column 1</i> Total Completers for Whom Data Are Available	Use Most Recent Data	<i>Column 2</i> Total from Col 1 Employed in Related Field	<i>Column 3</i> Total from Col 1 Pursuing Education
719	Number	422	239
	Percent	58.69%	33.24%

Most recent data should be
less than five years old.

Column 4 Enter the total number of responding employers.

Column 5 Enter the total number of employers from Column 4 who indicated satisfaction with completers' overall preparation. See Note 3.

<i>Column 4</i> Total Responding Employers	Use Most Recent Data	<i>Column 5</i> Number of Employers Satisfied with Completers' Overall Preparation
	Number	
	Percent	0.00%

Notes

1. **Related Field** refers to a field of work related to the program a student completed. This information is typically a self-reported item collected on a follow-up survey.

2. **Pursuing Education** refers to students who continue to enroll in classes after completion of a career program. This information is typically a self-reported item collected on a follow-up survey.

3. **Satisfied with Overall Preparation** reflects percents of employers that indicated positive, as opposed to neutral or negative, responses. For example, an institution using a "Not At All Satisfied", "Not Very Satisfied", "Neutral", "Somewhat Satisfied", or "Very Satisfied" scale should report the percent of employers that selected "Somewhat Satisfied" or "Very Satisfied".

FORM 11: Retention and Success in Core Academic Skill Areas

Column 1 Enter the total number of A, B, C, P, D, F and W grades (and their institutional equivalents) in each course at the end of the fall 2007 term for all students. Do not include incompletes and audits. See Note.

Column 2 Enter the total number of A, B, C, P, D and F grades (and their institutional equivalents) in each course at the end of the fall 2007 term. Totals in Column 2 should be less than totals in Column 1, unless there were no withdrawals.

Column 3 Enter the total number of A, B, C, and P grades (and their institutional equivalents) in each course at the end of the fall 2007 term. Totals in Column 3 should be less than totals in Column 2, unless there were no D or F grades.

Column 4 Column 2 / Column 1

Column 5 Column 3 / Column 1

Column 6 Column 3 / Column 2

Use Fall 2007 Grades	<i>Column 1</i> Total A, B, C, P, D, F and W Grades	<i>Column 2</i> Total A, B, C, P, D, and F Grades	<i>Column 3</i> Total A, B, C, and P Grades	<i>Column 4</i> Retention Rate	<i>Column 5</i> Enrollee Success Rates	<i>Column 6</i> Completer Success Rates
English Comp I	2,485	2,178	1,705	87.65%	68.61%	78.28%
English Comp II	1,111	864	662	77.77%	59.59%	76.62%
College Algebra	898	704	489	78.40%	54.45%	69.46%
Speech	1,373	1,196	931	87.11%	67.81%	77.84%

Note: if your institution records + or - grades, include them in the letter grades with which they are associated (e.g. a grade of C+ would be reported with C grades).

FORM 12: Institution-wide Credit Grades

Column 1 Enter the total number of A, B, C, P, D, F and W grades (and their institutional equivalents) at the end of the fall 2007 term. Notes 1 and 2.

Column 2 Column 1 / Total

Use Fall 2007 Grades	Column 1 Number	Column 2 Percent
A	12,094	25.76%
B	10,502	22.37%
C	6,846	14.58%
P	2,421	5.16%
D	2,068	4.41%
F	6,149	13.10%
W	6,860	14.61%
Total	46,940	

Note 3

NOTES

1. Include all other passing grades with P. Include all other non-passing grades with F. Include +'s and -'s in the letter grades with which they are associated (e.g. a grade of C+ would be reported with C grades). Do not include incompletes and audits.

2. Include grades in credit distance learning classes and grades in credit developmental/remedial courses.

3. Five benchmarks will be calculated from these data:

- * % withdrawal: % of W grades
- * % completed: % of A through F grades
- * % completer success: (A, B, C, P grades) / A through F grades
- * % enrollee success: (A, B, C, P grades) / A through W grades
- * % A & B grades: (A + B grades) / A through W grades

FORM 13A: Minority Participation Rates

- Column 1** Enter your service area percent minority population. The number should reflect your state's definition of service area, most recent census estimates, and the percent of the service area population that is not "white, non-Hispanic".
- Column 2** Row 1 [IPEDS Enrollment from FORM 1].
Row 2 Enter the total number of full- and part-time employees reported to IPEDS for fall 2007. Include those on soft money, but do not include work-study students.
- Column 3** Enter the total number of minority students and employees reported to IPEDS for fall 2007.
- Column 4** Column 3 / Column 2 Percent minority credit students in Column 4 should equal 100% - (% "White, Non-Hispanic" + % "Race/Ethnicity Unknown") as reported on FORM 1.
- Column 5** Column 4 / Column 1 Ratio of institution minority population to service area population.

Column 1 Service Area Percent Minority Population	Use Fall 2007 Data	Reporting Institution			
		Column 2 Total Institution Population	Column 3 Total Institution Minority Population	Column 4 Institution Percent Minority	Column 5 Ratio of Institution Minority Pop. To Service Area Minority Pop.
17.76%	Credit Students	15,156	5,003	33.01%	1.859
	Employees	1,379	158	11.46%	0.645

FORM 13B: High School Graduates Enrolling at Institution

- Column 1** Enter the total number of public and private, spring 2007 high school (HS) graduates in your service area. Include December 2006 graduates, but do not include home-schooled or GED students. Note 1.
- Column 2** Enter the total high school graduates from Column 1 who enrolled at your institution for the fall 2007 term.
- Column 3** Column 2 / Column 1

Use Fall 2007 Term	Column 1 Spring 2007 High School Graduates	Column 2 Total from Col 1 Who Enrolled for Fall 2007 Term	Column 3 Percent Enrolling
Public HS	6,384	1,557	24.39%
Private HS	347	17	4.90%
Total	6,721	1,574	23.42%

NOTES

1. If you cannot separate public and private high school data, include total graduates in Column 1 and total enrolled in Column 2.

FORM 14A: Market Penetration: Credit and Non-credit Students

Column 1 [Service area population from FORM 1]

Column 2 Enter unduplicated credit and non-credit headcounts in academic year (AY) 2007-2008. Unduplicated non-credit headcount includes students enrolled in a course or activity having no credit applicable toward a degree, diploma, certificate, or other formal award and may be an estimate.

Column 3 Column 2 / Column 1

<i>Column 1</i> Service Area Population	Use AY 2007-2008 Data	<i>Column 2</i> Unduplicated Headcounts	<i>Column 3</i> Student Market Penetration Rates
512,502	Credit	25,142	4.91%
	Non-Credit	9,071	1.77%

FORM 14B: Market Penetration: Community Participation

Column 1 Enter duplicated headcounts in each participation area for academic year (AY) 2007-2008.

Column 2 Column 1 / Service Area Population

Use AY 2007-2008 Data	<i>Column 1</i> Duplicated Headcounts	<i>Column 2</i> Community Participation Rates
Cultural Activities	141,323	27.575%
Public Meetings		0.000%
Sporting Events		0.000%

Cultural Activities include exhibits (e.g. galleries) or attended performances (e.g. theater, dance, music).

Public Meetings include meetings held at the institution's campus(es) by non-college organizations which may or may not be open to the public.

Sporting Events include intercollegiate sporting events held at the institution.

FORM 15: Fiscal Year 2008 Business and Industry (B&I) Productivity

Column 1 Enter the duplicated B&I headcount for fiscal year (FY) 2008.

Column 2 Enter the total number of companies served in FY 2008.

Column 3 Enter the total instructional and administrative costs for FY 2008. Include salaries, benefits, supplies, travel, capital equipment, rents, and utilities.

Column 4 Enter the total B&I FY 2008 revenue. Include grants.

Column 5 Column 4 - Column 3

Column 6 Column 5 / Column 4

<i>Column 1</i> FY 2008 Duplicated Headcount	<i>Column 2</i> Total Companies Served	<i>Column 3</i> Total Instructional and Administrative Costs	<i>Column 4</i> Total Revenue	Net Revenue	
				<i>Column 5</i> Net Revenue (\$)	<i>Column 6</i> Net Revenue (%)
4,316	51	\$1,108,656	\$1,261,497	\$152,841	12.12%

NOTES

1. Business and Industry (B&I) activities include on-site scheduled vocational courses, contract vocational training on- and off-campus that are not eligible for Title IV federal financial aid, and continuing professional education. It does not include internal staff development, community service activities, adult basic education, ESL courses, and cultural activities.

FORM 16A: Average Credit Section Size

Column 1 Enter the total number of credit course sections with six or more students at the end of the fall 2007 term. Combine concurrent sections that meet in the same time slot. Credit courses are those eligible for Title IV federal financial aid.

Column 2 Enter the total number of students enrolled in Column 1 sections. (This will be a duplicated headcount.)

Column 3 Column 2 / Column 1

Use Fall 2007 Data	<i>Column 1</i> Total Credit Course Sections	<i>Column 2</i> Total Credit Students	<i>Column 3</i> Average Credit Section Size
	1,822	40,901	22.45

FORM 16B: Credit Course Student/Faculty Ratio

Column 1 Enter the total FTE faculty at end of fall 2007 term. Note 1.

Column 2 Enter the total FTE students at end of fall 2007 term. Note 2.

Column 3 Column 2 / Column 1

Use Fall 2007 Data	<i>Column 1</i> Total FTE Faculty	<i>Column 2</i> Total FTE Students	<i>Column 3</i> Student/Faculty Ratio
	464	9,581	20.66

FORM 16C: Instructional Faculty Load

Column 1 Enter the total number of full-time and part-time faculty at the end of the fall 2007 term. Note 3.

Column 2 Enter the total number of student credit hours taught by full-time and part-time faculty at the end of the fall 2007 term. This should be the number of credit hours for a course times the number of students enrolled in the course (include students who received a grade of W). For example, a 3 credit hour course with 30 enrolled students would generate 90 student credit hours.

Column 3 Column 2 / Column 1 Total

Column 4 Enter the total number of credit sections with six or more students taught by full-time and part-time faculty at the end of the fall 2007 term.

Column 5 Column 4 / Column 4 Total

Use Fall 2007 Data	<i>Column 1</i> Total Faculty	<i>Column 2</i> Total Student Credit Hours Taught	<i>Column 3</i> Percent of Student Credit Hours Taught	<i>Column 4</i> Total Credit Sections Taught	<i>Column 5</i> Percent of Sections Taught
Full-time	214	61,225	42.60%	839	39.33%
Part-time	846	82,491	57.40%	1,294	60.67%
Total	1,060	143,715		2,133	

NOTES

1. Total FTE Faculty will likely equal total instructor credit hours taught by all faculty divided by 15, for institutions who calculate faculty load on a credit hour basis. For institutions that calculate faculty load on some basis other than credit hours (e.g., contact hours), the total FTE Faculty should be based on institutional convention. For example, a faculty member teaching 5 courses that each award 3 credit hours would have 15 instructor credit hours or 1 FTE (15 instructor credit hours / 15).

2. Total **FTE Students** should equal total student credit hours for which all students were enrolled / 15.

3. Include as **Full-time Faculty** all full-time employees who teach more than 50% of the time.

FORM 17A: Credit Distance Learning Sections and Credit Hours

Column 1 [Total of Column 2 in FORM 16C]

Column 2 Enter the total number of distance learning student credit hours at the end of the fall 2007 term (including credit hours from courses with a W grade). Note 1.

Column 3 Column 2 / Column 1

Column 4 [Total of Column 4 in FORM 16C]

Column 5 Enter the total number of student distance learning sections with six or more students at the end of the fall 2007 term. Note 1.

Column 6 Column 5 / Column 4

Use Fall 2007 Data	<i>Column 1</i> Total Student Credit Hours Taught	<i>Column 2</i> Total Distance Learning Student Credit Hours	<i>Column 3</i> Distance Learning Proportion of Credit Hours	<i>Column 4</i> Total Credit Sections Taught	<i>Column 5</i> Total Credit Distance Learning Sections	<i>Column 6</i> Distance Learning Proportion of Total Credit Sections
	143,715	7,046	4.90%	2,133	183	8.58%

FORM 17B: Distance Learning Grades

Column 1 Enter the total number of A, B, C, P, D, F and W grades in credit distance learning courses at end of the fall 2007 term. If there were no students awarded a grade, enter zero (0). Note 2.

Column 2 Column 1 / Total

Use Fall 2007 Grades	<i>Column 1</i> Number	<i>Column 2</i> Percent
A	743	16.90%
B	430	9.78%
C	263	5.98%
P	32	0.73%
D	77	1.75%
F	430	9.78%
W	2,421	55.07%
Total	4,396	

Note 3

NOTES

1. Credit distance learning courses should include those that are Web-based, computer mediated, and asynchronous in which the learner and learning resources are generally separated by time and/or space. Do not include telecourse and self-paced courses and courses offered in other, non-computer modalities.

2. Include all other passing grades with P. Include all other non-passing grades with F. Include +'s and -'s in the letter grades with which they are associated (e.g. a grade of C+ would be reported with C grades). Do not include incompletes and audits.

3. Five benchmarks will be calculated from these data:

* % withdrawal: % of W grades

* % completed: % of A through F grades

- * % completer success: (A, B, C, P grades) / A through F grades
- * % enrollee success: (A, B, C, P grades) / A through W grades
- * % A & B grades: (A + B grades) / A through W grades

FORM 18: Student / Professional Student Services Staff Ratios

Column 1 Enter the total unduplicated credit headcount at the end of the fall 2007 term.

Column 2 Enter the total FTE professional student services staff at the end of the fall 2007 term. Notes 1, 2 and 3.

Column 3 Column 1 / Column 2. [Number of students per student services staff member.]

<i>Column 1</i> Total Unduplicated Credit Headcount	Use Fall 2007 Data	<i>Column 2</i> Total FTE Professional Student Services Staff	<i>Column 3</i> Student/ Staff Ratio
16,454	Career Services	5.00	3,291
	Counseling and Advising	24.26	678
	Recruitment, Admissions, Registration	14.50	1,135
	Financial Aid	2.00	8,227
	Student Activities	3.00	5,485
	Testing and Assessment Services	1.00	16,454

NOTES

1. **Professional Student Services Staff** (Col 2) includes professional employees who provide non-instructional support services to students. Do not include clerical staff or athletic coaches, vice-presidents, deans, or their immediate staff, but do include directors in each area

2. Functional areas need not all be within a student services division.

3. Figures in Column 2 should = (total number of full-time staff) + (total part-time, non-clerical staff hours / 2080) for each student services area. Schools with work weeks less than 40 hours should adjust yearly hour figure for part-time staff.

FORM 19A: Retirements and Departures

Column 1 Enter the total number of full-time, regular (non-temporary) employees on the final day of the academic year (AY) 2007-2008. Do not include adjunct faculty and work-study students.

Column 2 Enter the total number of retirements and other departures of full-time, regular (non-temporary) employees during AY 2007-2008.

Column 3 Column 2 / Column 1

<i>Column 1</i> Total Full-time, Regular Employees	Use AY 2007-2008 Data	<i>Column 2</i> Total Occurrences	<i>Column 3</i> Occurrence Rate
692	Retirements	23	3.324%
	Departures	71	10.260%

FORM 19B: Grievances and Harassment Actions

Column 1 Enter the total number of full-time and part-time faculty and full-time and part-time staff employed by the institution at the end of academic year (AY) 2007-2008. Do not include work-study students.

Column 2 Enter the total number of grievances and harassment actions in AY 2007-2008. Note 1.

Column 3 Column 2 / Column 1

<i>Column 1</i> Total Employees	Use AY 2007-2008 Data	<i>Column 2</i> Total Occurrences	<i>Column 3</i> Occurrence Rate
1,402	Grievances	7	0.499%
	Harassment	1	0.071%

NOTES

1. Grievance and harassment actions are those that are filed in accordance with institutional policies and include employee-employee and student-employee actions. These need not have resulted in a filing to the EEOC.

FORM 20A: Cost per Credit Hour and FTE Student

- Column 1* Enter the total direct credit instructional expenditures for fiscal year (FY) 2008. Note 1.
- Column 2* Enter the total semester student credit hours for FY 2008. For schools on a quarter calendar, Column 2 should equal .667 * (quarter hours) to convert to semester-hour equivalent.
- Column 3* [Column 2 / 30]
- Column 4* Column 1 / Column 2
- Column 5* Column 1 / Column 3

Use FY 2008 Data	Column 1 Total Direct Credit Instructional Expenditures	Column 2 Total FY Student Credit Hours	Column 3 Total FY FTE Students	Column 4 Cost Per Credit Hour	Column 5 Cost Per FTE Student
	\$51,319,204	320,167	10,672	\$160	\$4,809

FORM 20B: Development/Training Expenditures per FTE Employee

- Column 1* Enter the total centrally budgeted faculty/staff development/training expenditures for fiscal year (FY) 2008. Note 2.
- Column 2* Enter the total FTE faculty at end of FY 2008. Note 3.
- Column 3* Enter the total FTE staff at end of FY 2008. Note 4.
- Column 4* Column 2 + Column 3
- Column 5* Column 1 / Column 4

Use FY 2008 Data	Column 1 Total Development/ Training Expenditures	Column 2 Total FTE Credit Faculty	Column 3 Total FTE Staff	Column 4 Total FTE Employees	Column 5 Expenditures per FTE Employee
	\$931,208	544	498	1,041	\$894

NOTES

- Direct credit instructional expenditures include salaries, benefits, supplies, travel, and equipment for all full- and part-time faculty and other instructional administration and support personnel, including but not limited to librarians, lab assistants, and tutors.
- Do not include tuition reimbursement benefits in total expenditures.
- Total FTE faculty should equal total instructor credit hours taught by all faculty during FY 2008 / 30 for institutions on a semester calendar. Institutions on a quarter calendar should divide by 45. For example, one faculty member teaching 4 classes that are each 3 credit hours would be 0.4 FTE (12 credit hours / 30).
- Total FTE staff (non-faculty) should = (total number of full-time staff) + (total part-time staff hours / 2080). Schools with work weeks less than 40 hours should adjust yearly hour figure for part-time staff.

Graphs – Peer Comparisons

FY09 NCCBP Benchmarks: Peer Group Comparisons

Note: these graphs were developed using the benchamrking tool at <http://www.nccbp.org/>; the tool does not identify individual colleges other than the college to which all others in the peer group are being compared.

Peer Group:

Austin Community College

Central New Mexico Community College

College of DuPage

Community College of Allegheny County

Johnson County Community College

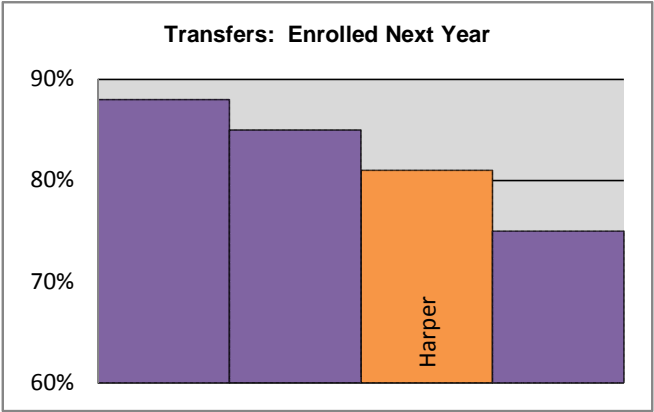
Mesa Community College

Moraine Valley Community College

Richland College

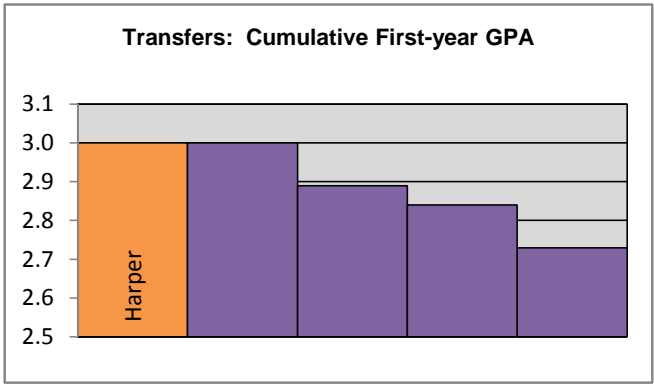
Transfers: Enrolled Next Year at Institution
to where Harper Student Transferred

Institution	Value
A	88%
B	85%
Harper	81%
D	75%
E	N/A
F	N/A
G	N/A
H	N/A
I	N/A



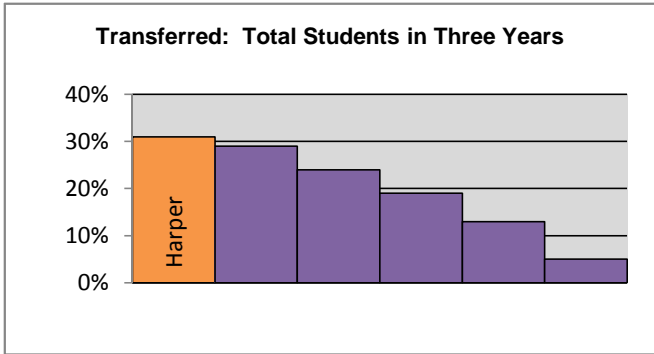
Transfers: Cumulative First-year GPA at Receiving Institution

Institution	Value
Harper	3
B	3
C	2.89
D	2.84
E	2.73
F	N/A
G	N/A
H	N/A
I	N/A



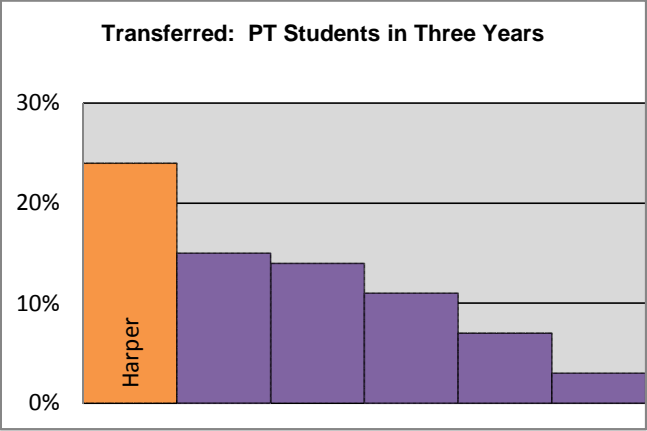
Transferred: Total Harper Students in Cohort
After Three Years

Institution	Value
Harper	31%
B	29%
C	24%
D	19%
E	13%
F	5%
G	N/A
H	N/A
I	N/A



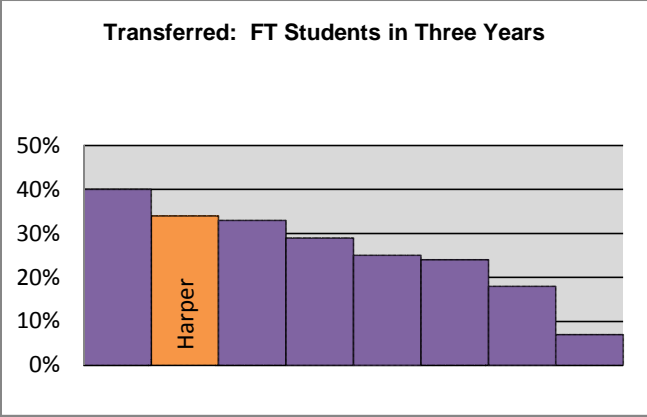
Transferred: Part-Time Students in Cohort
After Three Years

Institution	Value
Harper	24%
B	15%
C	14%
D	11%
E	7%
F	3%
G	N/A
H	N/A
I	N/A



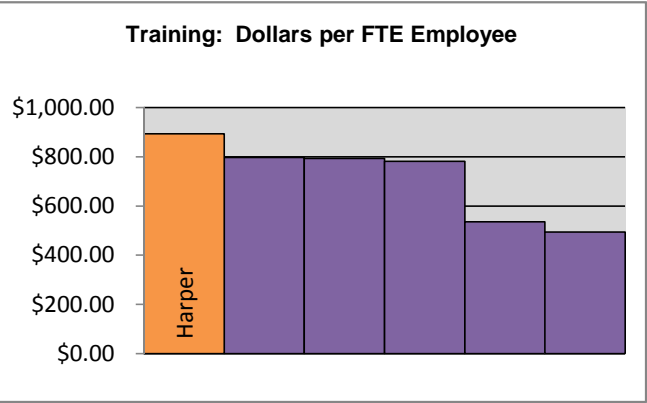
Transferred: Full-Time T Students in Three Years
After Three Years

Institution	Value
A	40%
Harper	34%
C	33%
D	29%
E	25%
F	24%
G	18%
H	7%
I	N/A



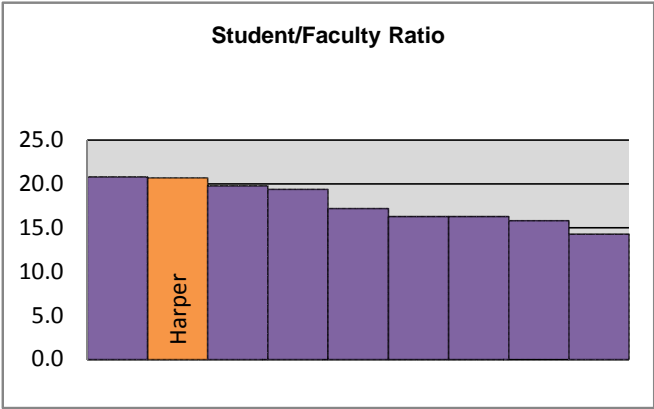
Training: Dollars per Full Time Equivalent Employee

Institution	Value
Harper	\$893.76
B	\$796.94
C	\$793.97
D	\$781.69
E	\$535.72
F	\$493.81
G	N/A
H	N/A
I	N/A



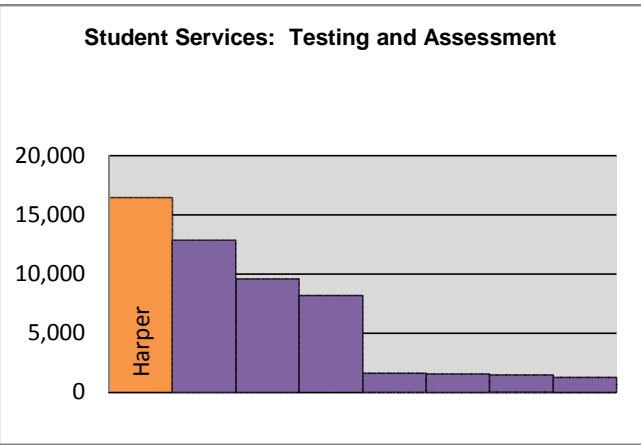
Student/Faculty Ratio

Institution	Value
A	20.8
Harper	20.7
C	19.8
D	19.4
E	17.2
F	16.3
G	16.3
H	15.8
I	14.3



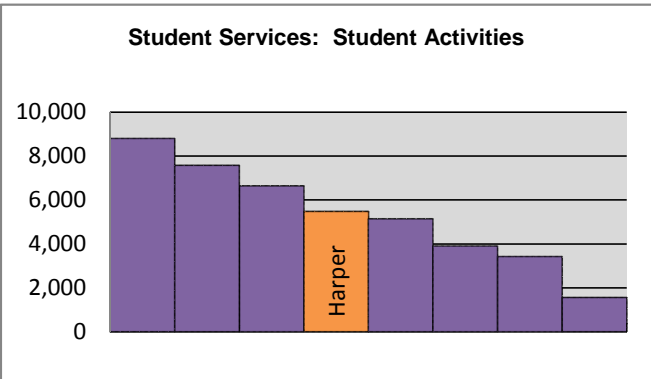
Testing & Assessment: Student/Staff

Institution	Value
Harper	16454
B	12860
C	9597
D	8191
E	1634
F	1565
G	1488
H	1264
I	N/A



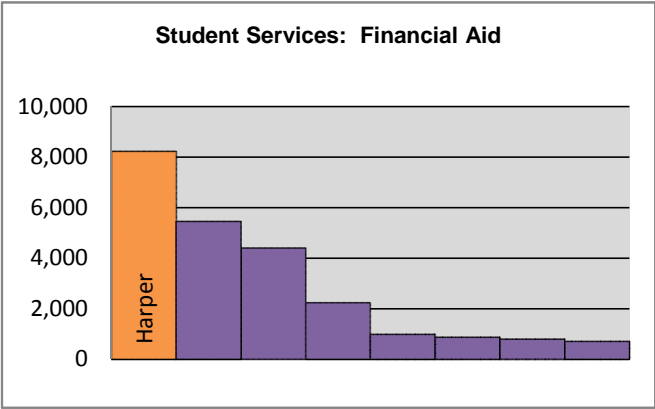
Student Activities: Student/Staff Ratio

Institution	Value
A	8798
B	7586
C	6646
Harper	5485
E	5144
F	3912
G	3423
H	1560
I	N/A



