

## 2010 National Community College Benchmarking Project Results for Harper College

The National Community College Benchmark Project (NCCBP) allows participating community colleges to compare themselves to other institutions on up to 145 items covering student measures (student degree/certificate completion or transfer, student course performance, student persistence and course retention, student satisfaction) and institutional measures (institutional characteristics, minority participation, market penetration, and business and industry productivity). Some items were provided to characterize the school such as "rural, suburban or urban setting." Colleges do not have to provide values for every item. Harper provided values for 121 items in fiscal year 2010. Most of the items Harper did not provide were for national surveys (such as Noel-Levitz Satisfaction Scales) not used by the College or for data not maintained as part of the college's reporting processes. 2010 marked the fourth consecutive year of Harper's participation in NCCBP.

The results are displayed in the following sections:

- The **Aggregated Report** received back from NCCBP which displays the data that Harper submitted as well as how Harper compares or "benchmarks" against the other institutions that participated in the survey for fiscal year 2010 (01July 2009 through 30 June 2010).

For each item, Harper's value and percentile rank are reported. Additionally, norm values for the 10<sup>th</sup>, 25<sup>th</sup>, median (Mdn or 50<sup>th</sup> percentile), 75<sup>th</sup>, and 90<sup>th</sup> percentile are provided. For example, on Form 1 Harper's reported Service Area Total Population was 510,000 which was at the 67<sup>th</sup> percentile. This means that 67 percent of the 268 colleges reporting on this item had service area populations less than Harper's service area population, or conversely that the population of Harper's district is greater than all but 33% of the districts of the colleges responding to the 2010 NCCBP survey.

- The **final worksheet displaying** the data that Harper submitted to NCCBP for each item in the data collection template.
- **Graphs displaying how Harper compares** to a selected peer group of 2010 NCCBP participants for certain key benchmarks.
- A table displaying **key characteristics of the institutions selected for Harper's peer group**.

- The **Best Practices Report** compiled by NCCBP. This best practices report is based on data submitted by 268 institutions during the 2010 data collection cycle. The report is generally confined to benchmarks dealing with student learning outcomes. Institutions listed are those that were at or above the 85th percentile for a given benchmark. As noted in the report, for some benchmarks it was more appropriate to list institutions at or below the 15th percentile. Only institutions that consented to be listed in this report were included.

Harper will be participating in the NCCBP data collection for fiscal year 2011.

Questions or suggestions regarding the NCCBP data should be directed to:

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# Aggregate Report

# **National Community College Benchmark Project**

## **Report of 2010 Aggregate Data**

**Prepared for:**

**Harper College**

**September 17, 2010**

Information in this report is for internal use by the subscribing institution. Subscribing institutions have agreed that this full report, in the format in which it is delivered, will not be shared with or made available to non-subscribers, and that it will not be posted to a public Web site. Additions or changes to the contents or layout of this report are the responsibility of subscribing institutions.

## Characteristics: All Reporting Institutions

### Institution Type

Single-campus:	179	66.79%
Multi-campus:	77	28.73%
Multi-college District:	12	4.48%
	268	

### Campus Environment

Primarily Urban:	80	29.85%
Primarily Suburban:	99	36.94%
Primarily Rural:	86	32.09%

### Control

Public:	268	100.00%
Private:		

### Calendar

Semester:	253	94.40%
Quarter:	12	4.48%
Trimester:	1	0.37%
Other:	1	0.37%

### Faculty Unionized

Yes:	129	48.13%
No:	138	51.49%

## Characteristics: Harper College

Institution Type: Single-campus  
 Campus Environment: Suburban  
 Control: Public  
 Calendar: Semester  
 Faculty Unionized: Yes

Harper College

Form 1: Institution Information	Institution		N	NCCBP Percentiles				
	Reported Value	% Rank		10th	25th	Mdn	75th	90th
Service Area Total Population	510,000	67%	268	95,446	188,468	357,941	708,384	1,782,686
Service Area Unemployment Rate	11.20%	85%	268	5.00%	6.81%	8.68%	10.34%	12.01%
Service Area Median Household Income	\$70,402	90%	258	\$33,768	\$40,793	\$48,327	\$57,133	\$70,949
IPEDS Enrollment (Fall 2008)	15,250	86%	268	2,389	3,896	6,592	10,913	18,617
Full-time Credit Headcount (Fall 2008)	6,753	88%	268	971	1,619	2,521	4,403	7,432
Part-time Credit Headcount (Fall 2008)	8,497	84%	268	1,267	2,113	3,679	6,523	11,285
% Transfer Credit Hours (Fall 2008)	64.20%	66%	250	32.96%	44.48%	56.46%	67.88%	74.98%
% Technical/Career Credit Hours (Fall 2008)	16.10%	14%	251	15.14%	20.00%	30.70%	41.10%	55.40%
% Developmental Credit Hours (Fall 2008)	11.30%	54%	254	4.92%	7.40%	10.83%	14.18%	18.77%
Non-credit Headcount (Fall 2008)	4,880	73%	218	265	800	1,943	5,136	9,721
Credit Student Median Age (Fall 2008)	22	56%	264	20	21	22	24.75	27
% Female Credit Students (Fall 2008)	55.10%	26%	265	52.45%	55.00%	58.39%	61.42%	64.16%
% First-generation Student (Fall 2008)	37.30%	43%	131	18.23%	27.00%	39.50%	55.40%	68.48%
% Nonresident Alien (Fall 2008)	0.10%	34%	266	0.00%	0.00%	0.41%	1.15%	2.31%
% Black, Non-Hispanic (Fall 2008)	4.10%	35%	268	1.38%	2.74%	6.48%	12.30%	23.65%
% Am. Indian or Alaskan Native (Fall 2008)	0.20%	10%	268	0.20%	0.30%	0.49%	1.00%	1.61%
% Asian or Pacific Islander (Fall 2008)	11.70%	94%	268	0.50%	0.97%	1.77%	3.48%	7.01%
% Hispanic (Fall 2008)	16.90%	82%	268	1.00%	1.86%	3.84%	12.30%	26.62%
% White, Non-Hispanic (Fall 2008)	58.61%	25%	268	32.09%	57.84%	73.75%	83.95%	89.02%
% Race/Ethnicity Unknown (Fall 2008)	7.45%	72%	268	0.00%	1.91%	4.80%	7.89%	12.46%
Tuition and Fees per Credit Hour (Fall 2008)	\$90.00	53%	265	\$56	\$72	\$89	\$116	\$134
	<b>Corrected to catalog rate, \$104</b>							
Unrestricted Operating Funds (FY 2009)	\$122,869,784	94%	259	\$9,465,321	\$18,535,069	\$29,853,855	\$53,711,937	\$102,322,541
% Funds from Local Sources (FY 2009)	50.18%	86%	236	0.72%	4.75%	21.84%	36.91%	56.04%
% Funds from State (FY 2009)	14.13%	22%	255	8.05%	15.00%	29.52%	41.00%	58.04%
% Funds from Tuition and Fees (FY 2009)	34.37%	42%	261	18.46%	26.28%	37.00%	48.33%	63.44%