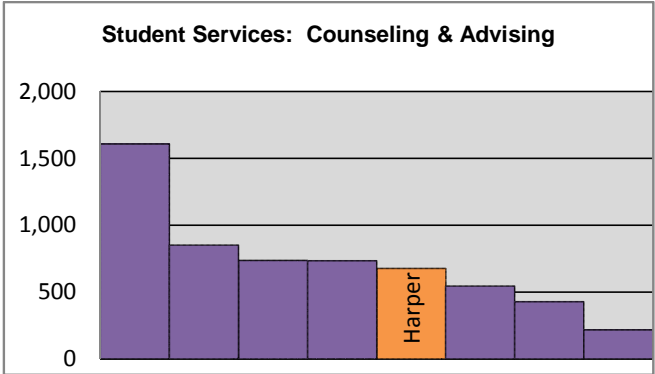
Financial Aid: Student/Staff Ratio

Institution	Value
Harper	8227
B	5461
C	4399
D	2237
E	987
F	869
G	801
H	711
I	N/A



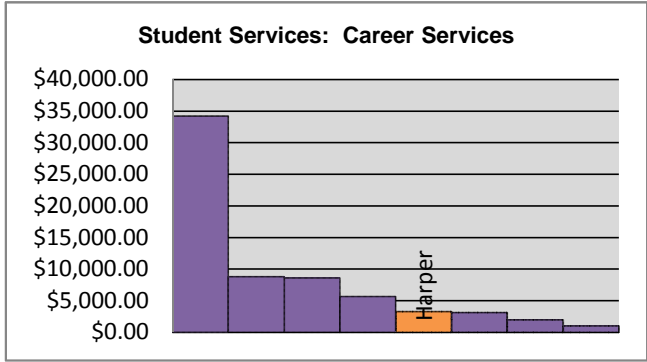
Counseling & Advising: Student/Staff Ratio

Institution	Value
A	1608
B	851
C	738
D	734
Harper	678
F	546
G	429
H	217
I	N/A



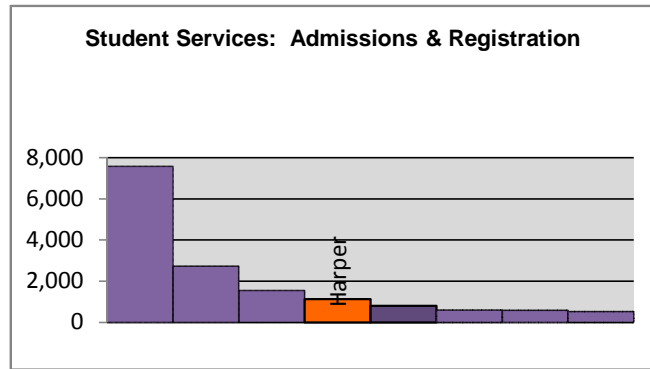
Career Services: Student /Staff Ratio

Institution	Value
A	34230
B	8798
C	8573
D	5690
Harper	3291
F	3129
G	1994
H	1024
I	N/A



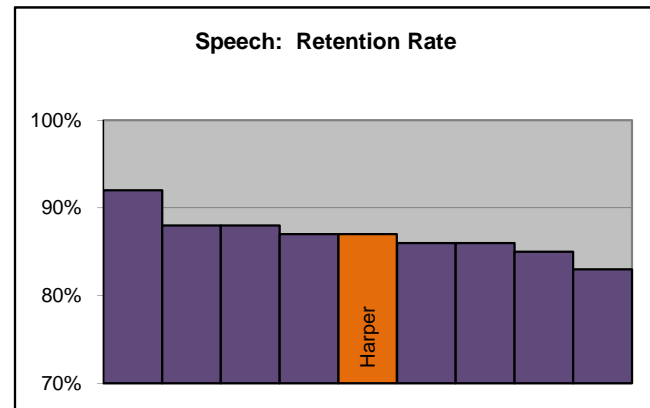
Admissions & Registration: Student/Staff Ratio

Institution	Value
A	7586
B	2730
C	1553
Harper	1135
E	800
F	604
G	585
H	522
I	N/A



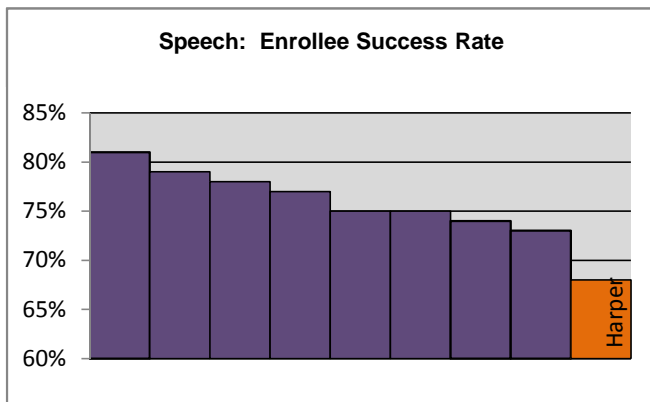
Speech: RetentionRate

Institution	Value
A	92%
B	88%
C	88%
D	87%
Harper	87%
F	86%
G	86%
H	85%
I	83%



Speech: Enrollee Success Rate

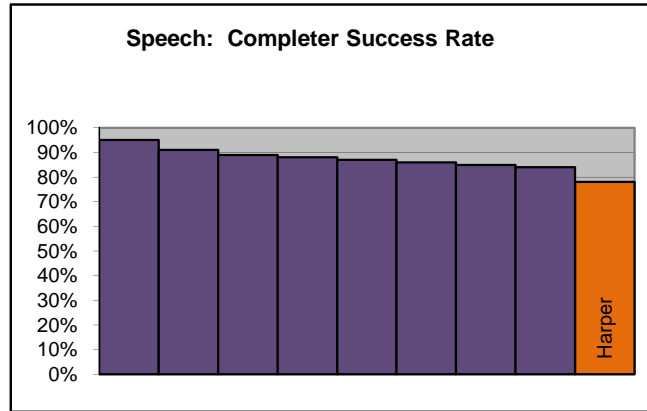
Institution	Value
A	81%
B	79%
C	78%
D	77%
E	75%
F	75%
G	74%
H	73%
Harper	68%



Enrollee Success Rate – measures success of students who enrolled in a college-level course; the total number of A, B, C, and P grades divided by the total number of A, B, C, P, D, F and W grades awarded in the course.

Speech: Completer Success Rate

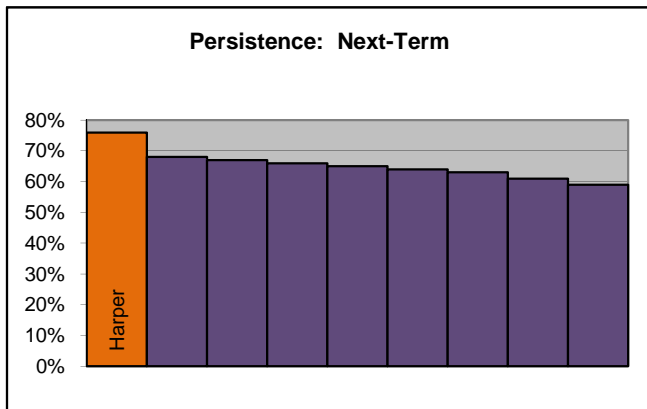
Institution	Value
A	95%
B	91%
C	89%
D	88%
E	87%
F	86%
G	85%
H	84%
Harper	78%



Completer Success -- measures success of students who completed a course; the total number of A, B, C, and P grades in college-level credit courses divided by the total number of A, B, C, P, D, and F grades. **Does not include withdrawals.**

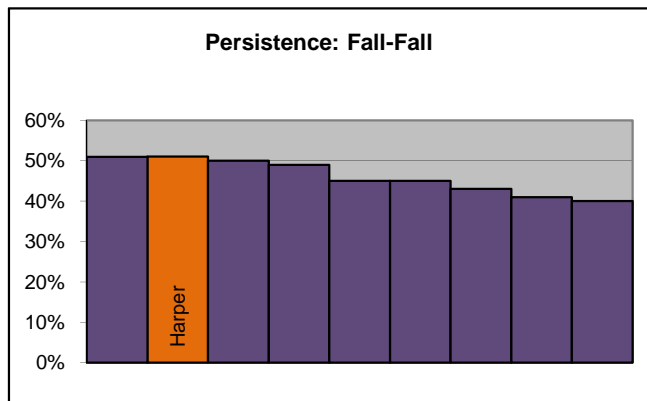
Persistence: Next-Term

Institution	Value
Harper	76%
B	68%
C	67%
D	66%
E	65%
F	64%
G	63%
H	61%
I	59%



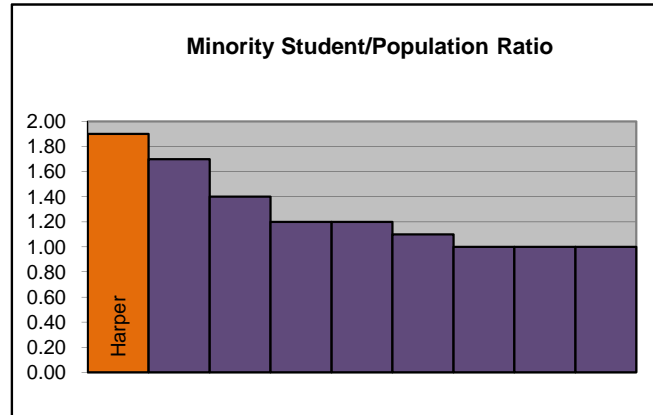
Persistence: Fall-Fall

Institution	Value
A	51%
Harper	51%
C	50%
D	49%
E	45%
F	45%
G	43%
H	41%
I	40%



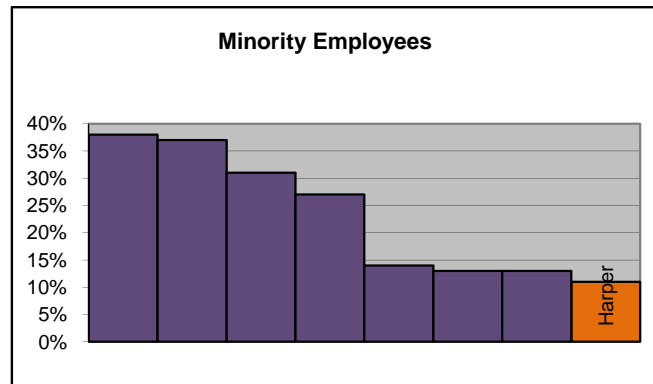
Minority Student/District Population Ratio

Institution	Value
Harper	1.9
B	1.7
C	1.4
D	1.2
E	1.2
F	1.1
G	1
H	1
I	1



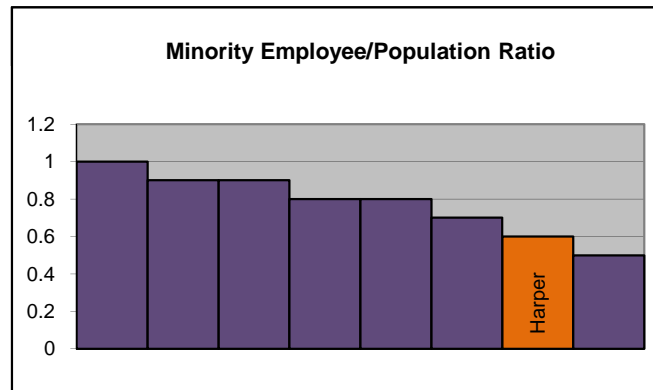
Minority Employees: Percent of Total Employees

Institution	Value
A	38%
B	37%
C	31%
D	27%
E	14%
F	13%
G	13%
Harper	11%
I	



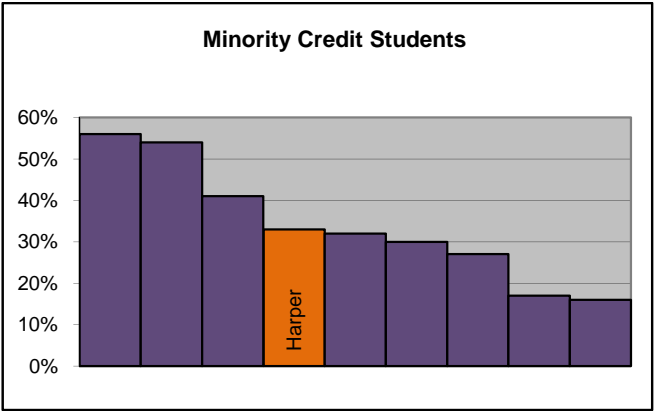
Minority Employee/District Population Ratio

Institution	Value
A	1
B	0.9
C	0.9
D	0.8
E	0.8
F	0.7
Harper	0.6
H	0.5
I	N/A



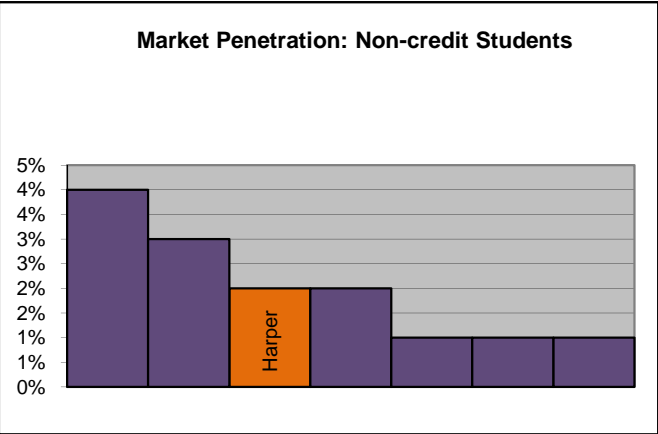
Minority Credit Students: Percent of Total Credit Students

Institution	Value
A	56%
B	54%
C	41%
Harper	33%
E	32%
F	30%
G	27%
H	17%
I	16%



Market Penetration: Non-credit Students

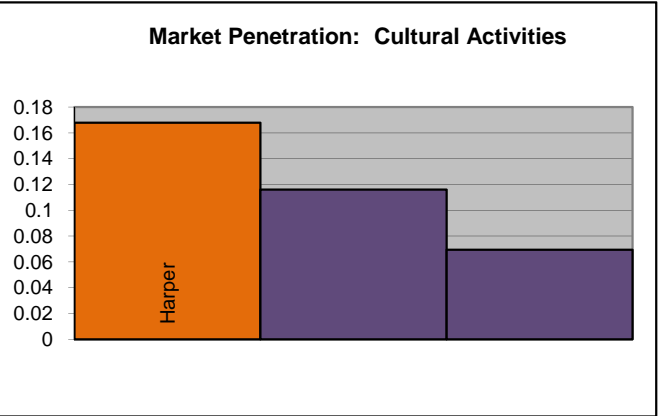
Institution	Value
A	4%
B	3%
Harper	2%
D	2%
E	1%
F	1%
G	1%
H	0%
I	0%



Market Penetration: number of students divided by district population

Market Penetration: Cultural Activities

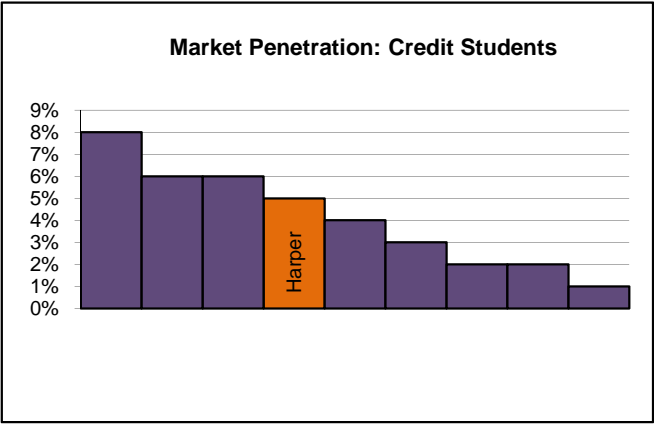
Institution	Value
Harper	0.168
B	0.116
C	0.0693
D	N/A
E	N/A
F	N/A
G	N/A
H	N/A
I	N/A



Market Penetration: number of attendees divided by district population

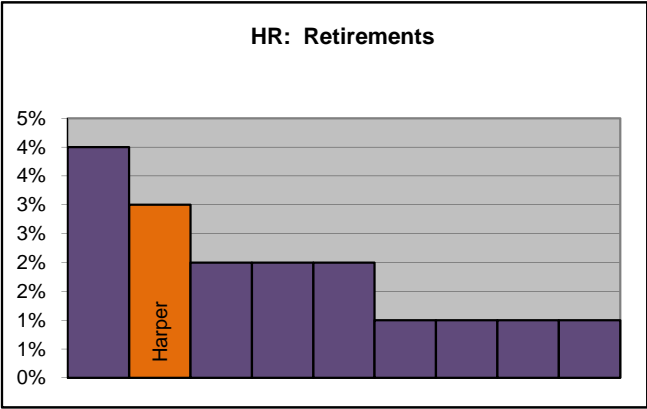
Market Penetration: Credit Students

Institution	Value
A	8%
B	6%
C	6%
Harper	5%
E	4%
F	3%
G	2%
H	2%
I	1%



HR: Retirements

Institution	Value
A	4%
Harper	3%
C	2%
D	2%
E	2%
F	1%
G	1%
H	1%
I	1%



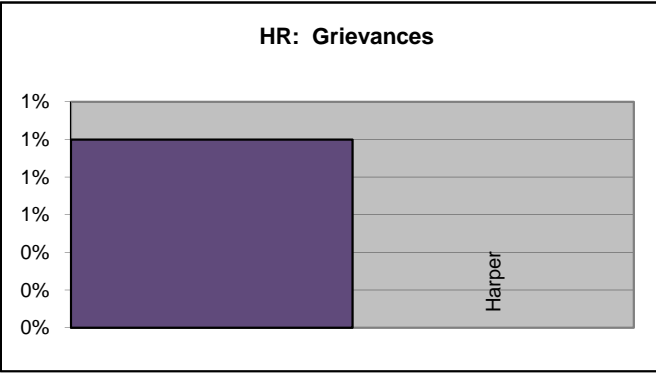
HR: Harassment Claims

Institution	Value
A	1%
B	1%
C	0%
Harper	0%
E	0%
F	0%
G	0%
H	0%
I	N/A



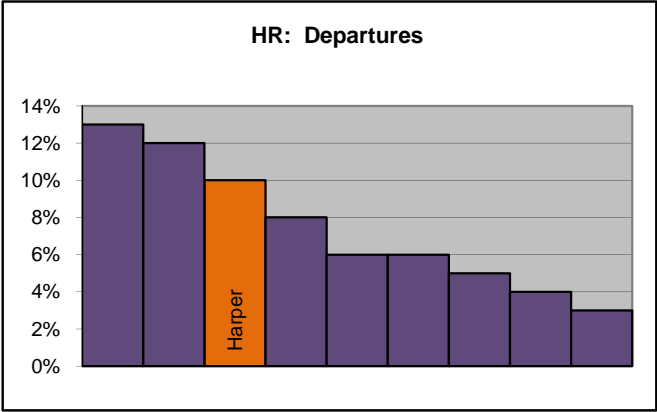
HR: Grievances

Institution	Value
A	1%
Harper	0%
C	0%
D	0%
E	0%
F	0%
G	0%
H	0%
I	N/A



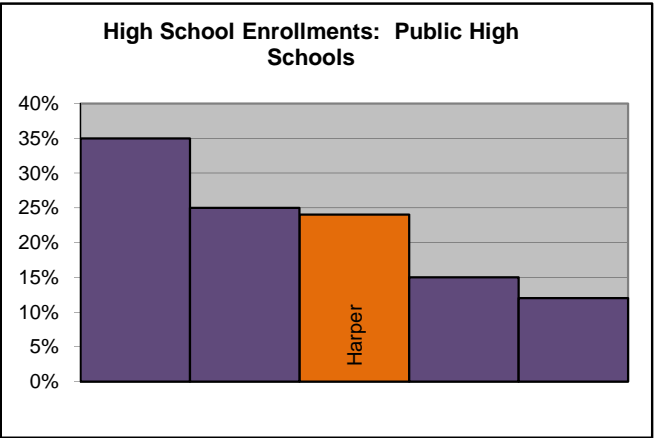
HR: Departures

Institution	Value
A	13%
B	12%
Harper	10%
D	8%
E	6%
F	6%
G	5%
H	4%
I	3%



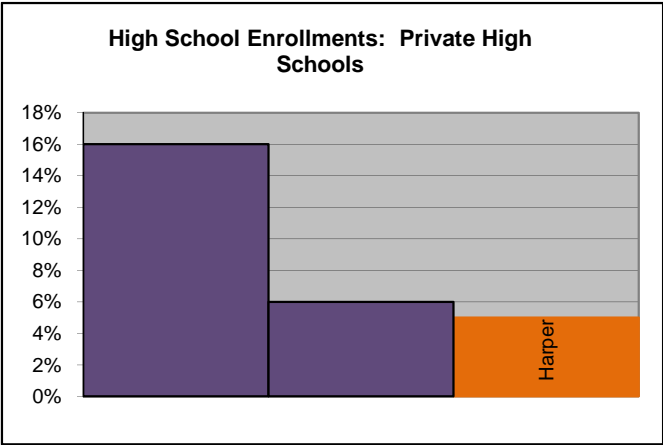
Current Year High School Graduates: Percent from Public High Schools

Institution	Value
A	35%
B	25%
Harper	24%
D	15%
E	12%
F	N/A
G	N/A
H	N/A
I	N/A



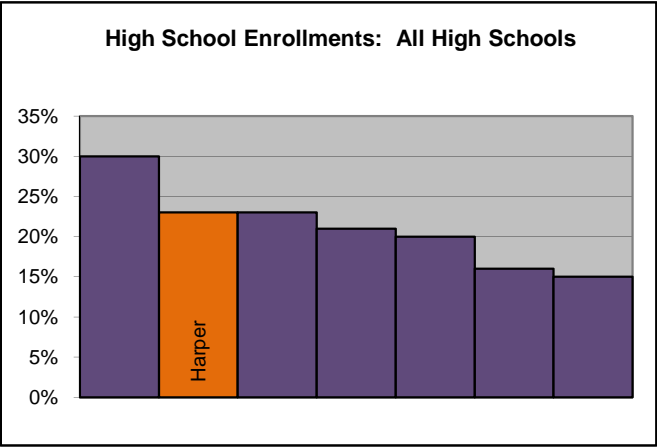
Current Year High School Graduates: Percent from Private High Schools

Institution	Value
A	16%
B	6%
Harper	5%
D	N/A
E	N/A
F	N/A
G	N/A
H	N/A
I	N/A



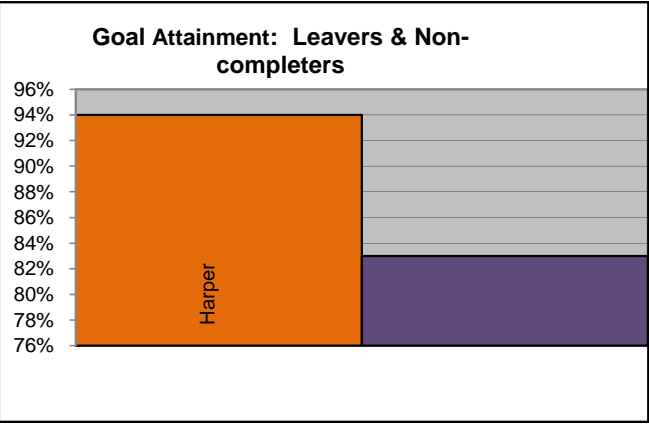
Current Year High School Graduates: Percent from All High Schools

Institution	Value
A	30%
Harper	23%
C	23%
D	21%
E	20%
F	16%
G	15%
H	N/A
I	N/A



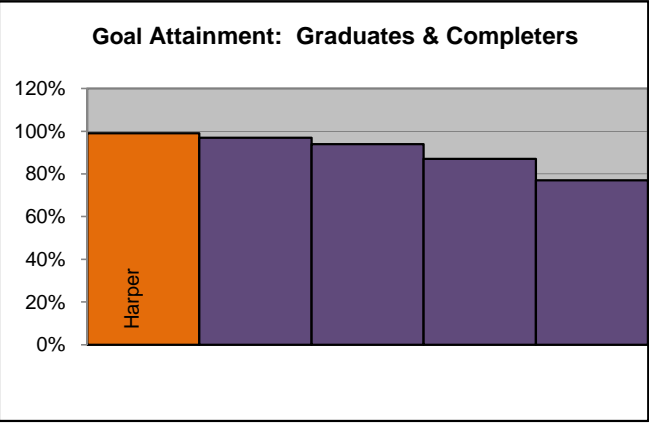
Goal Attainment: Leavers & Non-completers

Institution	Value
Harper	94%
B	83%
C	N/A
D	N/A
E	N/A
F	N/A
G	N/A
H	N/A
I	N/A



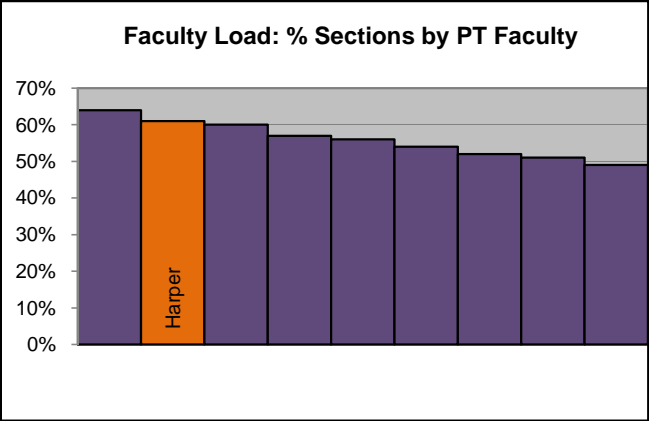
Goal Attainment: Graduates & Completers

Institution	Value
Harper	99%
B	97%
C	94%
D	87%
E	77%
F	N/A
G	N/A
H	N/A
I	N/A



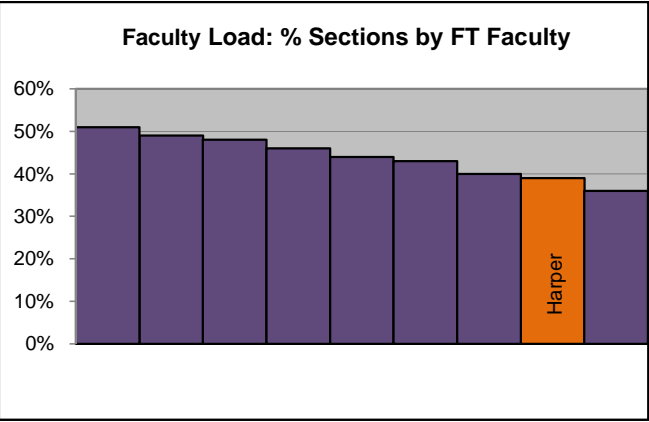
Faculty Load: Percent Sections by PartT-Time Faculty

Institution	Value
A	64%
Harper	61%
C	60%
D	57%
E	56%
F	54%
G	52%
H	51%
I	49%



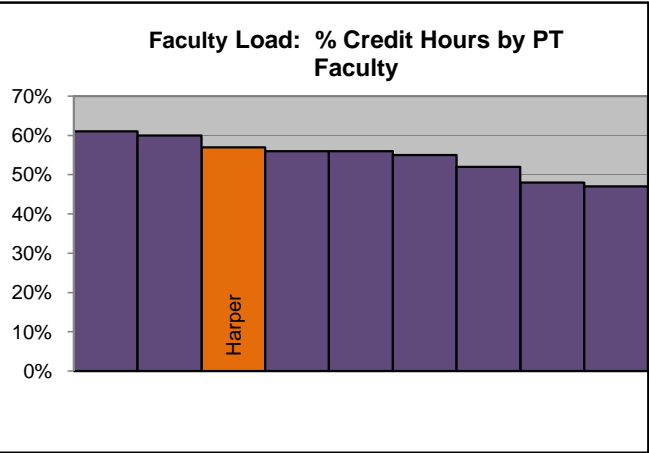
Faculty Load: Percent Sections by Full-Time Faculty

Institution	Value
A	51%
B	49%
C	48%
D	46%
E	44%
F	43%
G	40%
Harper	39%
I	36%



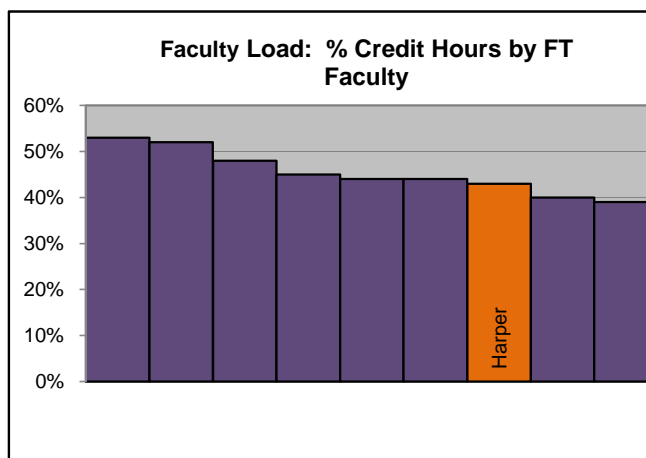
Faculty Load: Percent Credit Hours by Part-Time Faculty

Institution	Value
A	61%
B	60%
Harper	57%
D	56%
E	56%
F	55%
G	52%
H	48%
I	47%



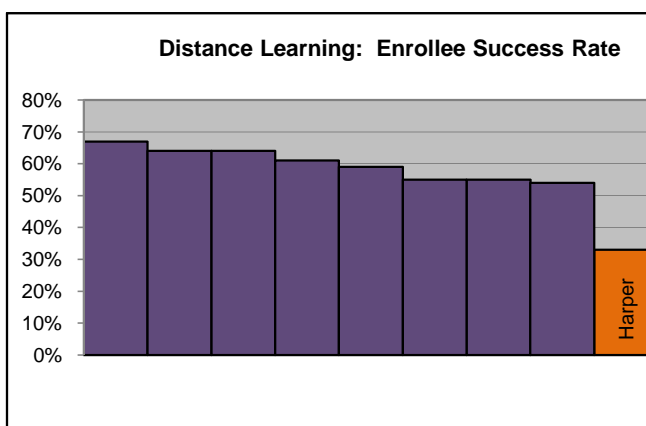
Faculty Load: Percent Credit Hours by Full-Time Faculty

Institution	Value
A	53%
B	52%
C	48%
D	45%
E	44%
F	44%
Harper	43%
H	40%
I	39%



Distance Learning: Enrollee Success Rate

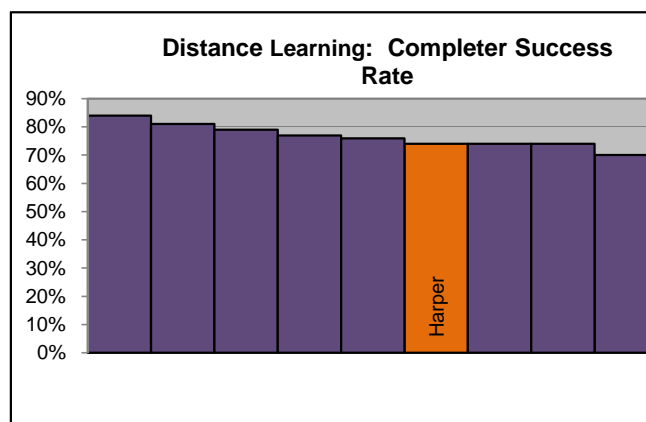
Institution	Value
A	67%
B	64%
C	64%
D	61%
E	59%
F	55%
G	55%
H	54%
Harper	33%



Enrollee Success Rate – measures success of students who enrolled in a college-level course; the total number of A, B, C, and P grades divided by the total number of A, B, C, P, D, F and W grades awarded in the course.