**Percentile ranks are the percents of benchmark values that fall below the institution's values.**

Harper College

	Institution		N	NCCBP Percentiles				
	Reported Value	% Rank		10th	25th	Mdn	75th	90th
FORM 2: Proportions of Students That Completed a Degree or Certificate or Transferred within Three Years (Fall 2006 IPEDS GRS Cohort)								
% Completed in Three Years (Col 3)								
Full-time, First-time in Fall, 2006	14.78%	35%	266	8.18%	12.15%	18.24%	26.05%	35.32%
Part-time, First-time in Fall, 2006	14.75%	87%	217	2.25%	3.40%	5.42%	9.51%	16.17%
% Transferred in Three Years (Col 5)								
Full-time, First-time in Fall, 2006	32.27%	95%	237	8.09%	12.95%	18.43%	24.74%	29.23%
Part-time, First-time in Fall, 2006	--	--	175	3.53%	6.49%	11.68%	16.12%	25.88%
% Compl. or Transf. in Three Years (Col 6)								
Full-time, First-time in Fall, 2006	47.06%	78%	237	23.75%	28.67%	38.45%	46.43%	53.30%
Part-time, First-time in Fall, 2006	--	--	175	8.16%	11.54%	18.10%	25.00%	33.95%
FORM 3: Student Performance at Transfer Institutions (Most Recent AY)								
Cumulative First-year GPA (Col 2)	3.00	78%	100	2.60	2.73	2.90	3.00	3.10
Average First-year Credit Hours (Col 4)	26.36	94%	88	16.11	19.43	21.42	22.72	25.72
Percent Enrolled Next Year (Col 5)	80.97%	79%	96	56.99%	61.90%	72.20%	80.00%	85.69%
FORM 4: Fall 2008 Credit Students Who Enrolled Next Term and Next Fall								
Next-term Persistence Rate (Col 4)	70.48%	48%	264	60.32%	65.62%	70.94%	74.35%	77.47%
Fall-fall Persistence Rate (Col 7)	49.88%	51%	265	40.57%	45.34%	49.73%	53.02%	56.20%

	Institution		N	NCCBP Percentiles				
	Reported Value	% Rank		10th	25th	Mdn	75th	90th
FORM 5: Student Satisfaction and Engagement (Most Recent Data)								
Noel-Levitz Summary Items								
College experience met expectations (96.)	--	--	84	4.5	4.6	4.8	4.9	4.9
Overall satisfaction with experience (97.)	--	--	84	5.1	5.3	5.5	5.6	5.7
Would enroll here again (98.)	--	--	84	5.3	5.6	5.8	5.9	6.1
Noel-Levitz Satisfaction Scales								
Academic Advising/Counseling	--	--	85	4.9	5.0	5.2	5.3	5.5
Academic Services	--	--	70	5.3	5.4	5.4	5.6	5.7
Admissions and Financial Aid	--	--	85	4.8	5.0	5.1	5.3	5.6
Campus Climate	--	--	84	5.0	5.2	5.3	5.5	5.8
Campus Support Services	--	--	84	4.8	4.9	5.0	5.2	5.7
Concern for the Individual	--	--	70	5.0	5.1	5.2	5.4	5.5
Instructional Effectiveness	--	--	85	5.2	5.3	5.4	5.6	5.7
Registration Effectiveness	--	--	85	5.2	5.3	5.5	5.6	5.7
Responsiveness to Diverse Populations	--	--	69	5.3	5.3	5.5	5.6	5.8
Safety and Security	--	--	84	4.8	4.9	5.1	5.3	5.4
Service Excellence	--	--	69	5.0	5.1	5.3	5.4	5.5
Student Centeredness	--	--	85	5.1	5.3	5.4	5.6	5.7
CCSSE Benchmarks								
Active and Collaborative Learning	46.2	17%	200	45.4	47.2	49.5	51.9	54.5
Student Effort	48.4	33%	200	46.5	47.8	49.9	52.1	54.1
Academic Challenge	50.3	63%	200	46.2	48.2	49.7	51.7	54.2
Student-Faculty Interaction	47.9	17%	200	46.5	48.5	50.8	52.4	54.8
Support for Learners	49.2	44%	200	45.7	47.5	49.5	52.3	55.0
ACT Student Opinion Survey								
Choose to attend this college	--	--	51	3.7	3.8	4.0	4.1	4.2
Overall impression of quality of education	--	--	51	3.6	3.7	3.9	4.1	4.2