Distance Learning: Completer Success Rate

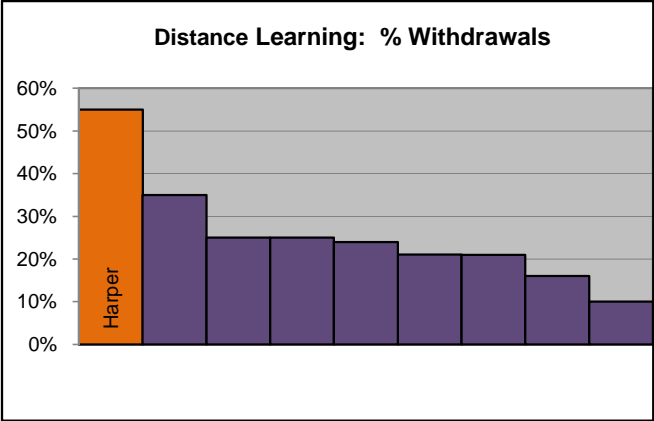
Institution	Value
A	84%
B	81%
C	79%
D	77%
E	76%
Harper	74%
G	74%
H	74%
I	70%



*Completer Success -- measures success of students who completed a course; the total number of A, B, C, and P grades in college-level credit courses divided by the total number of A, B, C, P, D, and F grades. **Does not include withdrawals.***

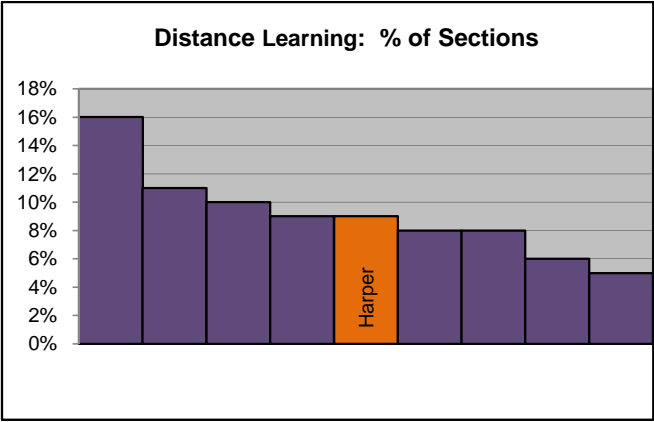
Distance Learning: % Withdrawals

Institution	Value
Harper	55%
B	35%
C	25%
D	25%
E	24%
F	21%
G	21%
H	16%
I	10%



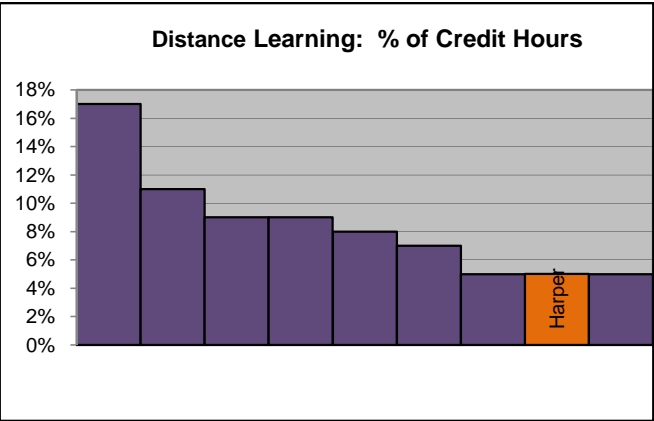
Distance Learning: Percent of Sections

Institution	Value
A	16%
B	11%
C	10%
D	9%
Harper	9%
F	8%
G	8%
H	6%
I	5%



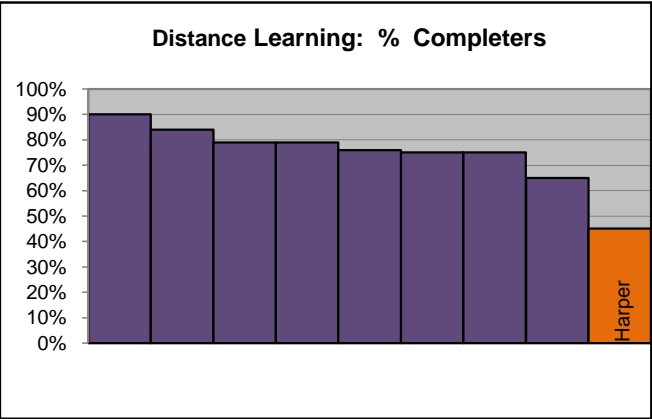
Distance Learning: Percent of Credit Hours

Institution	Value
A	17%
B	11%
C	9%
D	9%
E	8%
F	7%
G	5%
Harper	5%
I	5%



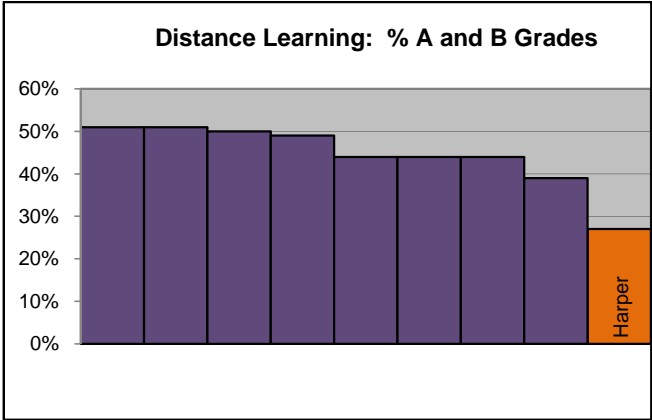
Distance Learning: Percent Completers

Institution	Value
A	90%
B	84%
C	79%
D	79%
E	76%
F	75%
G	75%
H	65%
Harper	45%



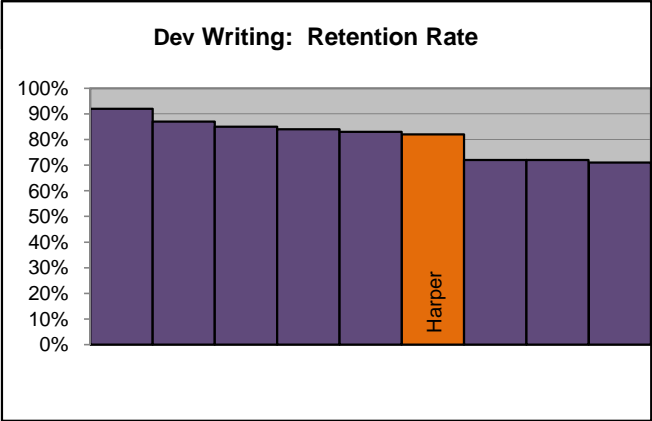
Distance Learning: Percent A and B Grades

Institution	Value
A	51%
B	51%
C	50%
D	49%
E	44%
F	44%
G	44%
H	39%
Harper	27%



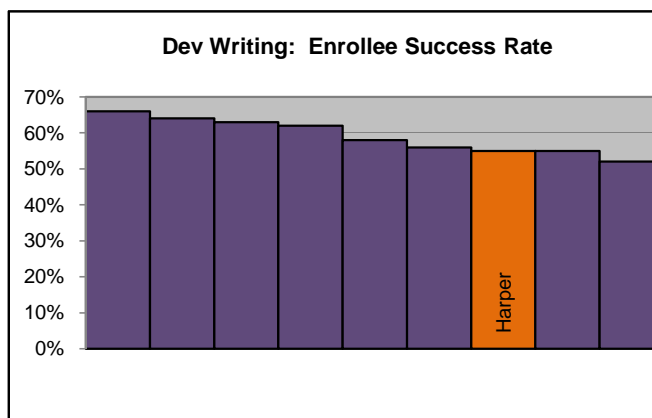
Dev Writing: Retention Rate

Institution	Value
A	92%
B	87%
C	85%
D	84%
E	83%
Harper	82%
G	72%
H	72%
I	71%



Dev Writing: Enrollee Success Rate

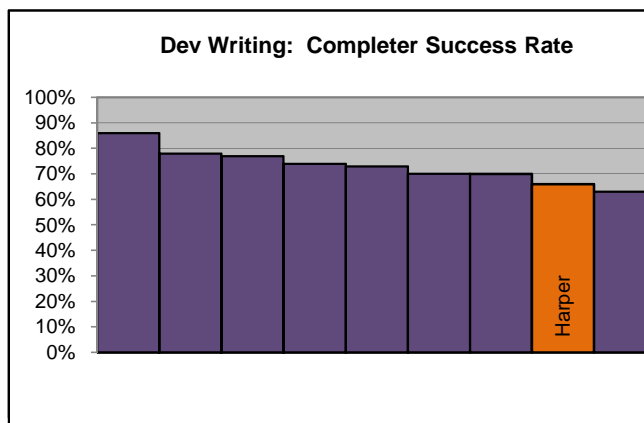
Institution	Value
A	66%
B	64%
C	63%
D	62%
E	58%
F	56%
Harper	55%
H	55%
I	52%



Enrollee Success Rate – measures success of students who enrolled in a college-level course; the total number of A, B, C, and P grades divided by the total number of A, B, C, P, D, F and W grades awarded in the course.

Dev Writing: Completer Success Rate

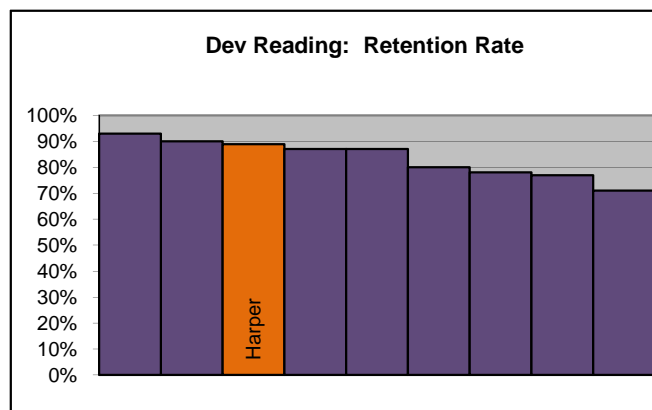
Institution	Value
A	86%
B	78%
C	77%
D	74%
E	73%
F	70%
G	70%
Harper	66%
I	63%



*Completer Success -- measures success of students who completed a course; the total number of A, B, C, and P grades in college-level credit courses divided by the total number of A, B, C, P, D, and F grades. **Does not include withdrawals.***

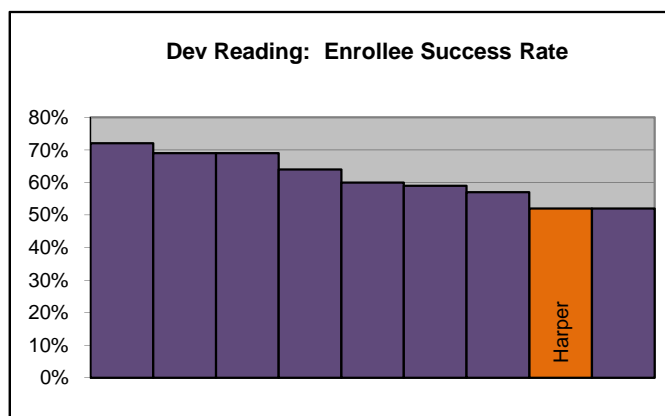
Dev Reading: Retention Rate

Institution	Value
A	93%
B	90%
Harper	89%
D	87%
E	87%
F	80%
G	78%
H	77%
I	71%



Dev Reading: Enrollee Success Rate

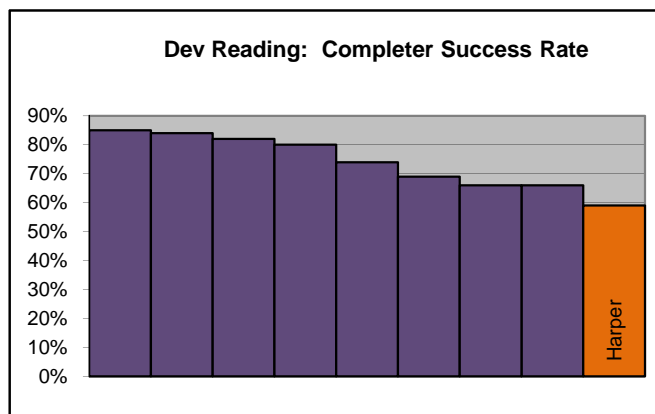
Institution	Value
A	72%
B	69%
C	69%
D	64%
E	60%
F	59%
G	57%
Harper	52%
I	52%



Enrollee Success Rate – measures success of students who enrolled in a college-level course; the total number of A, B, C, and P grades divided by the total number of A, B, C, P, D, F and W grades awarded in the course.

Dev Reading: Completer Success Rate

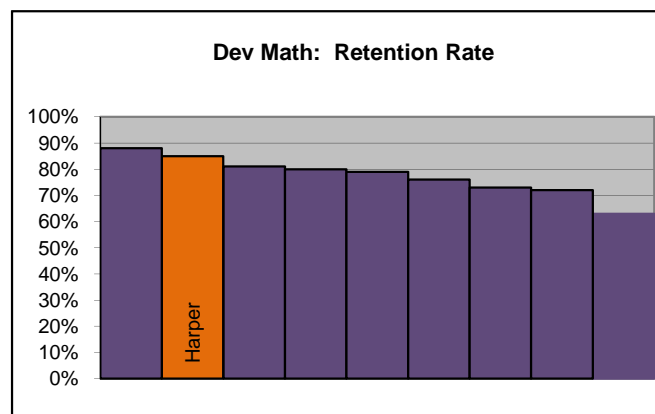
Institution	Value
A	85%
B	84%
C	82%
D	80%
E	74%
F	69%
G	66%
H	66%
Harper	59%



*Completer Success -- measures success of students who completed a course; the total number of A, B, C, and P grades in college-level credit courses divided by the total number of A, B, C, P, D, and F grades. **Does not include withdrawals.***

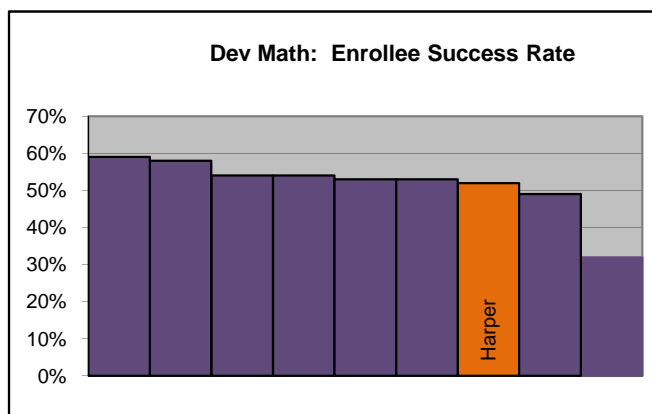
Dev Math: Retention Rate

Institution	Value
A	88%
Harper	85%
C	81%
D	80%
E	79%
F	76%
G	73%
H	72%
I	63%



Dev Math: Enrollee Success Rate

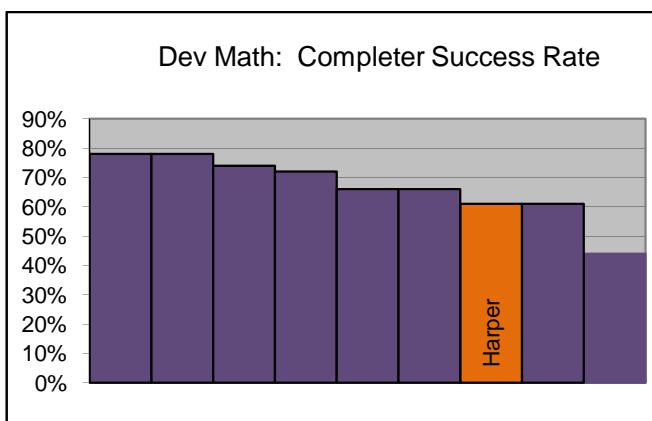
Institution	Value
A	59%
B	58%
C	54%
D	54%
E	53%
F	53%
Harper	52%
H	49%
I	32%



Enrollee Success Rate – measures success of students who enrolled in a college-level course; the total number of A, B, C, and P grades divided by the total number of A, B, C, P, D, F and W grades awarded in the course.

Dev Math: Completer Success Rate

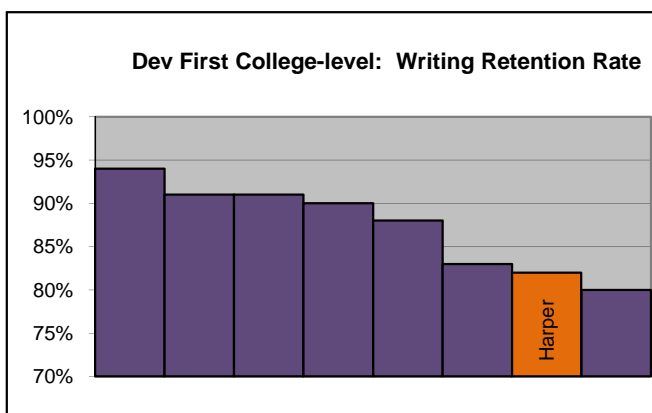
Institution	Value
A	78%
B	78%
C	74%
D	72%
E	66%
F	66%
Harper	61%
H	61%
I	44%



*Completer Success -- measures success of students who completed a course; the total number of A, B, C, and P grades in college-level credit courses divided by the total number of A, B, C, P, D, and F grades. **Does not include withdrawals.***

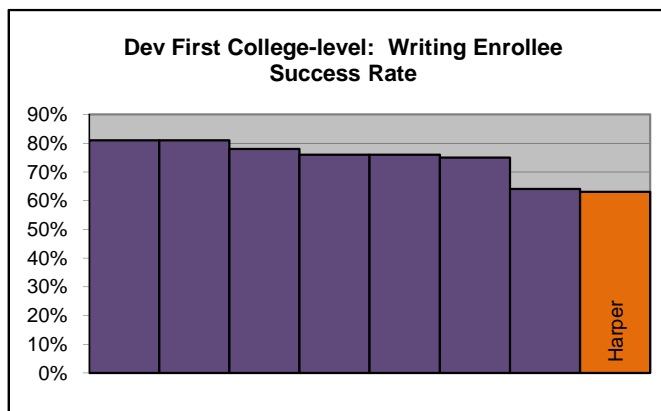
Dev First College-level: Writing Retention Rate

Institution	Value
A	94%
B	91%
C	91%
D	90%
E	88%
F	83%
Harper	82%
H	80%
I	



Dev First College-level: Writing Enrollee Success Rate

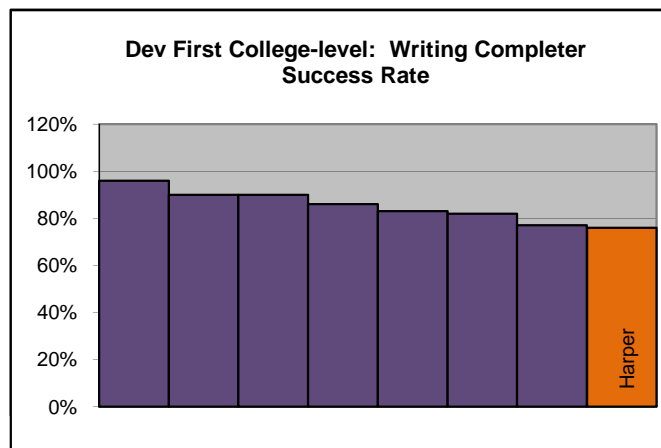
Institution	Value
A	81%
B	81%
C	78%
D	76%
E	76%
F	75%
G	64%
Harper	63%
I	



Enrollee Success Rate – measures success of students who enrolled in a college-level course; the total number of A, B, C, and P grades divided by the total number of A, B, C, P, D, F and W grades awarded in the course.

Dev First College-level: Writing Completer Success Rate

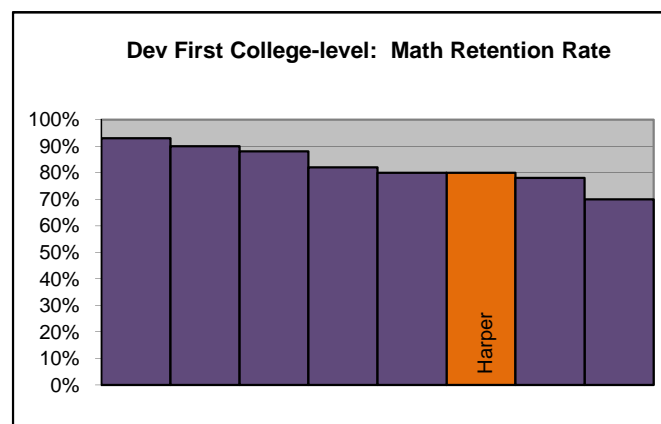
Institution	Value
A	96%
B	90%
C	90%
D	86%
E	83%
F	82%
G	77%
Harper	76%
I	



*Completer Success -- measures success of students who completed a course; the total number of A, B, C, and P grades in college-level credit courses divided by the total number of A, B, C, P, D, and F grades. **Does not include withdrawals.***

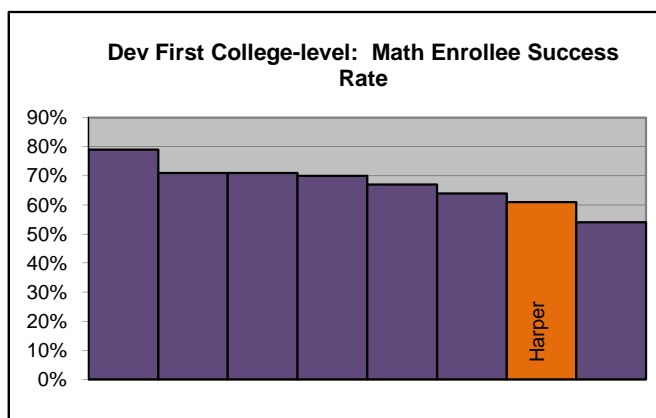
Dev First College-level: Math Retention Rate

Institution	Value
A	93%
B	90%
C	88%
D	82%
E	80%
Harper	80%
G	78%
H	70%
I	



Dev First College-level: Math Enrollee Success Rate

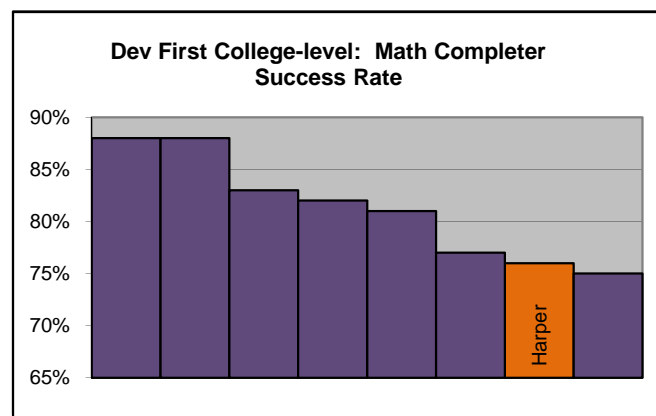
Institution	Value
A	79%
B	71%
C	71%
D	70%
E	67%
F	64%
Harper	61%
H	54%
I	



Enrollee Success Rate – measures success of students who enrolled in a college-level course; the total number of A, B, C, and P grades divided by the total number of A, B, C, P, D, F and W grades awarded in the course.

Dev First College-level: Math Completer Success Rate

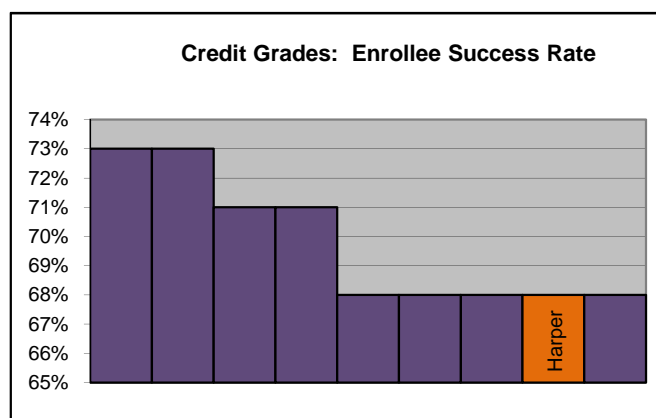
Institution	Value
A	88%
B	88%
C	83%
D	82%
E	81%
F	77%
Harper	76%
H	75%
I	



*Completer Success -- measures success of students who completed a course; the total number of A, B, C, and P grades in college-level credit courses divided by the total number of A, B, C, P, D, and F grades. **Does not include withdrawals.***

Credit Grades: Enrollee Success Rate

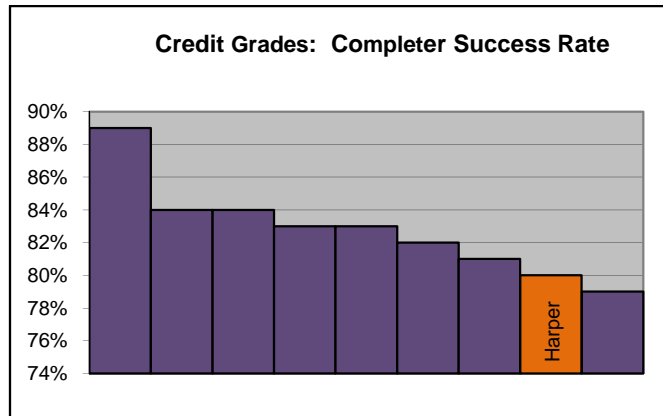
Institution	Value
A	73%
B	73%
C	71%
D	71%
E	68%
F	68%
G	68%
Harper	68%
I	68%



Enrollee Success Rate – measures success of students who enrolled in a college-level course; the total number of A, B, C, and P grades divided by the total number of A, B, C, P, D, F and W grades awarded in the course.

Credit Grades: Completer Success Rate

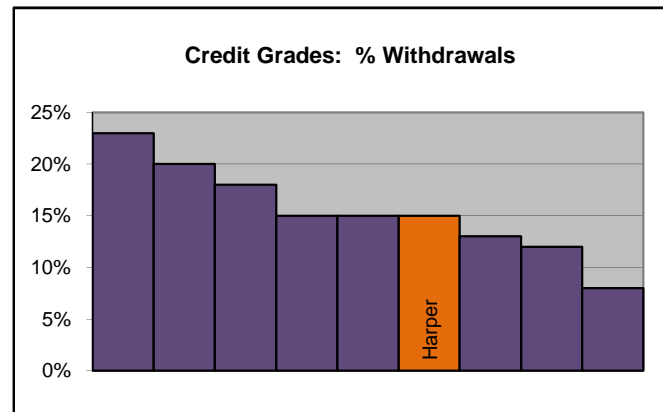
Institution	Value
A	89%
B	84%
C	84%
D	83%
E	83%
F	82%
G	81%
Harper	80%
I	79%



*Completer Success -- measures success of students who completed a course; the total number of A, B, C, and P grades in college-level credit courses divided by the total number of A, B, C, P, D, and F grades. **Does not include withdrawals.***

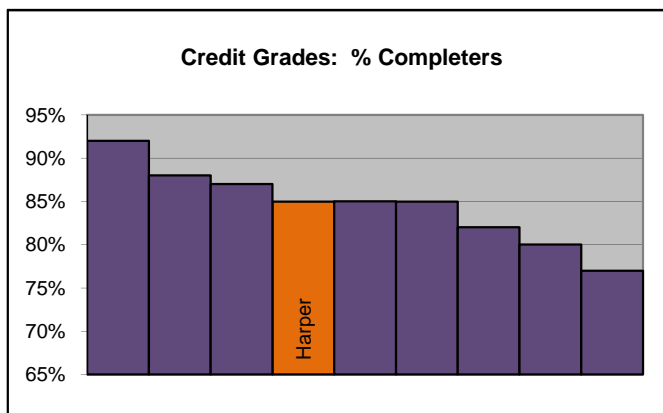
Credit Grades: Percent Withdrawals

Institution	Value
A	23%
B	20%
C	18%
D	15%
E	15%
Harper	15%
G	13%
H	12%
I	8%



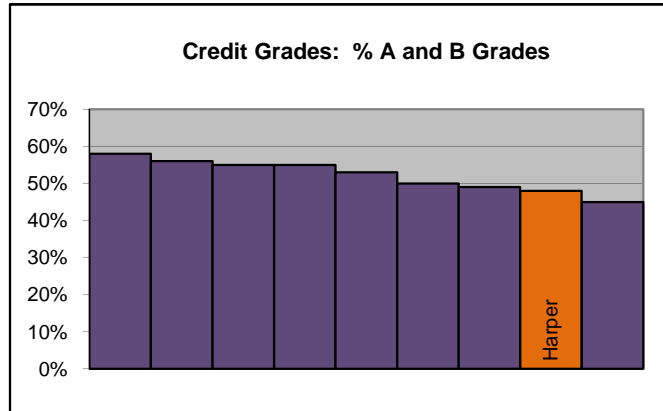
Credit Grades: Percent Completers

Institution	Value
A	92%
B	88%
C	87%
Harper	85%
E	85%
F	85%
G	82%
H	80%
I	77%



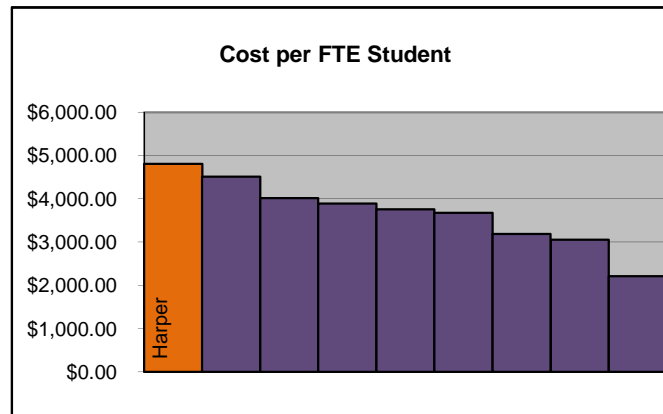
Credit Grades: Percent A and B Grades

Institution	Value
A	58%
B	56%
C	55%
D	55%
E	53%
F	50%
G	49%
Harper	48%
I	45%



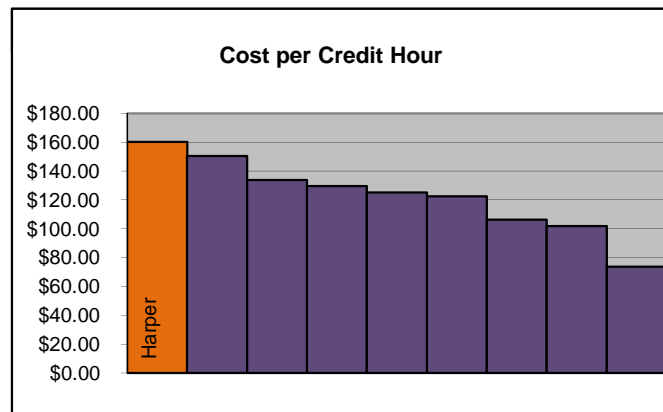
Cost per Full Time Equivalent Student

Institution	Value
Harper	\$4,808.68
B	\$4,515.35
C	\$4,014.35
D	\$3,890.32
E	\$3,754.88
F	\$3,673.91
G	\$3,189.08
H	\$3,057.87
I	\$2,210.04



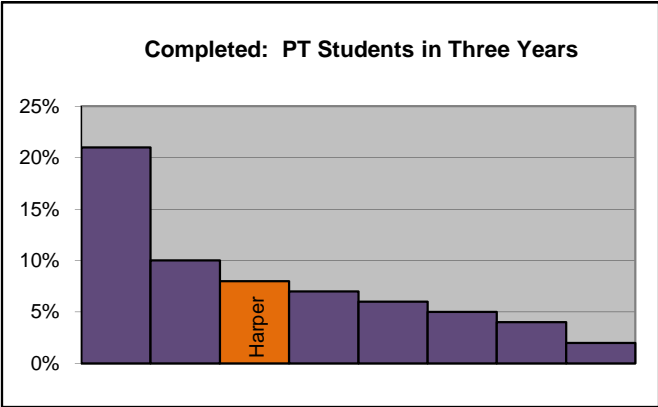
Cost per Credit Hour

Institution	Value
Harper	\$160.29
B	\$150.51
C	\$133.81
D	\$129.68
E	\$125.16
F	\$122.46
G	\$106.30
H	\$101.93
I	\$73.67



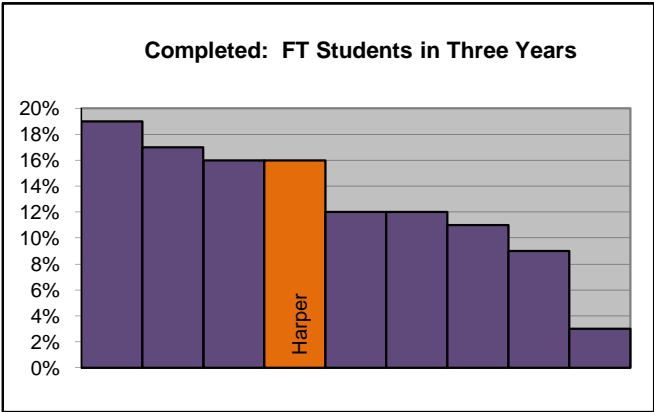
Completed: Part-Time Students in Three Years

Institution	Value
A	21%
B	10%
Harper	8%
D	7%
E	6%
F	5%
G	4%
H	2%
I	



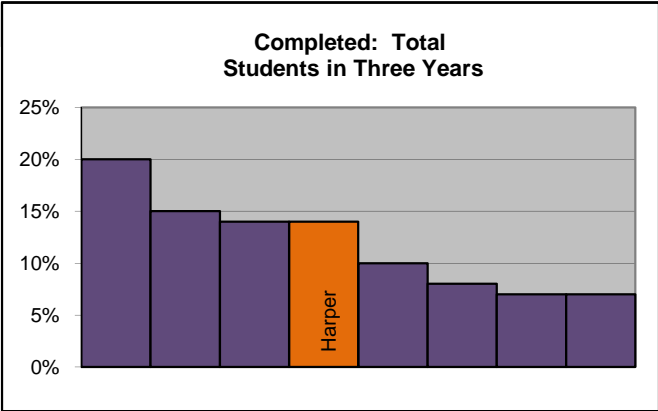
Completed: Full-Time Students in Three Years

Institution	Value
A	19%
B	17%
C	16%
Harper	16%
E	12%
F	12%
G	11%
H	9%
I	3%



Completed Total Students in Three Years

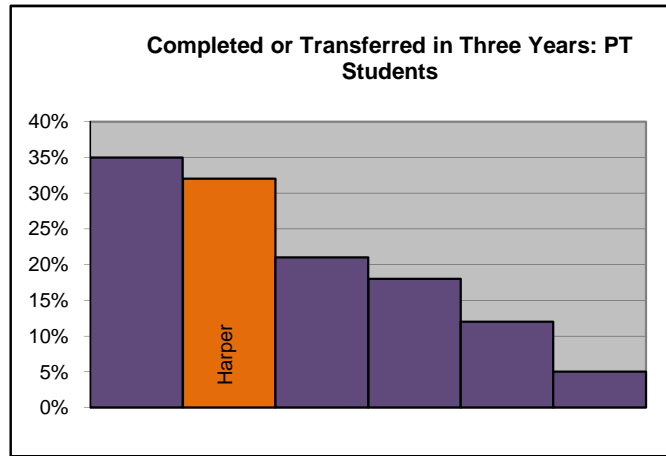
Institution	Value
A	20%
B	15%
C	14%
Harper	14%
E	10%
F	8%
G	7%
H	7%
I	



Completed or Transferred in Three Years:

Part-Time Students

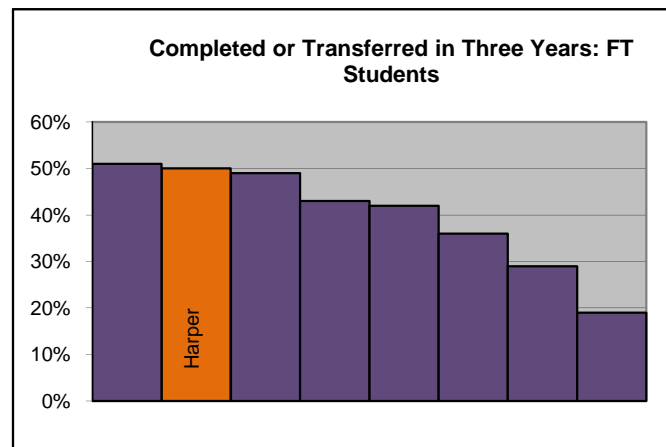
Institution	Value
A	35%
Harper	32%
C	21%
D	18%
E	12%
F	5%
G	
H	
I	



Completed or Transferred in Three Years:

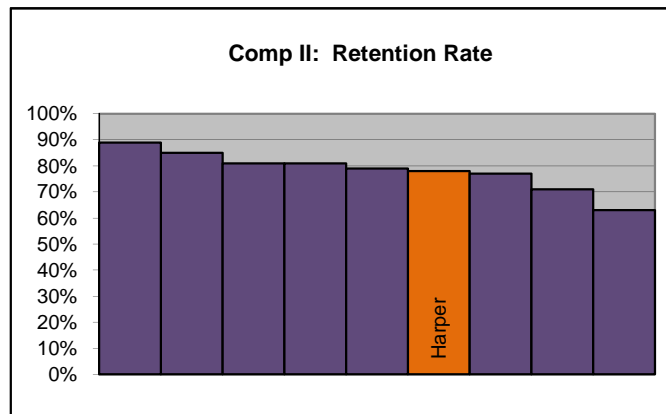
Full-Time Students

Institution	Value
A	51%
Harper	50%
C	49%
D	43%
E	42%
F	36%
G	29%
H	19%
I	



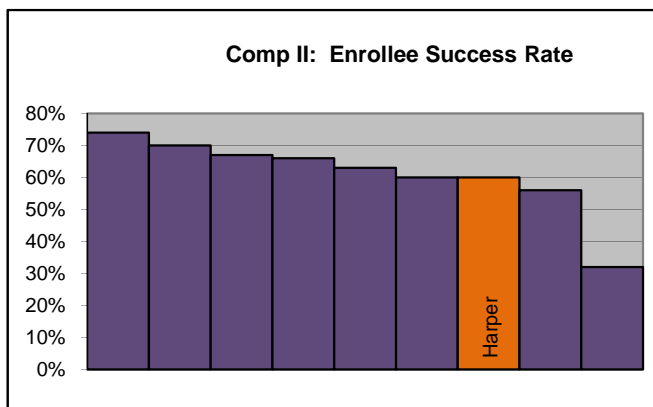
English Composition II: Retention Rate

Institution	Value
A	89%
B	85%
C	81%
D	81%
E	79%
Harper	78%
G	77%
H	71%
I	63%



English Comp II: Enrollee Success Rate

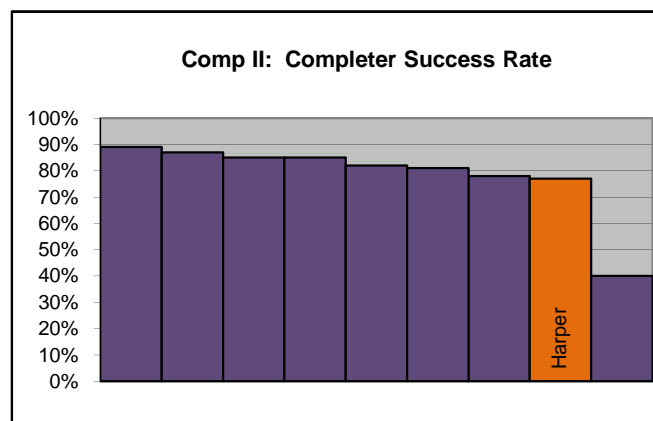
Institution	Value
A	74%
B	70%
C	67%
D	66%
E	63%
F	60%
Harper	60%
H	56%
I	32%



Enrollee Success Rate – measures success of students who enrolled in a college-level course; the total number of A, B, C, and P grades divided by the total number of A, B, C, P, D, F and W grades awarded in the course.

Comp II: Completer Success Rate

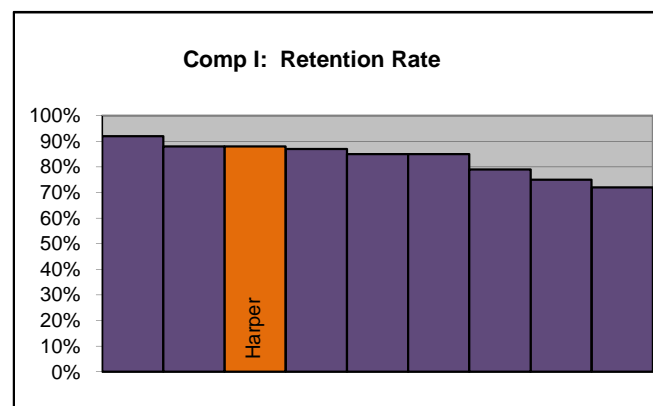
Institution	Value
A	89%
B	87%
C	85%
D	85%
E	82%
F	81%
G	78%
Harper	77%
I	40%



*Completer Success -- measures success of students who completed a course; the total number of A, B, C, and P grades in college-level credit courses divided by the total number of A, B, C, P, D, and F grades. **Does not include withdrawals.***

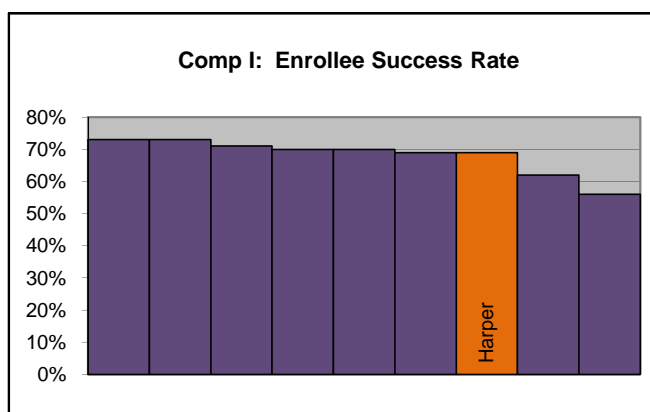
English Composition I: Retention Rate

Institution	Value
A	92%
B	88%
Harper	88%
D	87%
E	85%
F	85%
G	79%
H	75%
I	72%



English Composition I: Enrollee Success Rate

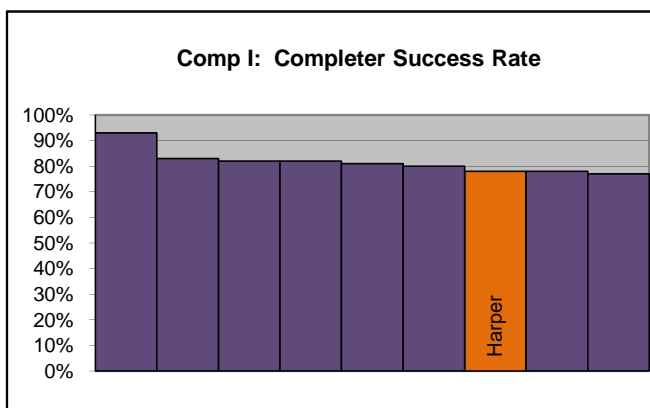
Institution	Value
A	73%
B	73%
C	71%
D	70%
E	70%
F	69%
Harper	69%
H	62%
I	56%



Enrollee Success Rate – measures success of students who enrolled in a college-level course; the total number of A, B, C, and P grades divided by the total number of A, B, C, P, D, F and W grades awarded in the course.

English Composition I: Completer Success Rate

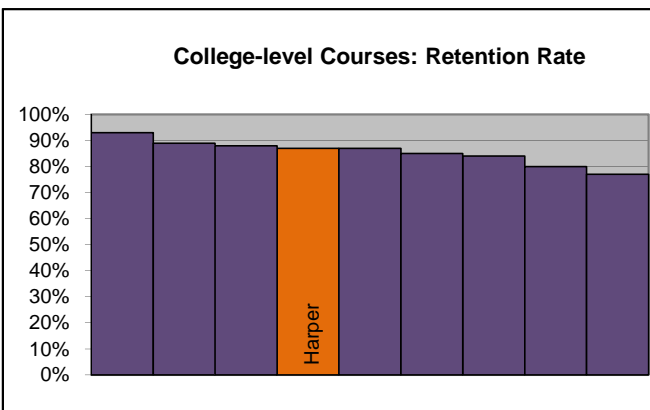
Institution	Value
A	93%
B	83%
C	82%
D	82%
E	81%
F	80%
Harper	78%
H	78%
I	77%



*Completer Success -- measures success of students who completed a course; the total number of A, B, C, and P grades in college-level credit courses divided by the total number of A, B, C, P, D, and F grades. **Does not include withdrawals.***

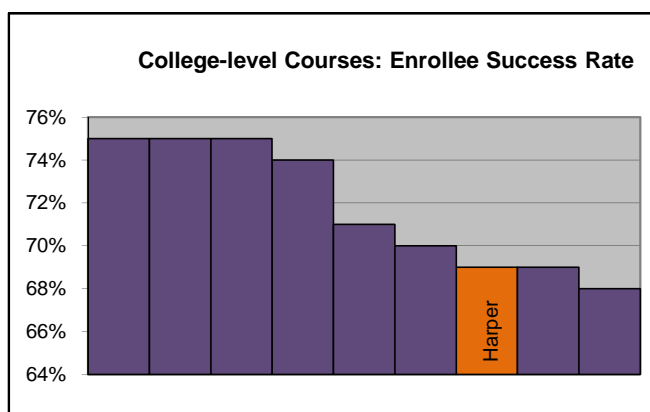
College-level Courses: Retention Rate

Institution	Value
A	93%
B	89%
C	88%
Harper	87%
E	87%
F	85%
G	84%
H	80%
I	77%



College-level Courses: Enrollee Success Rate

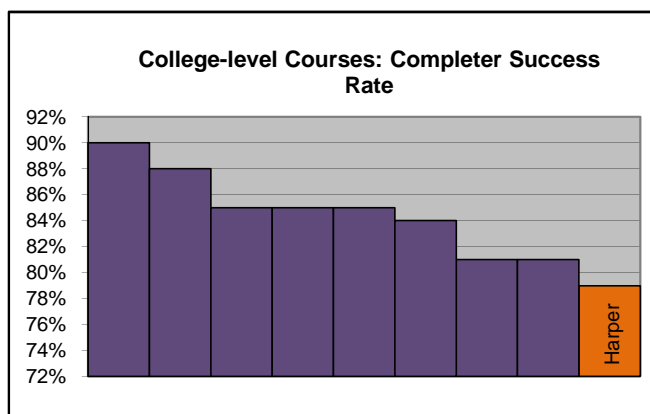
Institution	Value
A	75%
B	75%
C	75%
D	74%
E	71%
F	70%
Harper	69%
H	69%
I	68%



Enrollee Success Rate – measures success of students who enrolled in a college-level course; the total number of A, B, C, and P grades divided by the total number of A, B, C, P, D, F and W grades awarded in the course.

College-level Courses: Completer Success Rate

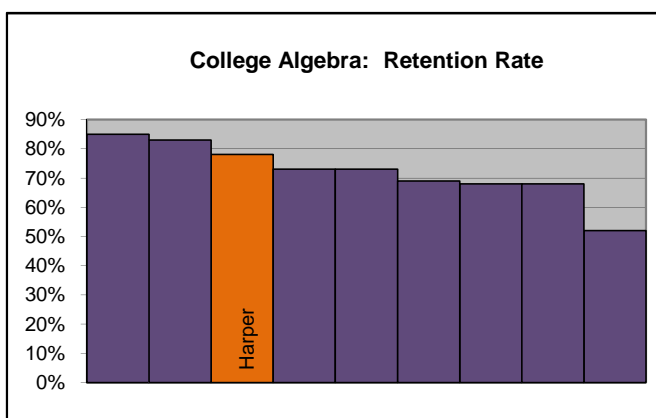
Institution	Value
A	90%
B	88%
C	85%
D	85%
E	85%
F	84%
G	81%
H	81%
Harper	79%



*Completer Success -- measures success of students who completed a course; the total number of A, B, C, and P grades in college-level credit courses divided by the total number of A, B, C, P, D, and F grades. **Does not include withdrawals.***

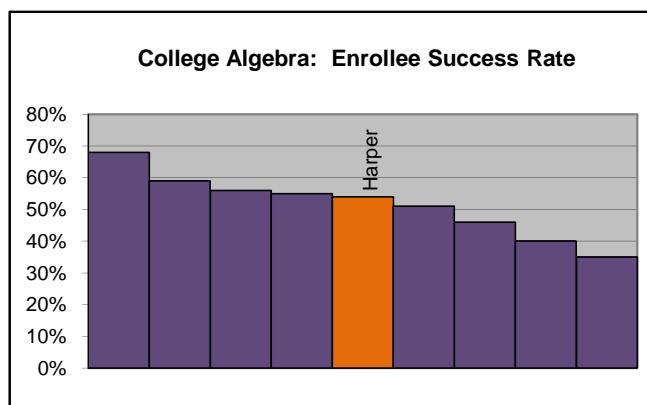
College Algebra: Retention Rate

Institution	Value
A	85%
B	83%
Harper	78%
D	73%
E	73%
F	69%
G	68%
H	68%
I	52%



College Algebra: Enrollee Success Rate

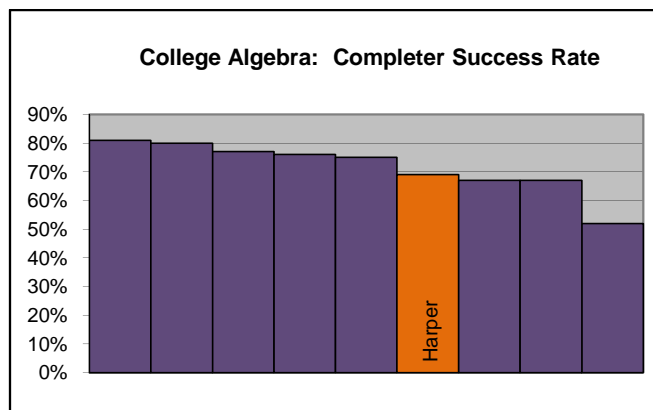
Institution	Value
A	68%
B	59%
C	56%
D	55%
Harper	54%
F	51%
G	46%
H	40%
I	35%



Enrollee Success Rate – measures success of students who enrolled in a college-level course; the total number of A, B, C, and P grades divided by the total number of A, B, C, P, D, F and W grades awarded in the course.

College Algebra: Completer Success Rate

Institution	Value
A	81%
B	80%
C	77%
D	76%
E	75%
Harper	69%
G	67%
H	67%
I	52%

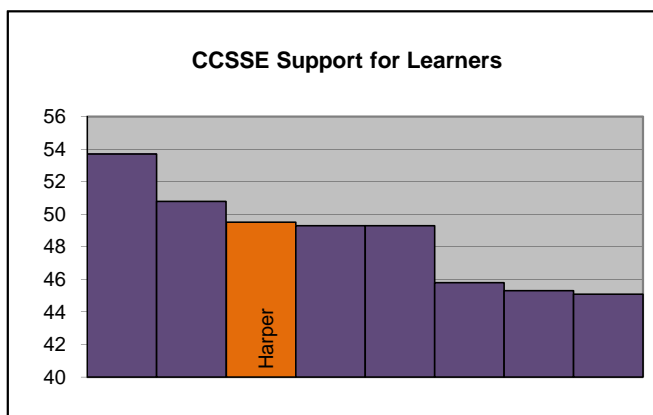


*Completer Success -- measures success of students who completed a course; the total number of A, B, C, and P grades in college-level credit courses divided by the total number of A, B, C, P, D, and F grades. **Does not include withdrawals.***

Items from Community College Survey of Student Engagement (CCSSE)

CCSSE Support for Learners**

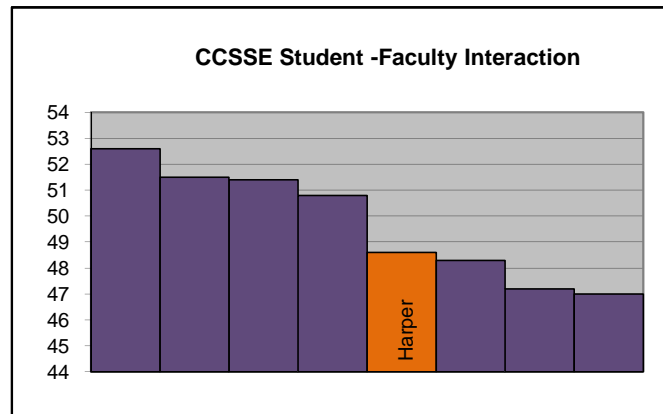
Institution	Value
A	53.7
B	50.8
Harper	49.5
D	49.3
E	49.3
F	45.8
G	45.3
H	45.1
I	N/A



**Colleges support student success and positive social and working relationships.

CCSSE Student-Faculty Interaction**

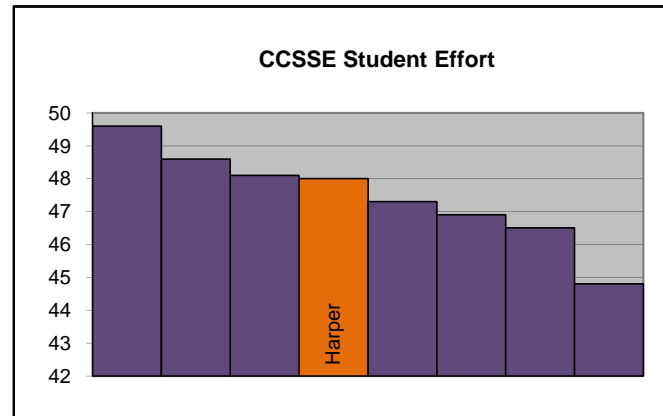
Institution	Value
A	52.6
B	51.5
C	51.4
D	50.8
Harper	48.6
F	48.3
G	47.2
H	47
I	N/A



**The more contact hours have with their teachers, the more likely they are to learn effectively and to persist toward achievement of their educational goals.

CCSSE Student Effort**

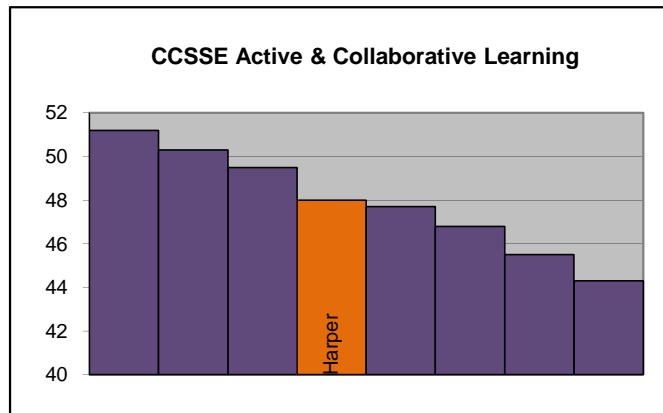
Institution	Value
A	49.6
B	48.6
C	48.1
Harper	48
E	47.3
F	46.9
G	46.5
H	44.8
I	N/A



***"Time on task" by students contributes significantly to their learning and the likelihood that they will successfully their educational goals.

CCSSE Active & Collaborative Learning**

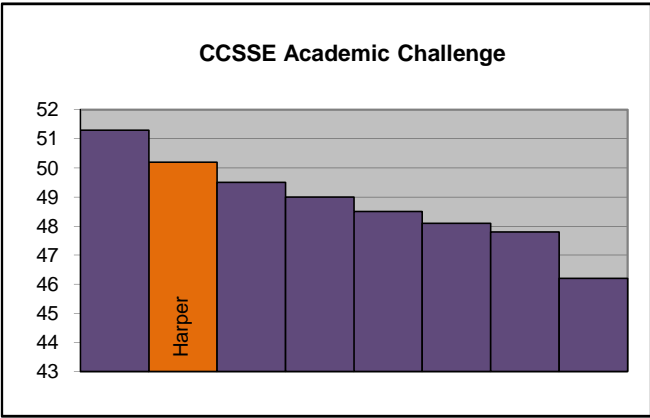
Institution	Value
A	51.2
B	50.3
C	49.5
Harper	48
E	47.7
F	46.8
G	45.5
H	44.3
I	N/A



**Students learn more when actively involved in their education and collaborate with others to solve problems and master challenging content.

CCSSE Academic Challenge**

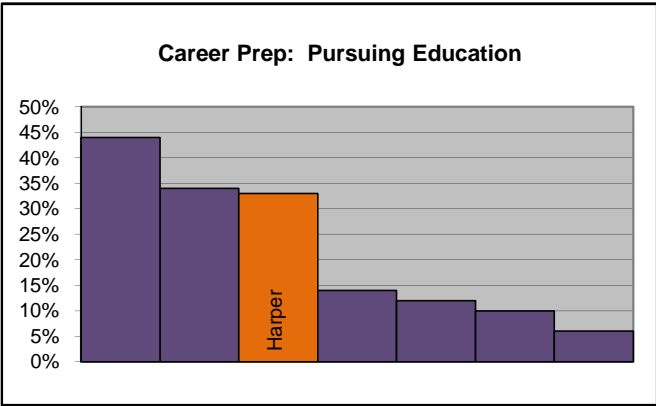
Institution	Value
A	51.3
Harper	50.2
C	49.5
D	49
E	48.5
F	48.1
G	47.8
H	46.2
I	N/A



**Challenging intellectual and creative work is central to student learning and collegiate quality.

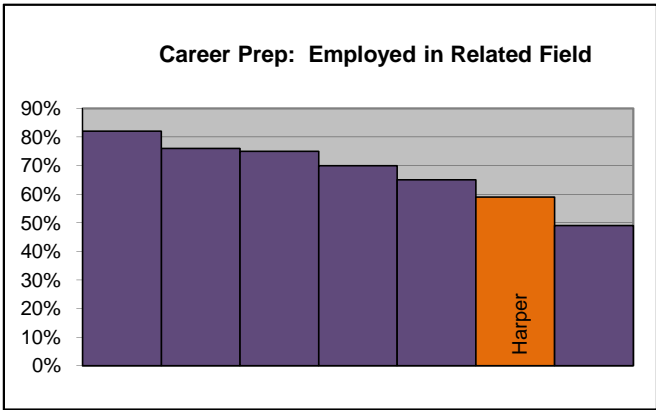
Career Preperation: Pursuing Education

Institution	Value
A	44%
B	34%
Harper	33%
D	14%
E	12%
F	10%
G	6%
H	N/A
I	N/A



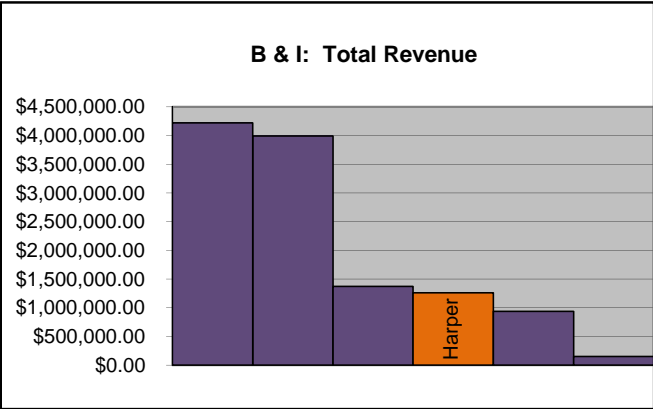
Career Preperation: Employed in Related Field

Institution	Value
A	82%
B	76%
C	75%
D	70%
E	65%
Harper	59%
G	49%
H	N/A
I	N/A



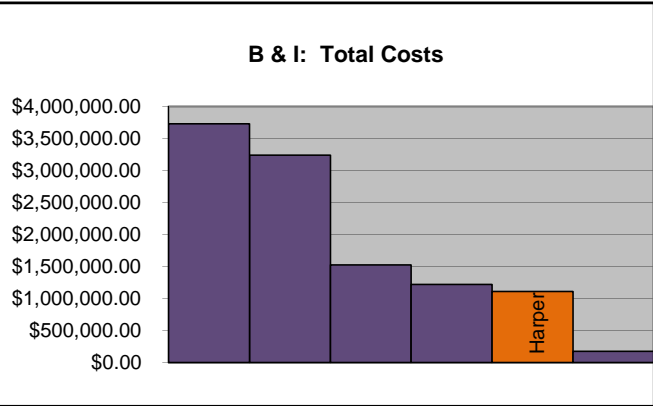
Busn & Industry: Total Revenue

Institution	Value
A	\$4,221,449.00
B	\$3,991,142.00
C	\$1,371,932.00
Harper	\$1,261,497.00
E	\$935,234.00
F	\$152,342.00
G	N/A
H	N/A
I	N/A



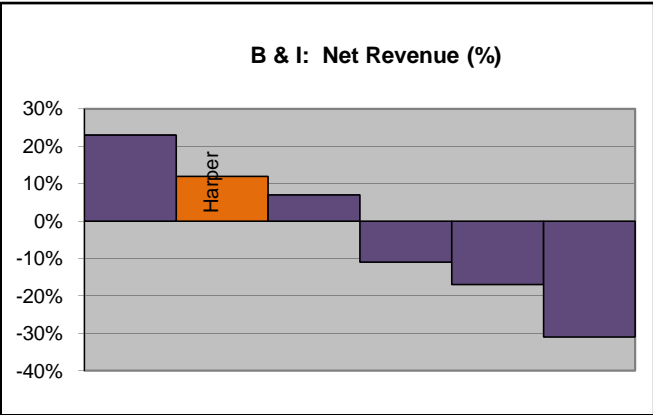
Busn & Industry I: Total Costs

Institution	Value
A	\$3,727,502.00
B	\$3,241,243.00
C	\$1,523,747.00
D	\$1,223,319.00
Harper	\$1,108,656.00
F	\$178,582.09
G	N/A
H	N/A
I	N/A



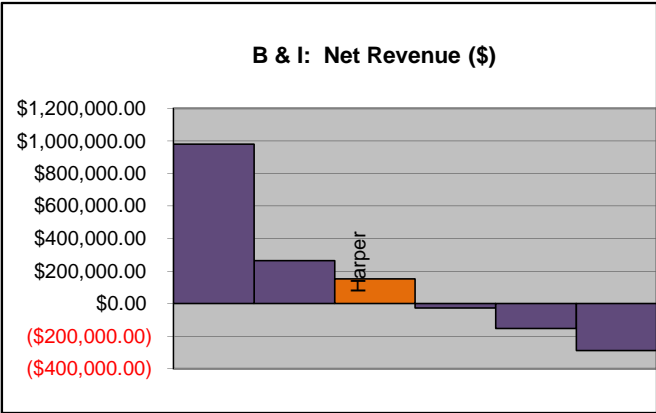
Busn & Industry: Net Revenue (%)

Institution	Value
A	23%
Harper	12%
C	7%
D	-11%
E	-17%
F	-31%
G	N/A
H	N/A
I	N/A



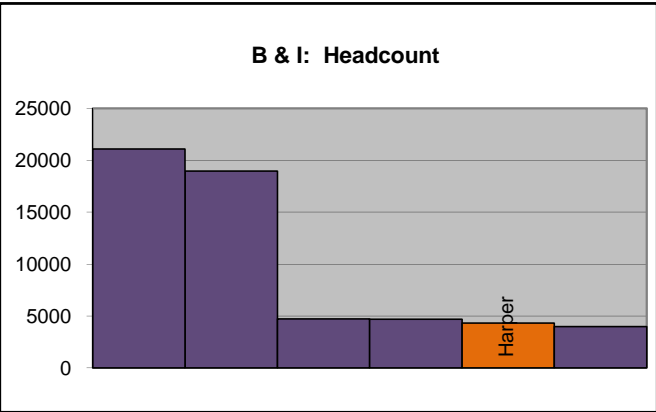
Busn & Industry: Net Revenue (\$)

Institution	Value
A	\$980,206.00
B	\$263,640.00
Harper	\$152,841.00
D	(\$26,240.09)
E	(\$151,815.00)
F	(\$288,085.00)
G	N/A
H	N/A
I	N/A



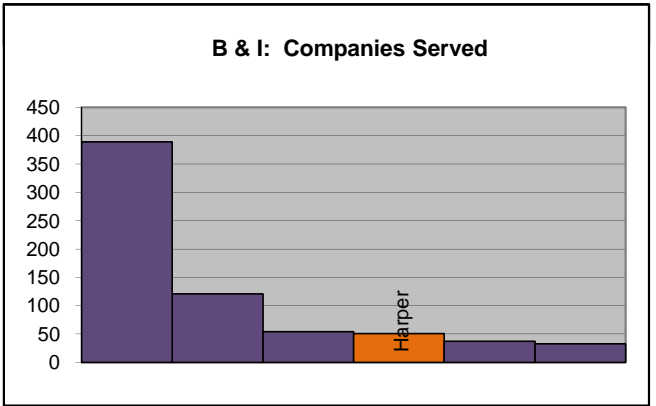
Busn & Industry: Headcount

Institution	Value
A	21090
B	18967
C	4727
D	4703
Harper	4316
F	3995
G	N/A
H	N/A
I	N/A



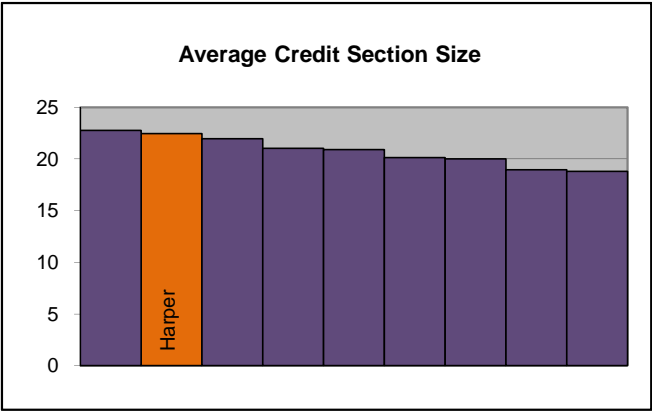
Busn & Industry: Companies Served

Institution	Value
A	389
B	121
C	54
Harper	51
E	37
F	33
G	N/A
H	N/A
I	N/A



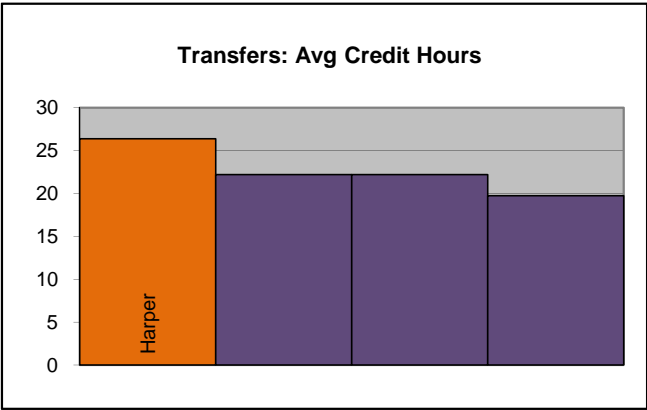
Average Credit Section Size

Institution	Value
A	22.77
Harper	22.45
C	21.96
D	21.02
E	20.91
F	20.14
G	20.01
H	18.96
I	18.8



Transfers:Average Credit Hours

Institution	Value
Harper	26.36
B	22.19
C	22.18
D	19.74
E	N/A
F	N/A
G	N/A
H	N/A
I	N/A



Characteristics of Peer Group Colleges

Characteristics of Harper's 2009 NCCBP Peer Group Colleges*

	Campus Setting	Fall Student Population	In-District Tuition & Fees	Percent Students 24 and Under
Austin Community College (TX)	City: Large	35,798	\$1,608	62%
Central New Mexico Community College (NM)	City: Large	24,870	\$1,596	50%
College of DuPage (IL)	Suburb: Large	25,668	\$3,456	57%
Community College of Allegheny County (PA)	City: Large	19,020	\$2,678	56%
Harper College (IL)	Suburb: Large	15,250	\$2,610	63%
Johnson Community College (KS)	City: Midsize	19,055	\$1,950	66%
Mesa Community College (AZ)	City: Large	23,825	\$1,734	63%
Moraine Valley Community College (IL)	Suburb: Large	17,477	\$2,466	63%
Richland College (TX)	City: Large	15,917	\$1,170	60%

*College characteristics downloaded from the National Center for Educational Statistics College Navigator site. Fall Student Count, Tuition and Fees, and Percent Students 24 and under are for the 2008-09 academic year.

NCCBP 2009 Best Practices Report

National Community College Benchmark Project

2009 Best Practices Report

This best practices report is based on data submitted by 210 institutions during the 2009 data collection cycle. We have generally confined the report to benchmarks dealing with student learning outcomes. Institutions listed are those that were at or above the 80th percentile for a given benchmark. As noted in the report, for some benchmarks it was more appropriate to list institutions at or below the 20th percentile. Only institutions that consented to be listed in this report were included.

FORM 2: Proportions of Student That Completed a Degree or Certificate or Transferred within Three Years (Fall 2005 GRS Cohort)

Percent full-time, first-time in fall 2005 completing a degree or certificate within three years

Barton County Community College (KS)	Kirkwood Community College (IA)
Central Community College (NE)	Lake Superior College (MN)
Columbia State Community College (TN)	Madison Area Technical College (WI)
Columbia-Greene Community College (NY)	Marshalltown Community College (IA)
Crowder College (MO)	Maysville Community & Technical College (KY)
DeKalb Technical College (GA)	Metropolitan Community College - Blue River (MO)
Ellsworth Community College (IA)	Mineral Area College (MO)
Fashion Institute of Technology (NY)	Moberly Area Community College (MO)
Florida Community College at Jacksonville (FL)	North Central Missouri College (MO)
Fort Scott Community College (KS)	North Iowa Area Community College (IA)
Fox Valley Technical College (WI)	Northeast Iowa Community College (IA)
Garden City Community College (KS)	Palm Beach Community College (FL)
Gateway Community & Technical College (KY)	Pratt Community College (KS)
Gulf Coast Community College (FL)	Rio Salado College (AZ)
Hawkeye Community College (IA)	Rockland Community College (NY)
Heartland Community College (IL)	St. Johns River Community College (FL)
Hutchinson Community College (KS)	Waukesha County Technical College (WI)
Illinois Valley Community College (IL)	West Kentucky Community & Technical College (KY)
Jamestown Community College (NY)	Western Technical College (WI)
Jefferson College (MO)	Western Wyoming Community College (WY)
Kaskaskia College (IL)	

Percent part-time, first-time in fall 2005 completing a degree or certificate within three years

Central Maine Community College (ME)	Johnson County Community College (KS)
DeKalb Technical College (GA)	Kaskaskia College (IL)
Eastern New Mexico University - Roswell (NM)	Lake Superior College (MN)
Ellsworth Community College (IA)	Lone Star College System (TX)
Fort Scott Community College (KS)	Madison Area Technical College (WI)
Gateway Community & Technical College (KY)	Marshalltown Community College (IA)
Glendale Community College (AZ)	Maysville Community & Technical College (KY)
Hawkeye Community College (IA)	Milwaukee Area Technical College (WI)
Hazard Community & Technical College (KY)	North Central Missouri College (MO)
Heartland Community College (IL)	Northeast Iowa Community College (IA)
Illinois Valley Community College (IL)	Pikes Peak Community College (CO)
Iowa Western Community College (IA)	Rockland Community College (NY)
Ivy Tech Community College of Indiana-Columbus (IN)	Waubonsee Community College (IL)
Ivy Tech Community College of Indiana-East Central (IN)	Waukesha County Technical College (WI)
Ivy Tech Community College of Indiana-Kokomo (IN)	West Kentucky Community & Technical College (KY)
Ivy Tech Community College of Indiana-Richmond (IN)	Western Technical College (WI)
Ivy Tech Community College of Indiana-Southeast (IN)	

Percent full-time, first-time in fall 2005 transferring within three years

Austin Community College (TX)	Jackson Community College (MI)
Barton County Community College (KS)	Johnson County Community College (KS)
Black Hawk College (IL)	Kankakee Community College (IL)
Bucks County Community College (PA)	Kaskaskia College (IL)
Butler Community College (KS)	Lone Star College System (TX)
Butler County Community College (PA)	McHenry County College (IL)
Carroll Community College (MD)	Montgomery County Community College (PA)
Cochise College (AZ)	Moraine Valley Community College (IL)
College of DuPage (IL)	North Central Texas College (TX)
College of Lake County (IL)	North Iowa Area Community College (IA)
Collin County Community College District (TX)	Pratt Community College (KS)
Community College of Philadelphia (PA)	Rockland Community College (NY)
Delaware County Community College (PA)	Shelton State Community College (AL)
Des Moines Area Community College (IA)	St. Charles Community College (MO)
East Central College (MO)	St. Louis Community College (MO)
Garden City Community College (KS)	Tompkins Cortland Community College (NY)
Hagerstown Community College (MD)	Western Wyoming Community College (WY)
Harper College (IL)	Westmoreland County Community College (PA)
Hutchinson Community College (KS)	Wilbur Wright College (IL)

Percent part-time, first-time in fall 2005 transferring within three years

Barton County Community College (KS)
Bucks County Community College (PA)
Butler County Community College (PA)
Carroll Community College (MD)
Clark College (WA)
Community College of Philadelphia (PA)
Crowder College (MO)
Delaware County Community College (PA)
Des Moines Area Community College (IA)
Fulton-Montgomery Community College (NY)
Harper College (IL)
Henderson Community College (KY)
Howard Community College (MD)
Ivy Tech Community College of Indiana-Northeast (IN)

Ivy Tech Community College of Indiana-Sellersburg (IN)
Kirkwood Community College (IA)
Lake Superior College (MN)
Lehigh Carbon Community College (PA)
Luzerne County Community College (PA)
Montgomery County Community College (PA)
Northampton Community College (PA)
Northeast Iowa Community College (IA)
Ouachita Technical College (AR)
Rockland Community College (NY)
Spokane Falls Community College (WA)
St. Charles Community College (MO)
Westmoreland County Community College (PA)

Percent full-time, first-time in fall 2005 completing or transferring within three years

Barton County Community College (KS)
Black Hawk College (IL)
Bucks County Community College (PA)
Butler Community College (KS)
Butler County Community College (PA)
Carroll Community College (MD)
Central Community College (NE)
Collin County Community College District (TX)
Columbia State Community College (TN)
Columbia-Greene Community College (NY)
Community College of Philadelphia (PA)
East Central College (MO)
Fort Scott Community College (KS)
Garden City Community College (KS)
Gateway Community & Technical College (KY)
Hagerstown Community College (MD)
Harper College (IL)
Heartland Community College (IL)
Hudson Valley Community College (NY)

Hutchinson Community College (KS)
Illinois Valley Community College (IL)
Jamestown Community College (NY)
Johnson County Community College (KS)
Kankakee Community College (IL)
Kaskaskia College (IL)
Kirkwood Community College (IA)
Lake Superior College (MN)
McHenry County College (IL)
Mohawk Valley Community College (NY)
Moraine Valley Community College (IL)
North Central Missouri College (MO)
North Iowa Area Community College (IA)
Northeast Iowa Community College (IA)
Pratt Community College (KS)
Rochester Community and Technical College (MN)
Rockland Community College (NY)
St. Johns River Community College (FL)
Western Wyoming Community College (WY)

Percent part-time, first-time in fall 2005 completing or transferring within three years

Barton County Community College (KS)	Ivy Tech Community College of Indiana-Sellersburg (IN)
Butler County Community College (PA)	Johnson County Community College (KS)
Carroll Community College (MD)	Lake Superior College (MN)
Central Maine Community College (ME)	Luzerne County Community College (PA)
Clark College (WA)	Madison Area Technical College (WI)
Community College of Philadelphia (PA)	Maysville Community & Technical College (KY)
Des Moines Area Community College (IA)	Northeast Iowa Community College (IA)
Fort Scott Community College (KS)	Ouachita Technical College (AR)
Fulton-Montgomery Community College (NY)	Rockland Community College (NY)
Gateway Community & Technical College (KY)	Spokane Falls Community College (WA)
Harper College (IL)	Waukesha County Technical College (WI)
Hazard Community & Technical College (KY)	West Kentucky Community & Technical College (KY)
Iowa Western Community College (IA)	Westmoreland County Community College (PA)
Ivy Tech Community College of Indiana-Kokomo (IN)	

FORM 3: Student Performance at Transfer Institutions (Most Recent AY)

Cumulative First-year GPA

Barton County Community College (KS)	Mesa Community College (AZ)
Black Hawk College (IL)	Onondaga Community College (NY)
Chandler-Gilbert Community College (AZ)	Rio Salado College (AZ)
GateWay Community College (AZ)	Schenectady County Community College (NY)
Gulf Coast Community College (FL)	Southwestern Michigan College (MI)
Harper College (IL)	Ulster County Community College (NY)
Jefferson Community College (NY)	Yavapai College (AZ)

Average First-year Credit Hours

Broome Community College (NY)
Harper College (IL)
Hawkeye Community College (IA)
Howard Community College (MD)
Hutchinson Community College (KS)

Jamestown Community College (NY)
Kirkwood Community College (IA)
Mohawk Valley Community College (NY)
North Iowa Area Community College (IA)
Westchester Community College (NY)

Percent Enrolled Next Year

Barton County Community College (KS)
Burlington County College (NJ)
Chandler-Gilbert Community College (AZ)
College of DuPage (IL)
Estrella Mountain Community College (AZ)
Glendale Community College (AZ)

Maricopa County Community College District (AZ)
Mesa Community College (AZ)
Paradise Valley Community College (AZ)
Rio Salado College (AZ)
Windward Community College (HI)

FORM 4: Fall 2007 Credit Students Who Enrolled Next Term and Next Fall**Next-term Persistence Rate**

Amarillo College (TX)
Broome Community College (NY)
Central Maine Community College (ME)
Columbia-Greene Community College (NY)
Community College of Beaver County (PA)
Delta College (MI)
Dona Ana Community College (NM)
Erie Community College (NY)
Fashion Institute of Technology (NY)
Fox Valley Technical College (WI)
Fulton-Montgomery Community College (NY)
Garden City Community College (KS)
Genesee Community College (NY)
Grand Rapids Community College (MI)
Harper College (IL)
Harrisburg Area Community College (PA)
Hawaii Community College (HI)
Iowa Western Community College (IA)
Ivy Tech Community College of Indiana-Kokomo (IN)

Jefferson College (MO)
Kankakee Community College (IL)
Kapiolani Community College (HI)
Kaskaskia College (IL)
Kirkwood Community College (IA)
Luzerne County Community College (PA)
Marshalltown Community College (IA)
Mineral Area College (MO)
Minneapolis Community & Technical College (MN)
Mohawk Valley Community College (NY)
North Central Missouri College (MO)
North Iowa Area Community College (IA)
Roane State Community College (TN)
Rochester Community and Technical College (MN)
South Florida Community College (FL)
Spokane Falls Community College (WA)
St. Johns River Community College (FL)
State Fair Community College (MO)
York Technical College (SC)

Fall-fall Persistence Rate

Broome Community College (NY)
Central Maine Community College (ME)
Crowder College (MO)
Dona Ana Community College (NM)
Dyersburg State Community College (TN)
Fashion Institute of Technology (NY)
Fox Valley Technical College (WI)
Ivy Tech Community College of Indiana-Kokomo (IN)
Ivy Tech Community College of Indiana-Lafayette (IN)
Ivy Tech Community College of Indiana-Richmond (IN)

Ivy Tech Community College of Indiana-Wabash Valley (IN)
Jefferson College (MO)
Kankakee Community College (IL)
Kapiolani Community College (HI)
Kaskaskia College (IL)
Kauai Community College (HI)
Madison Area Technical College (WI)
North Iowa Area Community College (IA)
Rockland Community College (NY)
Walters State Community College (TN)

FORM 6: Student Goal Attainment (Most Recent Data)**Percent Graduates and Completers**

Bucks County Community College (PA)
Butler County Community College (PA)
Chattanooga State Technical Community College (TN)
Community College of Philadelphia (PA)
Delaware County Community College (PA)
Edison State College (FL)
Harper College (IL)
Harrisburg Area Community College (PA)
Heartland Community College (IL)
Illinois Central College (IL)
Jackson State Community College (TN)

Montgomery County Community College (PA)
Motlow State Community College (TN)
Northampton Community College (PA)
Northeast Iowa Community College (IA)
Onondaga Community College (NY)
Reading Area Community College (PA)
Schenectady County Community College (NY)
Schoolcraft College (MI)
Waubonsee Community College (IL)
Yavapai College (AZ)

FORM 7: Credit, College-level Course Retention and Success Rates (Fall 2007)

Retention Rate

Barton County Community College (KS)
Broome Community College (NY)
Burlington County College (NJ)
Butler County Community College (PA)
Carroll Community College (MD)
Cincinnati State Technical and Community College (OH)
Clark College (WA)
Community College of Allegheny County (PA)
Community College of Beaver County (PA)
Corning Community College (NY)
Fashion Institute of Technology (NY)
Fort Scott Community College (KS)
Garden City Community College (KS)
Genesee Community College (NY)
Hagerstown Community College (MD)
Hawaii Community College (HI)
Hawkeye Community College (IA)
Howard Community College (MD)
Hutchinson Community College (KS)
Ivy Tech Community College of Indiana-Richmond (IN)

Ivy Tech Community College of Indiana-Southwest (IN)
Jackson Community College (MI)
Jamestown Community College (NY)
Kauai Community College (HI)
Lake Superior College (MN)
Maui Community College (HI)
Maysville Community & Technical College (KY)
North Central Missouri College (MO)
North Iowa Area Community College (IA)
Northeast Iowa Community College (IA)
Pennsylvania Highlands Community College (PA)
Pratt Community College (KS)
Salt Lake Community College (UT)
Schoolcraft College (MI)
South Florida Community College (FL)
Southwestern Michigan College (MI)
Spokane Falls Community College (WA)
Westchester Community College (NY)
Western Technical College (WI)
Westmoreland County Community College (PA)

Enrollee Success Rate

Barton County Community College (KS)
Bellevue College (WA)
Broome Community College (NY)
Butler Community College (KS)
Central Arizona Community College (AZ)
Clark College (WA)
Cochise College (AZ)
Corning Community College (NY)
Delta College (MI)
Fashion Institute of Technology (NY)
Fort Scott Community College (KS)
Fox Valley Technical College (WI)
Garden City Community College (KS)
Gateway Community & Technical College (KY)
GateWay Community College (AZ)
Genesee Community College (NY)
Hagerstown Community College (MD)
Hawaii Community College (HI)
Hazard Community & Technical College (KY)
Henderson Community College (KY)
Honolulu Community College (HI)

Hutchinson Community College (KS)
Ivy Tech Community College of Indiana-Sellersburg (IN)
Kaskaskia College (IL)
Lake Superior College (MN)
Lower Columbia College (WA)
Maysville Community & Technical College (KY)
Mineral Area College (MO)
North Central Missouri College (MO)
Northeast Iowa Community College (IA)
Ouachita Technical College (AR)
Pennsylvania Highlands Community College (PA)
Pratt Community College (KS)
Rochester Community and Technical College (MN)
Salt Lake Community College (UT)
Shoreline Community College (WA)
South Florida Community College (FL)
Southwestern Michigan College (MI)
State Fair Community College (MO)
Waukesha County Technical College (WI)
West Kentucky Community & Technical College (KY)

Completer Success Rate

Barton County Community College (KS)
Black Hawk College (IL)
Butler Community College (KS)
Central Arizona Community College (AZ)
Chandler-Gilbert Community College (AZ)
Cochise College (AZ)
Delaware County Community College (PA)
East Central College (MO)
Estrella Mountain Community College (AZ)
Fashion Institute of Technology (NY)
Fort Scott Community College (KS)
Fox Valley Technical College (WI)
GateWay Community College (AZ)
Gulf Coast Community College (FL)
Hazard Community & Technical College (KY)
Honolulu Community College (HI)
Kansas City Kansas Community College (KS)
Kaskaskia College (IL)
Lake Superior College (MN)
Madison Area Technical College (WI)
Maricopa County Community College District (AZ)

Mesa Community College (AZ)
Mineral Area College (MO)
Minneapolis Community & Technical College (MN)
Northern Wyoming Community College District (WY)
Ouachita Technical College (AR)
Paradise Valley Community College (AZ)
Phoenix College (AZ)
Richland College (TX)
Rio Salado College (AZ)
Rochester Community and Technical College (MN)
Scottsdale Community College (AZ)
Shoreline Community College (WA)
South Mountain Community College (AZ)
Southwestern Michigan College (MI)
State Fair Community College (MO)
Truckee Meadows Community College (NV)
Washtenaw Community College (MI)
Waukesha County Technical College (WI)
West Kentucky Community & Technical College (KY)
York Technical College (SC)

FORM 8: Credit Developmental/Remedial Course Retention and Success Rates (Fall 2007)

Developmental Math Retention Rate

Bellevue College (WA)
Burlington County College (NJ)
Butler County Community College (PA)
Carroll Community College (MD)
Central Arizona Community College (AZ)
Cincinnati State Technical and Community College (OH)
Clark College (WA)
Columbia-Greene Community College (NY)
Community College of Beaver County (PA)
DeKalb Technical College (GA)
Des Moines Area Community College (IA)
Edison State College (FL)
Erie Community College (NY)
Fashion Institute of Technology (NY)
Genesee Community College (NY)
Hagerstown Community College (MD)
Hawaii Community College (HI)
Honolulu Community College (HI)
Ivy Tech Community College of Indiana-Bloomington (IN)
Ivy Tech Community College of Indiana-Columbus (IN)

Ivy Tech Community College of Indiana-North Central (IN)
Ivy Tech Community College of Indiana-Northwest (IN)
Ivy Tech Community College of Indiana-Sellersburg (IN)
Ivy Tech Community College of Indiana-Southeast (IN)
Ivy Tech Community College of Indiana-Southwest (IN)
Jamestown Community College (NY)
Kauai Community College (HI)
Maui Community College (HI)
Northeast Iowa Community College (IA)
Northwest Vista College (TX)
Pellissippi State Technical Community College (TN)
Pennsylvania Highlands Community College (PA)
Pratt Community College (KS)
Raritan Valley Community College (NJ)
Salt Lake Community College (UT)
Spokane Falls Community College (WA)
St. Johns River Community College (FL)
Western Technical College (WI)
Windward Community College (HI)

Developmental Writing Retention Rate

Barton County Community College (KS)
Bellevue College (WA)
Broome Community College (NY)
Burlington County College (NJ)
Carroll Community College (MD)
Central Maine Community College (ME)
Cincinnati State Technical and Community College (OH)
Clark College (WA)
Cochise College (AZ)
Columbia State Community College (TN)
Columbia-Greene Community College (NY)
Community College of Beaver County (PA)
Edison State College (FL)
Erie Community College (NY)
Florida Community College at Jacksonville (FL)
Fort Scott Community College (KS)
Garden City Community College (KS)
Gateway Community & Technical College (KY)
Genesee Community College (NY)

Henderson Community College (KY)
Honolulu Community College (HI)
Howard Community College (MD)
Ivy Tech Community College of Indiana-Kokomo (IN)
Ivy Tech Community College of Indiana-North Central (IN)
Jamestown Community College (NY)
Maui Community College (HI)
Northampton Community College (PA)
Northeast Iowa Community College (IA)
Pennsylvania Highlands Community College (PA)
Pratt Community College (KS)
Salt Lake Community College (UT)
Schoolcraft College (MI)
Shoreline Community College (WA)
South Florida Community College (FL)
Southwestern Michigan College (MI)
Spokane Falls Community College (WA)
Walters State Community College (TN)
West Kentucky Community & Technical College (KY)

Developmental Reading/Writing Retention Rate

Community College of Beaver County (PA)
DeKalb Technical College (GA)
Hagerstown Community College (MD)
Howard Community College (MD)
Leeward Community College (HI)

Lower Columbia College (WA)
Maui Community College (HI)
Salt Lake Community College (UT)
Wilbur Wright College (IL)

Developmental Reading Retention Rate

Amarillo College (TX)
Bellevue College (WA)
Broome Community College (NY)
Burlington County College (NJ)
Carroll Community College (MD)
Cochise College (AZ)
Columbia State Community College (TN)
Columbia-Greene Community College (NY)
Community College of Beaver County (PA)
Dutchess Community College (NY)
Edison State College (FL)
Erie Community College (NY)
Florida Community College at Jacksonville (FL)
Fort Scott Community College (KS)
Garden City Community College (KS)
Gateway Community & Technical College (KY)
Genesee Community College (NY)
Honolulu Community College (HI)
Ivy Tech Community College of Indiana-North Central (IN)

Ivy Tech Community College of Indiana-Northwest (IN)
Ivy Tech Community College of Indiana-Southeast (IN)
Ivy Tech Community College of Indiana-Wabash Valley (IN)
Jamestown Community College (NY)
Maui Community College (HI)
Mohawk Valley Community College (NY)
Montgomery County Community College (PA)
Northampton Community College (PA)
Northwest Vista College (TX)
Pellissippi State Technical Community College (TN)
Pennsylvania Highlands Community College (PA)
Rochester Community and Technical College (MN)
Salt Lake Community College (UT)
South Florida Community College (FL)
Spokane Falls Community College (WA)
Ulster County Community College (NY)
Walters State Community College (TN)
West Kentucky Community & Technical College (KY)
Westchester Community College (NY)

Developmental Math Enrollee Success Rate

Barton County Community College (KS)
Bellevue College (WA)
Butler County Community College (PA)
Carroll Community College (MD)
Clark College (WA)
Cochise College (AZ)
Columbia-Greene Community College (NY)
Corning Community College (NY)
DeKalb Technical College (GA)
Delaware County Community College (PA)
Delta College (MI)
Dona Ana Community College (NM)
Dyersburg State Community College (TN)
Fashion Institute of Technology (NY)
Fort Scott Community College (KS)
Hawaii Community College (HI)
Hazard Community & Technical College (KY)
Honolulu Community College (HI)
Ivy Tech Community College of Indiana-Bloomington (IN)
Ivy Tech Community College of Indiana-Columbus (IN)
Ivy Tech Community College of Indiana-Northwest (IN)

Ivy Tech Community College of Indiana-Sellersburg (IN)
Ivy Tech Community College of Indiana-Southeast (IN)
Jackson Community College (MI)
Kaskaskia College (IL)
Lake Superior College (MN)
Lower Columbia College (WA)
McHenry County College (IL)
Metropolitan Community College (NE)
Mountain View College (TX)
Northeast Iowa Community College (IA)
Northwest Vista College (TX)
Northwestern Michigan College (MI)
Pennsylvania Highlands Community College (PA)
Raritan Valley Community College (NJ)
Roane State Community College (TN)
Salt Lake Community College (UT)
Shoreline Community College (WA)
St. Johns River Community College (FL)
Washtenaw Community College (MI)
Western Technical College (WI)

Developmental Writing Enrollee Success Rate

Barton County Community College (KS)
Bellevue College (WA)
Brazosport College (TX)
Broome Community College (NY)
Butler Community College (KS)
Carroll Community College (MD)
Central Arizona Community College (AZ)
Central Maine Community College (ME)
Clark College (WA)
Cochise College (AZ)
Dyersburg State Community College (TN)
Edison State College (FL)
Fashion Institute of Technology (NY)
Florida Community College at Jacksonville (FL)
Gulf Coast Community College (FL)
Honolulu Community College (HI)
Hutchinson Community College (KS)
Ivy Tech Community College of Indiana-Richmond (IN)
Ivy Tech Community College of Indiana-Sellersburg (IN)
Lower Columbia College (WA)

Developmental Reading/Writing Enrollee Success Rate

Bellevue College (WA)
Broome Community College (NY)
Hutchinson Community College (KS)
Illinois Central College (IL)
Kirkwood Community College (IA)

Metropolitan Community College - Blue River (MO)
Metropolitan Community College (NE)
Mineral Area College (MO)
North Lake College (TX)
Northeast Iowa Community College (IA)
Northwest Vista College (TX)
Ouachita Technical College (AR)
Palm Beach Community College (FL)
Pennsylvania Highlands Community College (PA)
Salt Lake Community College (UT)
Shoreline Community College (WA)
South Florida Community College (FL)
Southwestern Michigan College (MI)
Spokane Falls Community College (WA)
St. Johns River Community College (FL)
Walters State Community College (TN)
Washtenaw Community College (MI)
West Kentucky Community & Technical College (KY)
Western Wyoming Community College (WY)

Maui Community College (HI)
Motlow State Community College (TN)
Raritan Valley Community College (NJ)
Walters State Community College (TN)

Developmental Reading Enrollee Success Rate

Bellevue College (WA)
Broome Community College (NY)
Burlington County College (NJ)
Butler County Community College (PA)
Central Maine Community College (ME)
Chandler-Gilbert Community College (AZ)
Clark College (WA)
Cochise College (AZ)
Columbia State Community College (TN)
Columbia-Greene Community College (NY)
Dona Ana Community College (NM)
Dyersburg State Community College (TN)
Edison State College (FL)
Fashion Institute of Technology (NY)
Florida Community College at Jacksonville (FL)
Fort Scott Community College (KS)
Harrisburg Area Community College (PA)
Honolulu Community College (HI)
Ivy Tech Community College of Indiana-Sellersburg (IN)
Ivy Tech Community College of Indiana-Southeast (IN)

Kauai Community College (HI)
Maui Community College (HI)
Metropolitan Community College - Blue River (MO)
Metropolitan Community College (NE)
Moberly Area Community College (MO)
Montgomery County Community College (PA)
Motlow State Community College (TN)
North Central Texas College (TX)
Northwest Vista College (TX)
Pennsylvania Highlands Community College (PA)
Roane State Community College (TN)
Shoreline Community College (WA)
South Florida Community College (FL)
Spokane Falls Community College (WA)
St Philip's College (TX)
Walters State Community College (TN)
Washtenaw Community College (MI)
Westmoreland County Community College (PA)
Wilbur Wright College (IL)

Developmental Math Completer Success Rate

Austin Community College (TX)
Barton County Community College (KS)
Black Hawk College (IL)
Cayuga Community College (NY)
Central Maine Community College (ME)
Cochise College (AZ)
Delaware County Community College (PA)
Fashion Institute of Technology (NY)
Fort Scott Community College (KS)
Fox Valley Technical College (WI)
Glendale Community College (AZ)
Grand Rapids Community College (MI)
Gulf Coast Community College (FL)
Hazard Community & Technical College (KY)
Honolulu Community College (HI)
Ivy Tech Community College of Indiana-Columbus (IN)
Ivy Tech Community College of Indiana-Lafayette (IN)
Jackson Community College (MI)
Jefferson Community College (NY)
Kaskaskia College (IL)
Lake Superior College (MN)

Madison Area Technical College (WI)
McHenry County College (IL)
Mesa Community College (AZ)
Metropolitan Community College (NE)
Minneapolis Community & Technical College (MN)
Mountain View College (TX)
Nashville State Technical Community College (TN)
North Central Missouri College (MO)
Northwest Vista College (TX)
Northwestern Michigan College (MI)
Phoenix College (AZ)
Scottsdale Community College (AZ)
Shoreline Community College (WA)
South Mountain Community College (AZ)
St. Johns River Community College (FL)
Truckee Meadows Community College (NV)
Washtenaw Community College (MI)
Waubensee Community College (IL)
York Technical College (SC)

Developmental Writing Completer Success Rate

Bellevue College (WA)
Black Hawk College (IL)
Butler Community College (KS)
Cayuga Community College (NY)
Central Arizona Community College (AZ)
Clark College (WA)
Clinton Community College (NY)
Cochise College (AZ)
Dyersburg State Community College (TN)
Fashion Institute of Technology (NY)
Fox Valley Technical College (WI)
GateWay Community College (AZ)
Gulf Coast Community College (FL)
Honolulu Community College (HI)
Hudson Valley Community College (NY)
Hutchinson Community College (KS)
Ivy Tech Community College of Indiana-Richmond (IN)
Ivy Tech Community College of Indiana-Sellersburg (IN)
Kirkwood Community College (IA)
Lone Star College System (TX)

Lower Columbia College (WA)
Madison Area Technical College (WI)
Mesa Community College (AZ)
Metropolitan Community College - Blue River (MO)
Metropolitan Community College - Maple Woods (MO)
Metropolitan Community College (NE)
Minneapolis Community & Technical College (MN)
North Iowa Area Community College (IA)
North Lake College (TX)
Northwest Vista College (TX)
Ouachita Technical College (AR)
Pennsylvania Highlands Community College (PA)
Phoenix College (AZ)
South Florida Community College (FL)
Spokane Falls Community College (WA)
St. Johns River Community College (FL)
Truckee Meadows Community College (NV)
Washtenaw Community College (MI)
Western Wyoming Community College (WY)

Developmental Reading/Writing Completer Success Rate

Bellevue College (WA)
Illinois Central College (IL)
Kirkwood Community College (IA)
McHenry County College (IL)
Monroe Community College (NY)

Motlow State Community College (TN)
North Iowa Area Community College (IA)
Raritan Valley Community College (NJ)
Western Technical College (WI)

Developmental Reading Completer Success Rate

Austin Community College (TX)
Black Hawk College (IL)
Broome Community College (NY)
Cayuga Community College (NY)
Central Maine Community College (ME)
Chandler-Gilbert Community College (AZ)
Clinton Community College (NY)
Dona Ana Community College (NM)
Dyersburg State Community College (TN)
Estrella Mountain Community College (AZ)
Fashion Institute of Technology (NY)
Fort Scott Community College (KS)
Fox Valley Technical College (WI)
Glendale Community College (AZ)
Gulf Coast Community College (FL)
Illinois Valley Community College (IL)
Kankakee Community College (IL)
Kansas City Kansas Community College (KS)
Kauai Community College (HI)
Kirkwood Community College (IA)

Lone Star College System (TX)
Lower Columbia College (WA)
McHenry County College (IL)
Metropolitan Community College - Blue River (MO)
Metropolitan Community College - Kansas City (MO)
Metropolitan Community College (NE)
Moberly Area Community College (MO)
Nashville State Technical Community College (TN)
North Central Texas College (TX)
Northwest Vista College (TX)
Shoreline Community College (WA)
South Florida Community College (FL)
Spokane Falls Community College (WA)
Truckee Meadows Community College (NV)
Washtenaw Community College (MI)
Western Technical College (WI)
Wilbur Wright College (IL)
Yavapai College (AZ)
York Technical College (SC)

FORM 9: Credit Developmental/Remedial Student Retention and Success in First College-level Courses (Fall 2006 Cohort)

Math Retention Rate

Barton County Community College (KS)
Bellevue College (WA)
Bluegrass Community & Technical College (KY)
Burlington County College (NJ)
Butler County Community College (PA)
Clark College (WA)
Community College of Allegheny County (PA)
Community College of Beaver County (PA)
Corning Community College (NY)
DeKalb Technical College (GA)
Dutchess Community College (NY)
Edison State College (FL)
Fashion Institute of Technology (NY)
Gateway Community & Technical College (KY)
Genesee Community College (NY)
Hagerstown Community College (MD)
Hazard Community & Technical College (KY)
Iowa Western Community College (IA)
Jamestown Community College (NY)
Kankakee Community College (IL)

Kaskaskia College (IL)
Kauai Community College (HI)
Lake Superior College (MN)
Lower Columbia College (WA)
Maui Community College (HI)
Monroe Community College (NY)
Northampton Community College (PA)
Northeast Iowa Community College (IA)
Pratt Community College (KS)
Raritan Valley Community College (NJ)
Reading Area Community College (PA)
Rio Salado College (AZ)
Rockland Community College (NY)
Salt Lake Community College (UT)
Schoolcraft College (MI)
South Florida Community College (FL)
Ulster County Community College (NY)
Western Technical College (WI)
York Technical College (SC)

Writing Retention Rate

Barton County Community College (KS)
Bellevue College (WA)
Burlington County College (NJ)
Butler County Community College (PA)
Carroll Community College (MD)
Central Community College (NE)
Clark College (WA)
Community College of Allegheny County (PA)
Community College of Beaver County (PA)
Dutchess Community College (NY)
Fashion Institute of Technology (NY)
Fulton-Montgomery Community College (NY)
Genesee Community College (NY)
Hagerstown Community College (MD)
Howard Community College (MD)
Iowa Western Community College (IA)
Ivy Tech Community College of Indiana-East Central (IN)
Ivy Tech Community College of Indiana-Lafayette (IN)

Ivy Tech Community College of Indiana-Richmond (IN)
Jamestown Community College (NY)
Lone Star College System (TX)
Lower Columbia College (WA)
Maui Community College (HI)
Mohawk Valley Community College (NY)
Montgomery County Community College (PA)
Ouachita Technical College (AR)
Reading Area Community College (PA)
Rockland Community College (NY)
Schoolcraft College (MI)
Shelton State Community College (AL)
South Florida Community College (FL)
Southwestern Michigan College (MI)
Volunteer State Community College (TN)
Western Technical College (WI)
Windward Community College (HI)
York Technical College (SC)

Math Enrollee Success Rate

Bellevue College (WA)
Bluegrass Community & Technical College (KY)
Butler Community College (KS)
Chandler-Gilbert Community College (AZ)
Cincinnati State Technical and Community College (OH)
Clark College (WA)
Community College of Beaver County (PA)
DeKalb Technical College (GA)
Fashion Institute of Technology (NY)
Gateway Community & Technical College (KY)
Hazard Community & Technical College (KY)
Heartland Community College (IL)
Illinois Central College (IL)
Iowa Western Community College (IA)
Kankakee Community College (IL)
Kaskaskia College (IL)
Kauai Community College (HI)
Lake Superior College (MN)
Leeward Community College (HI)
Lower Columbia College (WA)

Maui Community College (HI)
Metropolitan Community College (NE)
Nashville State Technical Community College (TN)
Northampton Community College (PA)
Northeast Iowa Community College (IA)
Northern Wyoming Community College District (WY)
Northwest Vista College (TX)
Northwestern Michigan College (MI)
Raritan Valley Community College (NJ)
Richland College (TX)
Rio Salado College (AZ)
Rockland Community College (NY)
South Florida Community College (FL)
Southwestern Michigan College (MI)
Spokane Falls Community College (WA)
Ulster County Community College (NY)
Washtenaw Community College (MI)
Waubonsee Community College (IL)
Western Technical College (WI)
Wilbur Wright College (IL)

Writing Enrollee Success Rate

Barton County Community College (KS)
Bellevue College (WA)
Bucks County Community College (PA)
Butler Community College (KS)
Cincinnati State Technical and Community College (OH)
College of DuPage (IL)
Collin County Community College District (TX)
Columbia State Community College (TN)
Community College of Allegheny County (PA)
Delta College (MI)
Dyersburg State Community College (TN)
Fashion Institute of Technology (NY)
Fox Valley Technical College (WI)
Fulton-Montgomery Community College (NY)
Garden City Community College (KS)
Harrisburg Area Community College (PA)
Hawaii Community College (HI)
Kapiolani Community College (HI)
Lake Superior College (MN)

Maui Community College (HI)
Metropolitan Community College - Blue River (MO)
Mineral Area College (MO)
Mohawk Valley Community College (NY)
Moraine Valley Community College (IL)
Northeast Iowa Community College (IA)
Northern Wyoming Community College District (WY)
Ouachita Technical College (AR)
Palm Beach Community College (FL)
Rockland Community College (NY)
Salt Lake Community College (UT)
Shoreline Community College (WA)
Southwestern Michigan College (MI)
St. Charles Community College (MO)
Waubonsee Community College (IL)
Western Technical College (WI)
Wilbur Wright College (IL)
Windward Community College (HI)

Math Completer Success Rate

Amarillo College (TX)
Austin Community College (TX)
Black Hawk College (IL)
Bluegrass Community & Technical College (KY)
Brookhaven College (TX)
Butler Community College (KS)
Chandler-Gilbert Community College (AZ)
Cincinnati State Technical and Community College (OH)
Crowder College (MO)
DeKalb Technical College (GA)
Eastern New Mexico University - Roswell (NM)
Fashion Institute of Technology (NY)
Gateway Community & Technical College (KY)
Hawaii Community College (HI)
Heartland Community College (IL)
Illinois Central College (IL)
Iowa Western Community College (IA)
Kansas City Kansas Community College (KS)
Kaskaskia College (IL)
Lower Columbia College (WA)

Madison Area Technical College (WI)
Metropolitan Community College (NE)
Mineral Area College (MO)
Minneapolis Community & Technical College (MN)
Northampton Community College (PA)
Northern Wyoming Community College District (WY)
Northwest Vista College (TX)
Northwestern Michigan College (MI)
Phoenix College (AZ)
Richland College (TX)
Rio Salado College (AZ)
Rockland Community College (NY)
South Mountain Community College (AZ)
Southwestern Michigan College (MI)
Spokane Falls Community College (WA)
Truckee Meadows Community College (NV)
Washtenaw Community College (MI)
Waubesa Community College (IL)
Western Technical College (WI)
Western Wyoming Community College (WY)

Writing Completer Success Rate

Barton County Community College (KS)
Bucks County Community College (PA)
Butler Community College (KS)
Central Arizona Community College (AZ)
Chandler-Gilbert Community College (AZ)
Cincinnati State Technical and Community College (OH)
College of DuPage (IL)
Crowder College (MO)
Delta College (MI)
Estrella Mountain Community College (AZ)
Fashion Institute of Technology (NY)
Fort Scott Community College (KS)
Fox Valley Technical College (WI)
Garden City Community College (KS)
Harrisburg Area Community College (PA)
Hawaii Community College (HI)
Kirkwood Community College (IA)
Madison Area Technical College (WI)
Maricopa County Community College District (AZ)
Mesa Community College (AZ)

Metropolitan Community College - Blue River (MO)
Mineral Area College (MO)
Moraine Valley Community College (IL)
North Central Missouri College (MO)
North Central Texas College (TX)
Northeast Iowa Community College (IA)
Northern Wyoming Community College District (WY)
Ouachita Technical College (AR)
Palm Beach Community College (FL)
Palo Alto College (TX)
Phoenix College (AZ)
Rockland Community College (NY)
Shoreline Community College (WA)
Southwestern Michigan College (MI)
St. Charles Community College (MO)
Truckee Meadows Community College (NV)
Waubonsee Community College (IL)
Western Technical College (WI)
Westmoreland County Community College (PA)

FORM 10: Career Program Completers (Most Recent Data)

Employed in Related Field

Austin Community College (TX)
Broome Community College (NY)
Chattanooga State Technical Community College (TN)
Collin County Community College District (TX)
Columbia State Community College (TN)
Del Mar College (TX)
Dutchess Community College (NY)
Edison State College (FL)
Heartland Community College (IL)
Howard Community College (MD)
Ivy Tech Community College of Indiana-Bloomington (IN)
Ivy Tech Community College of Indiana-Central Office (IN)
Ivy Tech Community College of Indiana-Columbus (IN)
Ivy Tech Community College of Indiana-East Central (IN)
Ivy Tech Community College of Indiana-North Central (IN)
Ivy Tech Community College of Indiana-Northwest (IN)

Ivy Tech Community College of Indiana-Richmond (IN)
Ivy Tech Community College of Indiana-Southeast (IN)
Ivy Tech Community College of Indiana-Southwest (IN)
Ivy Tech Community College of Indiana-Wabash Valley (IN)
Kankakee Community College (IL)
Kapiolani Community College (HI)
Leeward Community College (HI)
Macomb Community College (MI)
Motlow State Community College (TN)
North Lake College (TX)
Northeast State Technical Community College (TN)
Roane State Community College (TN)
Volunteer State Community College (TN)
Walters State Community College (TN)
Westchester Community College (NY)
Wilbur Wright College (IL)

Pursuing Education

Barton County Community College (KS)
Bellevue College (WA)
Brazosport College (TX)
Carroll Community College (MD)
Central New Mexico Community College (NM)
Erie Community College (NY)
Estrella Mountain Community College (AZ)
Fashion Institute of Technology (NY)
Honolulu Community College (HI)
Hudson Valley Community College (NY)
Kalamazoo Valley Community College (MI)
Kansas City Kansas Community College (KS)
Lone Star College System (TX)
Maui Community College (HI)
Minneapolis Community & Technical College (MN)

Onondaga Community College (NY)
Pikes Peak Community College (CO)
Raritan Valley Community College (NJ)
Rochester Community and Technical College (MN)
Schoolcraft College (MI)
Scottsdale Community College (AZ)
Shelton State Community College (AL)
Trident Technical College (SC)
Truckee Meadows Community College (NV)
Ulster County Community College (NY)
Washtenaw Community College (MI)
Waubonsee Community College (IL)
Wilbur Wright College (IL)
Yavapai College (AZ)

Employers Satisfied with Preparation

Barton County Community College (KS)
Carroll Community College (MD)
Chattanooga State Technical Community College (TN)
Clinton Community College (NY)
Dyersburg State Community College (TN)
Fort Scott Community College (KS)
Garden City Community College (KS)
Genesee Community College (NY)
Ivy Tech Community College of Indiana-Sellersburg (IN)

Motlow State Community College (TN)
Nashville State Technical Community College (TN)
North Central Texas College (TX)
Pratt Community College (KS)
Shelton State Community College (AL)
Southwest Tennessee Community College (TN)
Volunteer State Community College (TN)
Waubonsee Community College (IL)
Western Wyoming Community College (WY)

FORM 11: Retention and Success in Core Academic Skill Areas (Fall 2007)

Comp I Retention Rate

Barton County Community College (KS)
Bellevue College (WA)
Broome Community College (NY)
Burlington County College (NJ)
Butler County Community College (PA)
Central Community College (NE)
Cincinnati State Technical and Community College (OH)
Clark College (WA)
Community College of Beaver County (PA)
Corning Community College (NY)
Erie Community College (NY)
Florida Community College at Jacksonville (FL)
Garden City Community College (KS)
Gateway Community & Technical College (KY)
Genesee Community College (NY)
Hagerstown Community College (MD)
Howard Community College (MD)
Iowa Western Community College (IA)
Jamestown Community College (NY)
Jefferson College (MO)

Lake Superior College (MN)
Macomb Community College (MI)
Marshalltown Community College (IA)
Mohawk Valley Community College (NY)
Motlow State Community College (TN)
North Central Missouri College (MO)
North Iowa Area Community College (IA)
Northeast Iowa Community College (IA)
NorthWest Arkansas Community College (AR)
Pennsylvania Highlands Community College (PA)
Pratt Community College (KS)
Rockland Community College (NY)
Salt Lake Community College (UT)
Schoolcraft College (MI)
South Florida Community College (FL)
Southwestern Michigan College (MI)
Spokane Falls Community College (WA)
St. Johns River Community College (FL)
Volunteer State Community College (TN)
Western Technical College (WI)

Comp II Retention Rate

Barton County Community College (KS)
Broome Community College (NY)
Bucks County Community College (PA)
Burlington County College (NJ)
Butler County Community College (PA)
Carroll Community College (MD)
Chattanooga State Technical Community College (TN)
Cincinnati State Technical and Community College (OH)
Clark College (WA)
Cochise College (AZ)
Community College of Beaver County (PA)
Corning Community College (NY)
Dona Ana Community College (NM)
Dutchess Community College (NY)
Ellsworth Community College (IA)
Erie Community College (NY)
Florida Community College at Jacksonville (FL)
Fort Scott Community College (KS)
Gateway Community & Technical College (KY)

Genesee Community College (NY)
Hagerstown Community College (MD)
Howard Community College (MD)
Jamestown Community College (NY)
Lake Superior College (MN)
Leeward Community College (HI)
North Iowa Area Community College (IA)
Northeast State Technical Community College (TN)
Pennsylvania Highlands Community College (PA)
Rockland Community College (NY)
Salt Lake Community College (UT)
Schoolcraft College (MI)
South Florida Community College (FL)
Southwestern Michigan College (MI)
Spokane Falls Community College (WA)
Volunteer State Community College (TN)
Walters State Community College (TN)
Westchester Community College (NY)

Algebra Retention Rate

Barton County Community College (KS)
Broome Community College (NY)
Chattanooga State Technical Community College (TN)
Columbia-Greene Community College (NY)
Community College of Beaver County (PA)
Corning Community College (NY)
Delta College (MI)
Edison State College (FL)
Erie Community College (NY)
GateWay Community College (AZ)
Genesee Community College (NY)
Hagerstown Community College (MD)
Hawaii Community College (HI)
Hawkeye Community College (IA)
Heartland Community College (IL)
Hutchinson Community College (KS)
Iowa Western Community College (IA)
Ivy Tech Community College of Indiana-North Central (IN)
Ivy Tech Community College of Indiana-Richmond (IN)
Jackson Community College (MI)

Jefferson College (MO)
Kaskaskia College (IL)
Kauai Community College (HI)
Lower Columbia College (WA)
Maui Community College (HI)
Mohawk Valley Community College (NY)
Northeast Iowa Community College (IA)
Northwest Vista College (TX)
Orange County Community College (NY)
Pennsylvania Highlands Community College (PA)
Pratt Community College (KS)
Salt Lake Community College (UT)
Shoreline Community College (WA)
South Florida Community College (FL)
St. Johns River Community College (FL)
Tompkins Cortland Community College (NY)
Ulster County Community College (NY)
Westchester Community College (NY)
Western Wyoming Community College (WY)
Westmoreland County Community College (PA)

Speech Retention Rate

Bellevue College (WA)	Hudson Valley Community College (NY)
Broome Community College (NY)	Hutchinson Community College (KS)
Burlington County College (NJ)	Illinois Valley Community College (IL)
Carroll Community College (MD)	Ivy Tech Community College of Indiana-North Central (IN)
Central Maine Community College (ME)	Kauai Community College (HI)
Clark College (WA)	Moberly Area Community College (MO)
Cochise College (AZ)	North Iowa Area Community College (IA)
Columbia-Greene Community College (NY)	Northeast Iowa Community College (IA)
Community College of Beaver County (PA)	Pennsylvania Highlands Community College (PA)
Corning Community College (NY)	Pikes Peak Community College (CO)
Dutchess Community College (NY)	Pratt Community College (KS)
Edison State College (FL)	Salt Lake Community College (UT)
Ellsworth Community College (IA)	Shoreline Community College (WA)
Fort Scott Community College (KS)	South Florida Community College (FL)
Garden City Community College (KS)	Southwestern Michigan College (MI)
Genesee Community College (NY)	Spokane Falls Community College (WA)
Hagerstown Community College (MD)	State Fair Community College (MO)
Hawaii Community College (HI)	Westchester Community College (NY)
Honolulu Community College (HI)	Westmoreland County Community College (PA)

Comp I Enrollee Success Rate

Amarillo College (TX)
Barton County Community College (KS)
Bellevue College (WA)
Brazosport College (TX)
Butler Community College (KS)
Central Community College (NE)
Clark College (WA)
Columbia-Greene Community College (NY)
Corning Community College (NY)
Delta College (MI)
Fashion Institute of Technology (NY)
Florida Community College at Jacksonville (FL)
Garden City Community College (KS)
Gateway Community & Technical College (KY)
Genesee Community College (NY)
Iowa Western Community College (IA)
Jamestown Community College (NY)
Jefferson College (MO)
Lake Superior College (MN)
Luzerne County Community College (PA)

Macomb Community College (MI)
Marshalltown Community College (IA)
Metropolitan Community College - Maple Woods (MO)
Metropolitan Community College (NE)
Moberly Area Community College (MO)
Motlow State Community College (TN)
North Central Missouri College (MO)
Northeast Iowa Community College (IA)
Northwest Vista College (TX)
Ouachita Technical College (AR)
Palm Beach Community College (FL)
Palo Alto College (TX)
Pennsylvania Highlands Community College (PA)
Pratt Community College (KS)
Rio Salado College (AZ)
Salt Lake Community College (UT)
Southwestern Michigan College (MI)
St Philip's College (TX)
St. Johns River Community College (FL)
Volunteer State Community College (TN)

Comp II Enrollee Success Rate

Barton County Community College (KS)
Broome Community College (NY)
Bucks County Community College (PA)
Butler County Community College (PA)
Clark College (WA)
Cochise College (AZ)
Corning Community College (NY)
Delta College (MI)
Dona Ana Community College (NM)
Fort Scott Community College (KS)
Gateway Community & Technical College (KY)
Gulf Coast Community College (FL)
Hagerstown Community College (MD)
Harrisburg Area Community College (PA)
Hudson Valley Community College (NY)
Ivy Tech Community College of Indiana-Columbus (IN)
Ivy Tech Community College of Indiana-Richmond (IN)
Ivy Tech Community College of Indiana-Sellersburg (IN)
Jamestown Community College (NY)
Kankakee Community College (IL)

Lake Superior College (MN)
Leeward Community College (HI)
Luzerne County Community College (PA)
Maysville Community & Technical College (KY)
Metropolitan Community College - Blue River (MO)
Mineral Area College (MO)
North Iowa Area Community College (IA)
Northwest Vista College (TX)
Palm Beach Community College (FL)
Pennsylvania Highlands Community College (PA)
Pikes Peak Community College (CO)
Salt Lake Community College (UT)
South Florida Community College (FL)
Southwestern Michigan College (MI)
Spokane Falls Community College (WA)
St. Johns River Community College (FL)
Volunteer State Community College (TN)
Walters State Community College (TN)
Washtenaw Community College (MI)

Algebra Enrollee Success Rate

Amarillo College (TX)
Barton County Community College (KS)
Bellevue College (WA)
Broome Community College (NY)
Chattanooga State Technical Community College (TN)
Columbia-Greene Community College (NY)
Community College of Beaver County (PA)
Delta College (MI)
Gateway Community & Technical College (KY)
GateWay Community College (AZ)
Genesee Community College (NY)
Gulf Coast Community College (FL)
Hawaii Community College (HI)
Hawkeye Community College (IA)
Hazard Community & Technical College (KY)
Hudson Valley Community College (NY)
Hutchinson Community College (KS)
Iowa Western Community College (IA)
Ivy Tech Community College of Indiana-Columbus (IN)
Jefferson College (MO)

Johnson County Community College (KS)
Kansas City Kansas Community College (KS)
Kaskaskia College (IL)
Lake Superior College (MN)
Lower Columbia College (WA)
Mineral Area College (MO)
Mohawk Valley Community College (NY)
Motlow State Community College (TN)
North Central Missouri College (MO)
Northeast Iowa Community College (IA)
Northwest Vista College (TX)
Ouachita Technical College (AR)
Pratt Community College (KS)
Salt Lake Community College (UT)
Shoreline Community College (WA)
South Florida Community College (FL)
South Mountain Community College (AZ)
St. Johns River Community College (FL)
Ulster County Community College (NY)
Western Wyoming Community College (WY)

Speech Enrollee Success Rate

Broome Community College (NY)
Burlington County College (NJ)
Carroll Community College (MD)
Clark College (WA)
Cochise College (AZ)
Columbia-Greene Community College (NY)
Community College of Philadelphia (PA)
Corning Community College (NY)
Estrella Mountain Community College (AZ)
Fort Scott Community College (KS)
Garden City Community College (KS)
Genesee Community College (NY)
Gulf Coast Community College (FL)
Hagerstown Community College (MD)
Hawaii Community College (HI)
Honolulu Community College (HI)
Illinois Valley Community College (IL)
Kaskaskia College (IL)
Kauai Community College (HI)
Lower Columbia College (WA)

Metropolitan Community College - Maple Woods (MO)
Metropolitan Community College (NE)
Mineral Area College (MO)
Moberly Area Community College (MO)
North Iowa Area Community College (IA)
Northwest Vista College (TX)
Northwestern Michigan College (MI)
Palm Beach Community College (FL)
Pikes Peak Community College (CO)
Reading Area Community College (PA)
Roane State Community College (TN)
Salt Lake Community College (UT)
Shoreline Community College (WA)
South Florida Community College (FL)
Spokane Falls Community College (WA)
State Fair Community College (MO)
Western Wyoming Community College (WY)
Westmoreland County Community College (PA)
York Technical College (SC)

Comp I Completer Success Rate

Amarillo College (TX)
Barton County Community College (KS)
Bellevue College (WA)
Brazosport College (TX)
Butler Community College (KS)
Chandler-Gilbert Community College (AZ)
Collin County Community College District (TX)
Crowder College (MO)
DeKalb Technical College (GA)
Delaware County Community College (PA)
Delta College (MI)
Estrella Mountain Community College (AZ)
Fashion Institute of Technology (NY)
Gateway Community & Technical College (KY)
Hudson Valley Community College (NY)
Kirkwood Community College (IA)
Luzerne County Community College (PA)
Madison Area Technical College (WI)
Maricopa County Community College District (AZ)
Mesa Community College (AZ)

Metropolitan Community College - Blue River (MO)
Metropolitan Community College - Kansas City (MO)
Metropolitan Community College - Maple Woods (MO)
Minneapolis Community & Technical College (MN)
Moberly Area Community College (MO)
Motlow State Community College (TN)
North Central Missouri College (MO)
Northeast Iowa Community College (IA)
Northwest Vista College (TX)
Ouachita Technical College (AR)
Palm Beach Community College (FL)
Palo Alto College (TX)
Paradise Valley Community College (AZ)
Rio Salado College (AZ)
San Antonio College (TX)
Shoreline Community College (WA)
St Philip's College (TX)
St. Johns River Community College (FL)
Yavapai College (AZ)
York Technical College (SC)

Comp II Completer Success Rate

Barton County Community College (KS)
Black Hawk College (IL)
Broome Community College (NY)
Chandler-Gilbert Community College (AZ)
Del Mar College (TX)
Delta College (MI)
Dona Ana Community College (NM)
Garden City Community College (KS)
Gateway Community & Technical College (KY)
GateWay Community College (AZ)
Glendale Community College (AZ)
Gulf Coast Community College (FL)
Hudson Valley Community College (NY)
Ivy Tech Community College of Indiana-Columbus (IN)
Ivy Tech Community College of Indiana-Richmond (IN)
Ivy Tech Community College of Indiana-Sellersburg (IN)
Kankakee Community College (IL)
Kirkwood Community College (IA)
Luzerne County Community College (PA)
Madison Area Technical College (WI)

Maricopa County Community College District (AZ)
Mesa Community College (AZ)
Metropolitan Community College - Blue River (MO)
Minneapolis Community & Technical College (MN)
Northwest Vista College (TX)
Palo Alto College (TX)
Paradise Valley Community College (AZ)
Phoenix College (AZ)
Salt Lake Community College (UT)
San Antonio College (TX)
South Florida Community College (FL)
Spokane Falls Community College (WA)
St Philip's College (TX)
St. Johns River Community College (FL)
Volunteer State Community College (TN)
Walters State Community College (TN)
Washtenaw Community College (MI)
Waubonsee Community College (IL)
Western Wyoming Community College (WY)
Yavapai College (AZ)

Algebra Completer Success Rate

Amarillo College (TX)
Barton County Community College (KS)
Bellevue College (WA)
Black Hawk College (IL)
Central Arizona Community College (AZ)
Chattanooga State Technical Community College (TN)
Columbia-Greene Community College (NY)
Crowder College (MO)
Delta College (MI)
Gateway Community & Technical College (KY)
GateWay Community College (AZ)
Grand Rapids Community College (MI)
Gulf Coast Community College (FL)
Hawaii Community College (HI)
Hawkeye Community College (IA)
Hudson Valley Community College (NY)
Iowa Western Community College (IA)
Kansas City Kansas Community College (KS)
Kaskaskia College (IL)
Lower Columbia College (WA)

Madison Area Technical College (WI)
Metropolitan Community College (NE)
Mineral Area College (MO)
Mohawk Valley Community College (NY)
Motlow State Community College (TN)
North Central Missouri College (MO)
Northeast Iowa Community College (IA)
Northwest Vista College (TX)
Northwestern Michigan College (MI)
Ouachita Technical College (AR)
Palo Alto College (TX)
Phoenix College (AZ)
Pratt Community College (KS)
San Antonio College (TX)
South Florida Community College (FL)
South Mountain Community College (AZ)
St Philip's College (TX)
St. Johns River Community College (FL)
Yavapai College (AZ)
York Technical College (SC)

Speech Completer Success Rate

Brazosport College (TX)
Carroll Community College (MD)
Cayuga Community College (NY)
Clark College (WA)
Cochise College (AZ)
Community College of Philadelphia (PA)
Corning Community College (NY)
Estrella Mountain Community College (AZ)
Garden City Community College (KS)
GateWay Community College (AZ)
Gulf Coast Community College (FL)
Kansas City Kansas Community College (KS)
Kaskaskia College (IL)
Lehigh Carbon Community College (PA)
Lower Columbia College (WA)
Madison Area Technical College (WI)
Mesa Community College (AZ)
Metropolitan Community College - Blue River (MO)
Metropolitan Community College - Kansas City (MO)
Metropolitan Community College - Maple Woods (MO)

Metropolitan Community College (NE)
Mineral Area College (MO)
Moraine Valley Community College (IL)
Nashville State Technical Community College (TN)
Northwest Vista College (TX)
Northwestern Michigan College (MI)
Palm Beach Community College (FL)
Palo Alto College (TX)
Phoenix College (AZ)
Reading Area Community College (PA)
Roane State Community College (TN)
San Antonio College (TX)
Scottsdale Community College (AZ)
Shoreline Community College (WA)
South Florida Community College (FL)
St Philip's College (TX)
Western Wyoming Community College (WY)
Yavapai College (AZ)
York Technical College (SC)

FORM 12: Institution-wide Credit Grades (Fall 2007)

Percent Withdrew (Based on 20th percentile)

Barton County Community College (KS)
Broome Community College (NY)
Burlington County College (NJ)
Butler County Community College (PA)
Carroll Community College (MD)
Cincinnati State Technical and Community College (OH)
Clark College (WA)
Community College of Allegheny County (PA)
Community College of Beaver County (PA)
Corning Community College (NY)
Crowder College (MO)
Ellsworth Community College (IA)
Fashion Institute of Technology (NY)
Fort Scott Community College (KS)
Garden City Community College (KS)
Genesee Community College (NY)
Hagerstown Community College (MD)
Hawaii Community College (HI)
Hawkeye Community College (IA)
Honolulu Community College (HI)

Hutchinson Community College (KS)
Ivy Tech Community College of Indiana-Southwest (IN)
Jackson Community College (MI)
Jamestown Community College (NY)
Kauai Community College (HI)
Lake Superior College (MN)
Marshalltown Community College (IA)
Maui Community College (HI)
Maysville Community & Technical College (KY)
North Iowa Area Community College (IA)
Northeast Iowa Community College (IA)
Pennsylvania Highlands Community College (PA)
Pratt Community College (KS)
Salt Lake Community College (UT)
Schoolcraft College (MI)
Shoreline Community College (WA)
South Florida Community College (FL)
Southwestern Michigan College (MI)
Spokane Falls Community College (WA)
Westmoreland County Community College (PA)

Percent Completed

Barton County Community College (KS)
Broome Community College (NY)
Burlington County College (NJ)
Butler County Community College (PA)
Carroll Community College (MD)
Cincinnati State Technical and Community College (OH)
Clark College (WA)
Community College of Allegheny County (PA)
Community College of Beaver County (PA)
Corning Community College (NY)
Crowder College (MO)
Ellsworth Community College (IA)
Fashion Institute of Technology (NY)
Fort Scott Community College (KS)
Garden City Community College (KS)
Genesee Community College (NY)
Hagerstown Community College (MD)
Hawaii Community College (HI)
Hawkeye Community College (IA)
Honolulu Community College (HI)

Hutchinson Community College (KS)
Ivy Tech Community College of Indiana-Southwest (IN)
Jackson Community College (MI)
Jamestown Community College (NY)
Kauai Community College (HI)
Lake Superior College (MN)
Marshalltown Community College (IA)
Maui Community College (HI)
Maysville Community & Technical College (KY)
North Iowa Area Community College (IA)
Northeast Iowa Community College (IA)
Pennsylvania Highlands Community College (PA)
Pratt Community College (KS)
Salt Lake Community College (UT)
Schoolcraft College (MI)
Shoreline Community College (WA)
South Florida Community College (FL)
Southwestern Michigan College (MI)
Spokane Falls Community College (WA)
Westmoreland County Community College (PA)

Percent Successful

Barton County Community College (KS)
Bellevue College (WA)
Black Hawk College (IL)
Central Arizona Community College (AZ)
Chandler-Gilbert Community College (AZ)
Cochise College (AZ)
Delaware County Community College (PA)
Delta College (MI)
Estrella Mountain Community College (AZ)
Fashion Institute of Technology (NY)
Fort Scott Community College (KS)
Fox Valley Technical College (WI)
GateWay Community College (AZ)
Gulf Coast Community College (FL)
Hazard Community & Technical College (KY)
Honolulu Community College (HI)
Illinois Valley Community College (IL)
Kansas City Kansas Community College (KS)
Kaskaskia College (IL)
Lake Superior College (MN)
Madison Area Technical College (WI)

Maricopa County Community College District (AZ)
Mesa Community College (AZ)
Metropolitan Community College (NE)
Mineral Area College (MO)
Minneapolis Community & Technical College (MN)
Northwest Vista College (TX)
Ouachita Technical College (AR)
Paradise Valley Community College (AZ)
Pennsylvania Highlands Community College (PA)
Phoenix College (AZ)
Rio Salado College (AZ)
Rochester Community and Technical College (MN)
Scottsdale Community College (AZ)
South Mountain Community College (AZ)
St Philip's College (TX)
Truckee Meadows Community College (NV)
Washtenaw Community College (MI)
Waukesha County Technical College (WI)
West Kentucky Community & Technical College (KY)
Yavapai College (AZ)
York Technical College (SC)

Percent A and B Grades

Barton County Community College (KS)
Broome Community College (NY)
Butler Community College (KS)
Central Arizona Community College (AZ)
Columbia-Greene Community College (NY)
Community College of Beaver County (PA)
Corning Community College (NY)
Crowder College (MO)
DeKalb Technical College (GA)
Delta College (MI)
Eastern New Mexico University - Roswell (NM)
Fashion Institute of Technology (NY)
Florida Community College at Jacksonville (FL)
Fort Scott Community College (KS)
Garden City Community College (KS)
Genesee Community College (NY)
Hagerstown Community College (MD)
Hawaii Community College (HI)
Hutchinson Community College (KS)
Ivy Tech Community College of Indiana-Sellersburg (IN)
Kaskaskia College (IL)

Kauai Community College (HI)
Lake Superior College (MN)
Madison Area Technical College (WI)
Marshalltown Community College (IA)
Milwaukee Area Technical College (WI)
Mineral Area College (MO)
North Central Missouri College (MO)
Northern Wyoming Community College District (WY)
Northwest Vista College (TX)
Pennsylvania Highlands Community College (PA)
Pikes Peak Community College (CO)
Pratt Community College (KS)
Rio Salado College (AZ)
Roane State Community College (TN)
Rochester Community and Technical College (MN)
Salt Lake Community College (UT)
Schoolcraft College (MI)
Southwestern Michigan College (MI)
St. Johns River Community College (FL)
Washtenaw Community College (MI)
Waukesha County Technical College (WI)

FORM 13B: High School Graduates Enrolling at Institution (Fall 2007)

Percent Enrolling Total

Bellevue College (WA)
Brazosport College (TX)
Broome Community College (NY)
Butler County Community College (PA)
Clark College (WA)
Dona Ana Community College (NM)
Eastern New Mexico University - Roswell (NM)
Garden City Community College (KS)
Gulf Coast Community College (FL)
Hagerstown Community College (MD)
Illinois Central College (IL)
Illinois Valley Community College (IL)
Iowa Western Community College (IA)
Jefferson Community College (NY)

Kalamazoo Valley Community College (MI)
Kankakee Community College (IL)
Kaskaskia College (IL)
Lone Star College System (TX)
Lower Columbia College (WA)
Moraine Valley Community College (IL)
North Iowa Area Community College (IA)
Pellissippi State Technical Community College (TN)
San Juan College (NM)
Schoolcraft College (MI)
South Florida Community College (FL)
Southwestern Michigan College (MI)
Western Wyoming Community College (WY)

FORM 15: Fiscal Year Business and Industry Productivity (FY 2008)

Duplicated Headcount

Amarillo College (TX)
Austin Community College (TX)
Brazosport College (TX)
Bucks County Community College (PA)
Cuyahoga Community College (OH)
Delta College (MI)
Erie Community College (NY)
Fox Valley Technical College (WI)
Genesee Community College (NY)
Gulf Coast Community College (FL)
Harrisburg Area Community College (PA)
Howard Community College (MD)

Johnson County Community College (KS)
Marshalltown Community College (IA)
North Iowa Area Community College (IA)
Northampton Community College (PA)
Reading Area Community College (PA)
Rio Salado College (AZ)
Salt Lake Community College (UT)
St. Charles Community College (MO)
State Fair Community College (MO)
Waubonsee Community College (IL)
Western Technical College (WI)
York Technical College (SC)

Companies Served

Black Hawk College (IL)
Bluegrass Community & Technical College (KY)
Bucks County Community College (PA)
Dona Ana Community College (NM)
Fox Valley Technical College (WI)
Garden City Community College (KS)
Gateway Community & Technical College (KY)
Genesee Community College (NY)
Grand Rapids Community College (MI)
Harrisburg Area Community College (PA)
Hazard Community & Technical College (KY)
Jefferson Community & Technical College (KY)
Johnson County Community College (KS)

Kankakee Community College (IL)
Kirkwood Community College (IA)
Maui Community College (HI)
Maysville Community & Technical College (KY)
Nashville State Technical Community College (TN)
North Iowa Area Community College (IA)
Northampton Community College (PA)
Schoolcraft College (MI)
Walters State Community College (TN)
Waukesha County Technical College (WI)
West Kentucky Community & Technical College (KY)
York Technical College (SC)

Total Costs

Austin Community College (TX)
Brazosport College (TX)
Bucks County Community College (PA)
Central Community College (NE)
Central New Mexico Community College (NM)
Cincinnati State Technical and Community College (OH)
Cuyahoga Community College (OH)
Delta College (MI)
Fox Valley Technical College (WI)
Harrisburg Area Community College (PA)
Hawkeye Community College (IA)
Howard Community College (MD)

Iowa Western Community College (IA)
Johnson County Community College (KS)
Marshalltown Community College (IA)
Metropolitan Community College - Kansas City (MO)
Milwaukee Area Technical College (WI)
Minneapolis Community & Technical College (MN)
Monroe Community College (NY)
Northampton Community College (PA)
Rio Salado College (AZ)
St. Charles Community College (MO)
Waubensee Community College (IL)
York Technical College (SC)

Total Revenues

Austin Community College (TX)
Brazosport College (TX)
Bucks County Community College (PA)
Cincinnati State Technical and Community College (OH)
Cuyahoga Community College (OH)
Delta College (MI)
Erie Community College (NY)
Fox Valley Technical College (WI)
Harrisburg Area Community College (PA)
Hawkeye Community College (IA)
Howard Community College (MD)
Iowa Western Community College (IA)

Johnson County Community College (KS)
Kirkwood Community College (IA)
Marshalltown Community College (IA)
Metropolitan Community College - Kansas City (MO)
Milwaukee Area Technical College (WI)
Northampton Community College (PA)
Northeast State Technical Community College (TN)
Rio Salado College (AZ)
St. Charles Community College (MO)
Waukesha County Technical College (WI)
Wilbur Wright College (IL)
York Technical College (SC)

Net Revenue

Austin Community College (TX)
Barton County Community College (KS)
Black Hawk College (IL)
Brazosport College (TX)
Bucks County Community College (PA)
Carroll Community College (MD)
Erie Community College (NY)
Genesee Community College (NY)
Harrisburg Area Community College (PA)
Hawkeye Community College (IA)
Howard Community College (MD)
Johnson County Community College (KS)

Kirkwood Community College (IA)
Lehigh Carbon Community College (PA)
Madison Area Technical College (WI)
Marshalltown Community College (IA)
Metropolitan Community College - Kansas City (MO)
Mineral Area College (MO)
Northampton Community College (PA)
Northeast State Technical Community College (TN)
Waukesha County Technical College (WI)
Wilbur Wright College (IL)
York Technical College (SC)

Net Revenue as Percent of Total

Barton County Community College (KS)
Black Hawk College (IL)
Burlington County College (NJ)
Clinton Community College (NY)
Community College of Beaver County (PA)
Erie Community College (NY)
Genesee Community College (NY)
Jackson State Community College (TN)
Kansas City Kansas Community College (KS)
Kaskaskia College (IL)
Luzerne County Community College (PA)

Madison Area Technical College (WI)
Montgomery County Community College (PA)
Motlow State Community College (TN)
Northeast State Technical Community College (TN)
Ouachita Technical College (AR)
Schenectady County Community College (NY)
Truckee Meadows Community College (NV)
Ulster County Community College (NY)
Westchester Community College (NY)
Westmoreland County Community College (PA)
Wilbur Wright College (IL)

FORM 16A: Average Credit Section Size (Fall 2007)

Average Credit Section Size (Based on 20th percentile)

Barton County Community College (KS)
Cedar Valley College (TX)
Central Community College (NE)
Cincinnati State Technical and Community College (OH)
DeKalb Technical College (GA)
Dyersburg State Community College (TN)
Eastern New Mexico University - Roswell (NM)
Ellsworth Community College (IA)
Fashion Institute of Technology (NY)
Fort Scott Community College (KS)
Garden City Community College (KS)
Gateway Community & Technical College (KY)
Hawkeye Community College (IA)
Hazard Community & Technical College (KY)
Henderson Community College (KY)
Hutchinson Community College (KS)
Ivy Tech Community College of Indiana-Bloomington (IN)
Ivy Tech Community College of Indiana-Columbus (IN)
Ivy Tech Community College of Indiana-Kokomo (IN)
Ivy Tech Community College of Indiana-North Central (IN)
Ivy Tech Community College of Indiana-Northeast (IN)

Ivy Tech Community College of Indiana-Northwest (IN)
Ivy Tech Community College of Indiana-Richmond (IN)
Ivy Tech Community College of Indiana-Southeast (IN)
Kansas City Kansas Community College (KS)
Kaskaskia College (IL)
Kauai Community College (HI)
Marshalltown Community College (IA)
Maysville Community & Technical College (KY)
Metropolitan Community College - Maple Woods (MO)
Metropolitan Community College (NE)
Moberly Area Community College (MO)
Nashville State Technical Community College (TN)
Northern Wyoming Community College District (WY)
Ouachita Technical College (AR)
Pennsylvania Highlands Community College (PA)
Pratt Community College (KS)
San Juan College (NM)
West Kentucky Community & Technical College (KY)
Westchester Community College (NY)
Western Technical College (WI)
Western Wyoming Community College (WY)

FORM 16B: Credit Course (Fall 2007)

Student/Faculty Ratio (Based on 20th percentile)

Barton County Community College (KS)
Broome Community College (NY)
Butler Community College (KS)
Cochise College (AZ)
Columbia State Community College (TN)
Crowder College (MO)
DeKalb Technical College (GA)
Del Mar College (TX)
Eastern New Mexico University - Roswell (NM)
Ellsworth Community College (IA)
Fashion Institute of Technology (NY)
Fort Scott Community College (KS)
Garden City Community College (KS)
GateWay Community College (AZ)
Hazard Community & Technical College (KY)
Hutchinson Community College (KS)
Illinois Valley Community College (IL)
Kansas City Kansas Community College (KS)
Kaskaskia College (IL)
Luzerne County Community College (PA)

Madison Area Technical College (WI)
Marshalltown Community College (IA)
Maysville Community & Technical College (KY)
Metropolitan Community College (NE)
Mineral Area College (MO)
Moberly Area Community College (MO)
Nashville State Technical Community College (TN)
North Central Missouri College (MO)
Ouachita Technical College (AR)
Pennsylvania Highlands Community College (PA)
Pikes Peak Community College (CO)
Richland College (TX)
Rochester Community and Technical College (MN)
South Mountain Community College (AZ)
St Philip's College (TX)
Waubonsee Community College (IL)
Waukesha County Technical College (WI)
Western Technical College (WI)
Western Wyoming Community College (WY)
York Technical College (SC)

FORM 16C: Instructional Faculty Load (Fall 2007)

Percent Credit Hours by Full-time Faculty

Amarillo College (TX)
Black Hawk College (IL)
Brazosport College (TX)
Central Community College (NE)
Columbia State Community College (TN)
Columbia-Greene Community College (NY)
Community College of Philadelphia (PA)
Del Mar College (TX)
Ellsworth Community College (IA)
Erie Community College (NY)
Garden City Community College (KS)
Gulf Coast Community College (FL)
Hazard Community & Technical College (KY)
Henderson Community College (KY)
Honolulu Community College (HI)
Hutchinson Community College (KS)
Jackson State Community College (TN)
Jefferson Community & Technical College (KY)
Kankakee Community College (IL)

Kirkwood Community College (IA)
Lake Superior College (MN)
Leeward Community College (HI)
Maui Community College (HI)
Maysville Community & Technical College (KY)
Milwaukee Area Technical College (WI)
Minneapolis Community & Technical College (MN)
Mohawk Valley Community College (NY)
North Iowa Area Community College (IA)
Northwest Vista College (TX)
Palo Alto College (TX)
San Antonio College (TX)
Schenectady County Community College (NY)
South Florida Community College (FL)
St Philip's College (TX)
St. Johns River Community College (FL)
Walters State Community College (TN)
West Kentucky Community & Technical College (KY)
Windward Community College (HI)

Percent Sections by Full-time Faculty

Amarillo College (TX)
Black Hawk College (IL)
Brazosport College (TX)
Columbia State Community College (TN)
Community College of Philadelphia (PA)
Del Mar College (TX)
East Central College (MO)
Ellsworth Community College (IA)
Erie Community College (NY)
Fox Valley Technical College (WI)
Fulton-Montgomery Community College (NY)
Gateway Community & Technical College (KY)
Hazard Community & Technical College (KY)
Henderson Community College (KY)
Honolulu Community College (HI)
Jackson State Community College (TN)
Jefferson Community & Technical College (KY)
Kankakee Community College (IL)
Kirkwood Community College (IA)

Lake Superior College (MN)
Leeward Community College (HI)
Maui Community College (HI)
Maysville Community & Technical College (KY)
Milwaukee Area Technical College (WI)
Minneapolis Community & Technical College (MN)
North Iowa Area Community College (IA)
Northeast Iowa Community College (IA)
Palo Alto College (TX)
San Antonio College (TX)
Shelton State Community College (AL)
South Florida Community College (FL)
St Philip's College (TX)
St. Johns River Community College (FL)
Walters State Community College (TN)
Waukesha County Technical College (WI)
West Kentucky Community & Technical College (KY)
Windward Community College (HI)

FORM 17A: Credit Distance Learning Sections & Credit Hours (Fall 2007)

Distance Learning Percent of Total Credit Hours

Amarillo College (TX)	Marshalltown Community College (IA)
Bellevue College (WA)	Milwaukee Area Technical College (WI)
Brazosport College (TX)	Minneapolis Community & Technical College (MN)
Brookhaven College (TX)	Nashville State Technical Community College (TN)
Cedar Valley College (TX)	North Central Missouri College (MO)
Dallas County Community College District (TX)	North Central Texas College (TX)
DeKalb Technical College (GA)	Northampton Community College (PA)
Delta College (MI)	NorthWest Arkansas Community College (AR)
Eastern New Mexico University - Roswell (NM)	Pikes Peak Community College (CO)
Eastfield College (TX)	Richland College (TX)
Florida Community College at Jacksonville (FL)	Rio Salado College (AZ)
Fulton-Montgomery Community College (NY)	Schoolcraft College (MI)
Gulf Coast Community College (FL)	State Fair Community College (MO)
Hutchinson Community College (KS)	Trident Technical College (SC)
Ivy Tech Community College of Indiana-Richmond (IN)	Truckee Meadows Community College (NV)
Ivy Tech Community College of Indiana-Wabash Valley (IN)	Walters State Community College (TN)
Kansas City Kansas Community College (KS)	Western Wyoming Community College (WY)
Kaskaskia College (IL)	Westmoreland County Community College (PA)
Lake Superior College (MN)	Yavapai College (AZ)
Madison Area Technical College (WI)	York Technical College (SC)

Distance Learning Percent of Total Credit Sections

Amarillo College (TX)
Barton County Community College (KS)
Bellevue College (WA)
Brookhaven College (TX)
Cedar Valley College (TX)
Columbia State Community College (TN)
Dallas County Community College District (TX)
DeKalb Technical College (GA)
Eastern New Mexico University - Roswell (NM)
Eastfield College (TX)
Florida Community College at Jacksonville (FL)
Henderson Community College (KY)
Hutchinson Community College (KS)
Ivy Tech Community College of Indiana-Bloomington (IN)
Ivy Tech Community College of Indiana-Columbus (IN)
Ivy Tech Community College of Indiana-North Central (IN)
Ivy Tech Community College of Indiana-Richmond (IN)
Ivy Tech Community College of Indiana-Southeast (IN)
Ivy Tech Community College of Indiana-Wabash Valley (IN)
Kansas City Kansas Community College (KS)

Kaskaskia College (IL)
Lone Star College System (TX)
Marshalltown Community College (IA)
Maysville Community & Technical College (KY)
Motlow State Community College (TN)
North Central Missouri College (MO)
North Iowa Area Community College (IA)
North Lake College (TX)
Northampton Community College (PA)
NorthWest Arkansas Community College (AR)
Ouachita Technical College (AR)
Pikes Peak Community College (CO)
Richland College (TX)
Rio Salado College (AZ)
South Florida Community College (FL)
State Fair Community College (MO)
Truckee Meadows Community College (NV)
Walters State Community College (TN)
Westmoreland County Community College (PA)

FORM 17B: Distance Learning Grades (Fall 2007)

Percent Withdrawal (Based on 20th percentile)

Barton County Community College (KS)
Broome Community College (NY)
Burlington County College (NJ)
Butler County Community College (PA)
Central Maine Community College (ME)
Cincinnati State Technical and Community College (OH)
Clark College (WA)
Columbia-Greene Community College (NY)
Community College of Allegheny County (PA)
Community College of Beaver County (PA)
Corning Community College (NY)
Des Moines Area Community College (IA)
Erie Community College (NY)
Florida Community College at Jacksonville (FL)
Fort Scott Community College (KS)
Gateway Community & Technical College (KY)
Genesee Community College (NY)
Hagerstown Community College (MD)
Hawaii Community College (HI)
Hutchinson Community College (KS)

Ivy Tech Community College of Indiana-Columbus (IN)
Ivy Tech Community College of Indiana-Richmond (IN)
Jackson Community College (MI)
Leeward Community College (HI)
Marshalltown Community College (IA)
Maui Community College (HI)
Maysville Community & Technical College (KY)
Metropolitan Community College (NE)
North Iowa Area Community College (IA)
Northeast Iowa Community College (IA)
Pennsylvania Highlands Community College (PA)
Pratt Community College (KS)
Salt Lake Community College (UT)
Schoolcraft College (MI)
Shoreline Community College (WA)
South Florida Community College (FL)
Walters State Community College (TN)
Western Technical College (WI)
Westmoreland County Community College (PA)

Percent Completed

Barton County Community College (KS)
Broome Community College (NY)
Burlington County College (NJ)
Butler County Community College (PA)
Central Maine Community College (ME)
Cincinnati State Technical and Community College (OH)
Clark College (WA)
Columbia-Greene Community College (NY)
Community College of Allegheny County (PA)
Community College of Beaver County (PA)
Corning Community College (NY)
Des Moines Area Community College (IA)
Erie Community College (NY)
Florida Community College at Jacksonville (FL)
Fort Scott Community College (KS)
Gateway Community & Technical College (KY)
Genesee Community College (NY)
Hagerstown Community College (MD)
Hawaii Community College (HI)
Hutchinson Community College (KS)

Ivy Tech Community College of Indiana-Columbus (IN)
Ivy Tech Community College of Indiana-Richmond (IN)
Jackson Community College (MI)
Leeward Community College (HI)
Marshalltown Community College (IA)
Maui Community College (HI)
Maysville Community & Technical College (KY)
Metropolitan Community College (NE)
North Iowa Area Community College (IA)
Northeast Iowa Community College (IA)
Pennsylvania Highlands Community College (PA)
Pratt Community College (KS)
Salt Lake Community College (UT)
Schoolcraft College (MI)
Shoreline Community College (WA)
South Florida Community College (FL)
Walters State Community College (TN)
Western Technical College (WI)
Westmoreland County Community College (PA)

Percent Completers Success

Amarillo College (TX)
Barton County Community College (KS)
Black Hawk College (IL)
Broome Community College (NY)
Butler Community College (KS)
Central Arizona Community College (AZ)
Columbia-Greene Community College (NY)
Crowder College (MO)
Del Mar College (TX)
Estrella Mountain Community College (AZ)
Fashion Institute of Technology (NY)
Fox Valley Technical College (WI)
Gateway Community & Technical College (KY)
Gulf Coast Community College (FL)
Hudson Valley Community College (NY)
Jackson State Community College (TN)
Kansas City Kansas Community College (KS)
Kaskaskia College (IL)
Lake Superior College (MN)
Lower Columbia College (WA)

Mesa Community College (AZ)
Metropolitan Community College - Blue River (MO)
Metropolitan Community College - Kansas City (MO)
Metropolitan Community College - Maple Woods (MO)
Metropolitan Community College (NE)
Mineral Area College (MO)
Minneapolis Community & Technical College (MN)
Moberly Area Community College (MO)
Northwestern Michigan College (MI)
Ouachita Technical College (AR)
Palo Alto College (TX)
Phoenix College (AZ)
Reading Area Community College (PA)
Scottsdale Community College (AZ)
Shoreline Community College (WA)
South Mountain Community College (AZ)
Washtenaw Community College (MI)
Yavapai College (AZ)
York Technical College (SC)

Percent A and B Grades

Amarillo College (TX)
Barton County Community College (KS)
Bellevue College (WA)
Broome Community College (NY)
Butler Community College (KS)
Butler County Community College (PA)
Central Arizona Community College (AZ)
Central Maine Community College (ME)
Cochise College (AZ)
Columbia-Greene Community College (NY)
Community College of Beaver County (PA)
Corning Community College (NY)
Delta College (MI)
Fashion Institute of Technology (NY)
Florida Community College at Jacksonville (FL)
Fort Scott Community College (KS)
Fox Valley Technical College (WI)
Garden City Community College (KS)
Gateway Community & Technical College (KY)
Harrisburg Area Community College (PA)

Hawaii Community College (HI)
Hutchinson Community College (KS)
Ivy Tech Community College of Indiana-Columbus (IN)
Jackson Community College (MI)
Jackson State Community College (TN)
Lake Superior College (MN)
Leeward Community College (HI)
Lower Columbia College (WA)
Macomb Community College (MI)
Metropolitan Community College - Blue River (MO)
Metropolitan Community College (NE)
Mineral Area College (MO)
Pikes Peak Community College (CO)
Reading Area Community College (PA)
Salt Lake Community College (UT)
Schoolcraft College (MI)
Shoreline Community College (WA)
Tompkins Cortland Community College (NY)
Washtenaw Community College (MI)

FORM 18: Student/Professional Student Services Staff Ratio (Fall 2007)

Career Services

Austin Community College (TX)
Broome Community College (NY)
Butler Community College (KS)
Chattanooga State Technical Community College (TN)
College of DuPage (IL)
Community College of Philadelphia (PA)
Del Mar College (TX)
Dyersburg State Community College (TN)
Glendale Community College (AZ)
Gulf Coast Community College (FL)
Illinois Central College (IL)
Ivy Tech Community College of Indiana-Lafayette (IN)
Ivy Tech Community College of Indiana-Northeast (IN)
Ivy Tech Community College of Indiana-Northwest (IN)
Jackson Community College (MI)
Kalamazoo Valley Community College (MI)
Kirkwood Community College (IA)

Luzerne County Community College (PA)
McHenry County College (IL)
Mesa Community College (AZ)
Metropolitan Community College (NE)
Minneapolis Community & Technical College (MN)
Nashville State Technical Community College (TN)
North Central Texas College (TX)
Northern Wyoming Community College District (WY)
Paradise Valley Community College (AZ)
Pellissippi State Technical Community College (TN)
Pratt Community College (KS)
Rio Salado College (AZ)
San Juan College (NM)
Trident Technical College (SC)
Volunteer State Community College (TN)
Westmoreland County Community College (PA)
Wilbur Wright College (IL)

Counseling and Advising

Bluegrass Community & Technical College (KY)
Crowder College (MO)
DeKalb Technical College (GA)
Dona Ana Community College (NM)
Dyersburg State Community College (TN)
Gulf Coast Community College (FL)
Hudson Valley Community College (NY)
Illinois Central College (IL)
Iowa Western Community College (IA)
Ivy Tech Community College of Indiana-Central Office (IN)
Ivy Tech Community College of Indiana-Columbus (IN)
Ivy Tech Community College of Indiana-Northeast (IN)
Ivy Tech Community College of Indiana-Northwest (IN)
Ivy Tech Community College of Indiana-Richmond (IN)
Ivy Tech Community College of Indiana-Southeast (IN)
Ivy Tech Community College of Indiana-Southwest (IN)
Ivy Tech Community College of Indiana-Wabash Valley (IN)
Jackson State Community College (TN)
Kalamazoo Valley Community College (MI)

Kaskaskia College (IL)
Kirkwood Community College (IA)
Madison Area Technical College (WI)
Maysville Community & Technical College (KY)
Mesa Community College (AZ)
Minneapolis Community & Technical College (MN)
Nashville State Technical Community College (TN)
North Central Texas College (TX)
Northwestern Michigan College (MI)
Onondaga Community College (NY)
Pellissippi State Technical Community College (TN)
Pikes Peak Community College (CO)
Scottsdale Community College (AZ)
Shelton State Community College (AL)
State Fair Community College (MO)
Volunteer State Community College (TN)
Walters State Community College (TN)
Washtenaw Community College (MI)
West Kentucky Community & Technical College (KY)

Recruitment, Admissions, Registration

Brazosport College (TX)
Carroll Community College (MD)
Central New Mexico Community College (NM)
Chattanooga State Technical Community College (TN)
College of DuPage (IL)
Columbia State Community College (TN)
Del Mar College (TX)
Delta College (MI)
Des Moines Area Community College (IA)
Dona Ana Community College (NM)
Grand Rapids Community College (MI)
Gulf Coast Community College (FL)
Illinois Central College (IL)
Ivy Tech Community College of Indiana-Central Indiana (IN)
Ivy Tech Community College of Indiana-Wabash Valley (IN)
Jackson State Community College (TN)
Kalamazoo Valley Community College (MI)
Kankakee Community College (IL)
Kirkwood Community College (IA)

Luzerne County Community College (PA)
Madison Area Technical College (WI)
Maui Community College (HI)
Mineral Area College (MO)
Minneapolis Community & Technical College (MN)
Monroe Community College (NY)
Moraine Valley Community College (IL)
Motlow State Community College (TN)
Northwest Vista College (TX)
Ozarks Technical Community College (MO)
Palm Beach Community College (FL)
San Juan College (NM)
Schoolcraft College (MI)
Truckee Meadows Community College (NV)
Volunteer State Community College (TN)
Washtenaw Community College (MI)
West Kentucky Community & Technical College (KY)
Westmoreland County Community College (PA)

Financial Aid

Brazosport College (TX)
Bucks County Community College (PA)
College of DuPage (IL)
Columbia State Community College (TN)
Corning Community College (NY)
Del Mar College (TX)
Dutchess Community College (NY)
GateWay Community College (AZ)
Grand Rapids Community College (MI)
Harper College (IL)
Hudson Valley Community College (NY)
Illinois Central College (IL)
Ivy Tech Community College of Indiana-Northeast (IN)
Kaskaskia College (IL)
Lehigh Carbon Community College (PA)
Luzerne County Community College (PA)
Madison Area Technical College (WI)
Mesa Community College (AZ)

Minneapolis Community & Technical College (MN)
Monroe Community College (NY)
Montgomery County Community College (PA)
Moraine Valley Community College (IL)
Northeast Iowa Community College (IA)
Northern Wyoming Community College District (WY)
Northwest Vista College (TX)
Onondaga Community College (NY)
Paradise Valley Community College (AZ)
Pikes Peak Community College (CO)
Raritan Valley Community College (NJ)
Roane State Community College (TN)
Schoolcraft College (MI)
Volunteer State Community College (TN)
Washtenaw Community College (MI)
West Kentucky Community & Technical College (KY)
Westchester Community College (NY)

Student Activities

Bluegrass Community & Technical College (KY)
Broome Community College (NY)
Central Community College (NE)
Central New Mexico Community College (NM)
College of DuPage (IL)
Columbia State Community College (TN)
Dona Ana Community College (NM)
Erie Community College (NY)
Gulf Coast Community College (FL)
Hawkeye Community College (IA)
Illinois Central College (IL)
Ivy Tech Community College of Indiana-Central Indiana (IN)
Ivy Tech Community College of Indiana-Lafayette (IN)
Ivy Tech Community College of Indiana-Northeast (IN)
Jackson State Community College (TN)
Johnson County Community College (KS)
Leeward Community College (HI)

Luzerne County Community College (PA)
McHenry County College (IL)
Minneapolis Community & Technical College (MN)
Monroe Community College (NY)
Montgomery County Community College (PA)
Nashville State Technical Community College (TN)
North Central Missouri College (MO)
North Central Texas College (TX)
North Iowa Area Community College (IA)
Onondaga Community College (NY)
Ozarks Technical Community College (MO)
Phoenix College (AZ)
Pikes Peak Community College (CO)
Trident Technical College (SC)
Truckee Meadows Community College (NV)
Walters State Community College (TN)
Wilbur Wright College (IL)

Testing & Assessment Services

Broome Community College (NY)
Carroll Community College (MD)
College of DuPage (IL)
Columbia State Community College (TN)
Community College of Philadelphia (PA)
Delta College (MI)
Dona Ana Community College (NM)
Erie Community College (NY)
Estrella Mountain Community College (AZ)
Grand Rapids Community College (MI)
Gulf Coast Community College (FL)
Harper College (IL)
Illinois Central College (IL)
Ivy Tech Community College of Indiana-Central Indiana (IN)
Ivy Tech Community College of Indiana-Central Office (IN)
Mesa Community College (AZ)

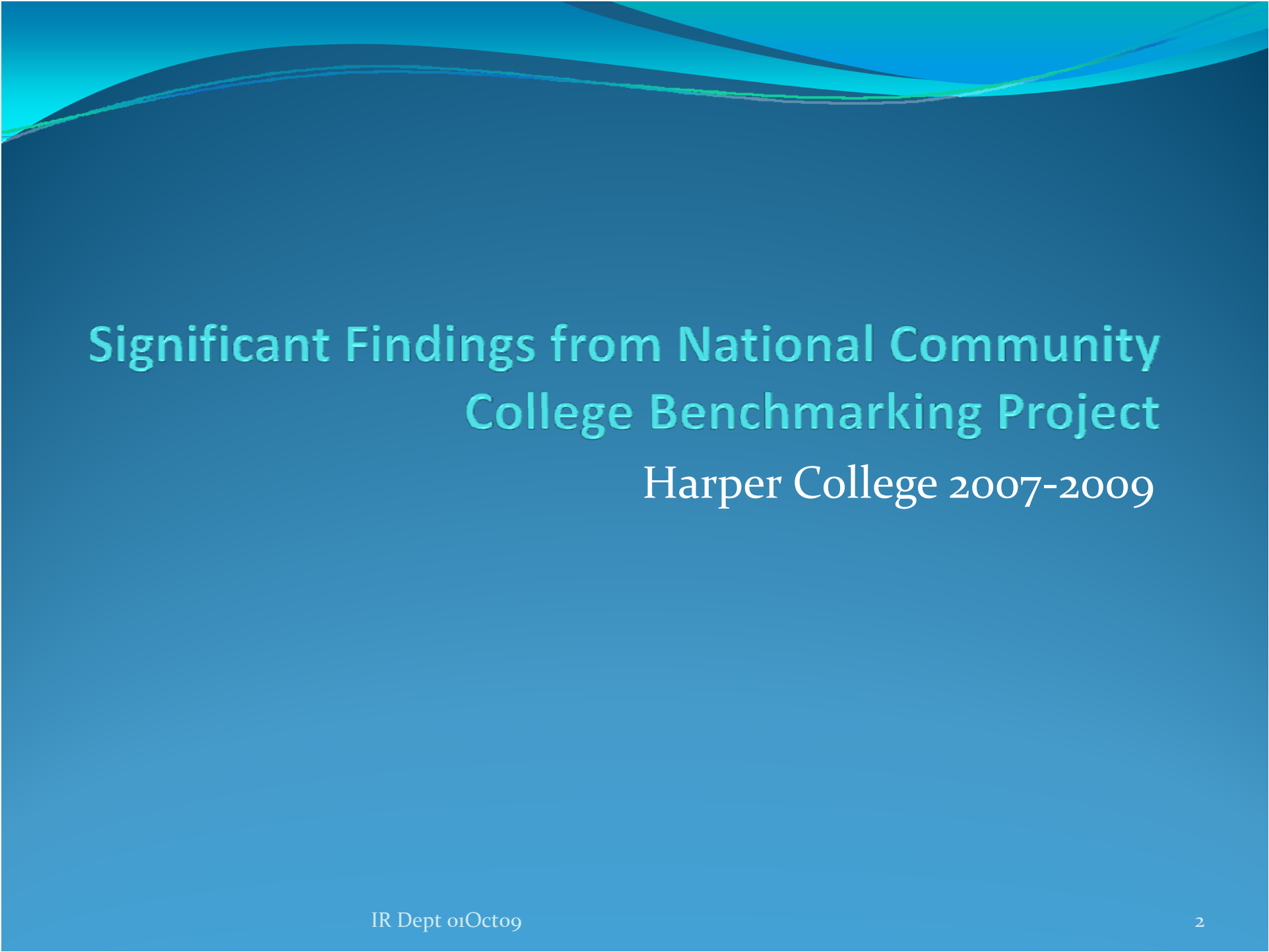
Milwaukee Area Technical College (WI)
Minneapolis Community & Technical College (MN)
Monroe Community College (NY)
Montgomery County Community College (PA)
Moraine Valley Community College (IL)
Motlow State Community College (TN)
Northern Wyoming Community College District (WY)
Northwestern Michigan College (MI)
Onondaga Community College (NY)
Palm Beach Community College (FL)
Raritan Valley Community College (NJ)
San Juan College (NM)
Southwest Tennessee Community College (TN)
Truckee Meadows Community College (NV)
Volunteer State Community College (TN)
Wilbur Wright College (IL)

Significant Findings 2007-2009



Harper College

Where all the benchmarks
are above average!?



Significant Findings from National Community College Benchmarking Project

Harper College 2007-2009



About NCCBP

- 25 different critical benchmarks of institutional performance
- 210 community colleges in 2009
- Harper participated since 2007
- Aggregate report focus of presentation
- Other reports
 - Subscriber directory
 - Peer comparisons
 - Best practices



Benchmarks

- 2 overall categories: student outcomes, institutional
- Student outcomes benchmarks
 - Credit Course Success (6 measures)
 - Academic College Level Course Success (10 measures)
 - Academic Developmental Course Success (10 measures)
 - Academic Student Success after Harper (3 measures)
 - Student Outcomes - Engagement (6 measures)
 - Student Outcomes - Persistence (10 measures)
 - Student Outcomes - Retention [course] (14 measures)



Benchmarks

- Institutional benchmarks
 - Serving Business and Industry (6 measures)
 - Class Size and Faculty Teaching (8 measures)
 - Community Penetration (8 measures)
 - Employees (5 measures)
 - Cost of Instruction (2 measures)
 - Minority Penetration (4 measures)
 - Support Services Staffing (6 measures)

Example of How Data Reported

Benchmark: remedial student retention & success in 1st college-level course

				NCCBP Percentiles				
Variable	Harper value	Harper %ile	N	10 th	25 th	Median (40-60)	75 th	90 th
Math retention rate	79.68	30	201	72.17	77.11	85.19	90.	94.07



Scoring

(aka The Crane Scale)

In relation to Harper's percentile rank

- -2 if percentile rank was 25 or less
- -1 if percentile rank was greater than 25 and less than 40
- 0 if rank was between 40 and 60 (inclusive)
- +1 if percentile rank was greater than 60 and less than 75 [
- +2 if the College percentile was 75 or more



Findings

- Student outcomes

- 2 measures of student success tied to grades
 - ✓ Enrollee success = all grades awarded, except W, awarded for all students at end of course
 - ✓ Completer success = all A, B, C & P grades awarded for all students at end of course
- Credit course success: 5 of 6 measures scored -2 with no change from 2007 to 2009; 1 scored -1 (% A & B grades in distance learning moved from 0 to -1)
- Academic college level course success: 6 measures scored -2 in 2009 compared to 7 in 2008; 1 scored -1 all 3 yrs; 2 moved from -2 to -1 (notable improvement in success in college algebra)
- Academic developmental course success: 6 measures scored -2 in 2009 compared to 5 with that score in 2007 & 2008; 1 declined from 0 to -2 (math completer success), 1 remained at -1 (math enrollee success); 1 remained at 0 (English enrollee success)



Findings: student outcomes (cont.)

- Student success after Harper: 2 measures scored +2 for performance of Harper transfers at universities in 2008 & 2009; 1 measure for employment of completers of Harper career programs declined from 0 in 2007 & 2008 to -2 for 2009
- Student engagement: all but 1 measure from CCSSE & these were unchanged for both yrs
 - Active & Collaborative Learning, Student Effort -1
 - Academic Challenge increased from 0 to +1
 - Support for Learners 0
 - Student-Faculty Interaction -2
 - Graduates & completers (non-CCSSE) remained at +2 for 2009 & 2008 after increasing from 0 in 2007



Findings: student outcomes (cont.)

- Student retention:

- Declined for all college level courses from 0 to -1 from 2008 to 2009
- College level math after math 080 declined from +2 to -1 between 2008 & 2009
- College-level algebra declined from 0 to -1 between 2008 and 2009
- Developmental reading declined from +1 to 0 between 2008 & 2009
- Distance learning:
 - ✓ “W” increased to 55% in 2009 after being at 17% in 2007 & 2008
 - ✓ Completions at 45% in 2009 compare to 80+% in 2007 & 2008



Findings: student outcomes (cont.)

- Persistence:
 - Fall -to-Spring to fall persistence improved from +1 in 2007 & 2008 to +2 in 2009
 - Fall-to-Fall persistence remained at +1 for all 3 years
 - Student persistence: completion or transfer rate of 1st time/full-time students remained at +2 while all other measures remained positive over the past 3 years



Findings: Institutional

- Serving business & industry
 - 3 measures scored at 0
 - Duplicated headcount remained at +1 between 2008 & 2009 (0 in 2007)
 - Total costs increased from 0 to +1 between 2008 & 2009 (+1 in 2007)
 - Net revenue increased from -1 to 0
 - Total revenues remained at +1
 - Net % of total revenue remained at 0
 - Companies served remained at -1



Findings: Institutional (cont.)

- Class size & faculty teaching: overall slightly below -1
 - Average section size & student/faculty ratio remained at +2
 - Unchanged at -2:
 - ✓ % credit hours by full-time faculty
 - ✓ % sections by full-time faculty
 - Unchanged at +2:
 - ✓ % credit hours taught by part-time faculty
 - ✓ % sections taught by part-time faculty
 - Distance learning as % of total credits unchanged at -1
 - Distance learning as % of total sections declined from 0 to -1
- Community penetration scores
 - % current-year high school grads enrolled at Harper declined from +2 to +1 between 2008 and 2009
 - +2 scores for extent to which credit enrollment penetrates service area



Findings: Institutional (cont.)

- Employees
 - Retirement rate & expenditure/FTE employee remained at +2
 - Departure rate remained at +2
 - Grievance rate remained at +2
 - Harassment rate remained at +1
- Cost of instruction remained at +1
- Minority penetration scores remained positive
 - Minority Student/Population Ratio remained at +2
- Student support services scores remained positive
 - Declines for advising & counseling
 - Improvement for career services, recruitment/admissions/registration, & student activities
 - Financial aid remained at +2 for all 3 years



Limitations of NCCBP Data

- Data fluctuation in any given year due to differences in institutional characteristics that in turn influence measures comprising benchmarks
- Too early to know yet if changes in Harper's data simply due to random variation



Harper's Best Findings

- Institutional: support services staffing (+1)
- Institutional: minority penetration (+1)
- Institutional: community penetration (+1)
- Institutional: business & industry (+1)



Harper's Areas For Improvement

- Student outcomes: academic credit course success (-2)
- Student outcomes: college-level course success (-2)
- Student outcomes: academic developmental course success (-1)



Possible Next Steps

- Determine extent to which consistent data available for up to 5 yrs for colleges that could be Harper's peers
- Determine which peers have highest scores for those measures for which Harper has lowest scores
- Use NCCBP's best practices report to find other colleges that have strategies that Harper might deploy to improve its performance on most critical benchmarks