	Institution		N	NCCBP Percentiles				
	Reported Value	% Rank		10th	25th	Mdn	75th	90th
FORM 6: Student Goal Attainment (Most Recent Data)								
% Graduates and Completers (Col 1)	98.80%	83%	129	85.42%	91.14%	93.80%	97.90%	99.00%
% Leavers and Non-completers (Col 1)	93.50%	94%	54	21.37%	34.33%	50.00%	69.78%	85.45%
FORM 7: Credit, College-level Course Retention and Success Rates (Fall 2008)								
Retention Rate (Col 4)	88.02%	38%	268	82.21%	86.37%	89.55%	91.80%	94.24%
Enrollee Success Rate (Col 5)	70.75%	26%	268	67.46%	70.66%	74.40%	78.16%	81.22%
Completer Success Rate (Col 6)	80.38%	21%	268	78.30%	81.14%	83.58%	87.33%	89.73%
FORM 8: Credit Developmental/ Remedial Course Retention and Success Rates (Fall 2008)								
Math Retention Rate (Col 4)	85.84%	54%	267	74.74%	79.94%	85.38%	89.75%	92.94%
Writing Retention Rate (Col 4)	88.76%	51%	256	77.90%	84.21%	88.60%	92.57%	94.95%
Rdng/Writing Retention Rate (Col 4)	--	--	59	81.47%	85.71%	91.67%	94.97%	97.30%
Reading Retention Rate (Col 4)	90.67%	57%	250	79.39%	84.48%	89.56%	93.33%	95.45%
Math Enrollee Success Rate (Col 5)	55.21%	45%	267	46.87%	50.51%	56.18%	62.41%	68.20%
Writing Enrollee Success Rate (Col 5)	68.91%	68%	256	54.57%	58.86%	64.59%	70.30%	75.15%
Rdng/Writing Enrollee Success Rate (Col 5)	--	--	59	54.72%	62.65%	69.70%	75.51%	79.81%
Reading Enrollee Success Rate (Col 5)	61.28%	28%	250	52.16%	60.75%	67.18%	72.24%	78.93%
Math Completer Success Rate (Col 6)	64.32%	36%	267	56.47%	61.31%	68.06%	73.12%	79.06%
Writing Completer Success Rate (Col 6)	77.64%	63%	256	62.02%	68.30%	74.67%	79.78%	85.84%
Rdng/Writing Completer Success Rate (Col 6)	--	--	59	58.33%	71.13%	76.29%	83.32%	87.50%
Reading Completer Success Rate (Col 6)	67.59%	23%	250	60.90%	68.59%	76.08%	82.71%	88.43%

	Institution		N	NCCBP Percentiles				
	Reported Value	% Rank		10th	25th	Mdn	75th	90th
FORM 9: Credit Developmental/ Remedial Student Retention and Success in First College-level Courses (Fall 2007 Cohort)								
Math Retention Rate (Col 5)	87.66%	54%	260	74.55%	81.11%	86.95%	91.23%	95.26%
Writing Retention Rate (Col 5)	83.51%	20%	259	79.31%	85.21%	89.21%	93.50%	95.81%
Math Enrollee Success Rate (Col 6)	67.61%	54%	260	53.33%	59.35%	66.67%	73.12%	79.40%
Writing Enrollee Success Rate (Col 6)	65.26%	29%	259	58.88%	63.67%	71.17%	77.27%	82.11%
Math Completer Success Rate (Col 7)	77.13%	44%	260	64.33%	70.82%	78.48%	84.87%	89.66%
Writing Completer Success Rate (Col 7)	78.15%	37%	259	69.14%	75.00%	80.60%	86.06%	90.12%
FORM 10: Career Program Completers (Most Recent Data)								
Employed in Related Field (Col 2)	45.88%corrected	28%	199	38.89%	52.52%	61.26%	72.95%	82.98%
Pursuing Education (Col 3)	19.15%	44%	194	5.27%	10.78%	23.18%	34.79%	44.43%
Employers Satisfied with Preparation (Col 5)	--	--	85	79.23%	88.87%	95.24%	100.00%	100.00%
FORM 11: Retention and Success in Core Academic Skill Areas (Fall 2008)								
Comp I Retention Rate (Col 4)	88.55%	43%	267	81.19%	85.48%	89.42%	92.12%	94.82%
Comp II Retention Rate (Col 4)	81.93%	30%	254	75.20%	81.13%	85.06%	89.80%	93.10%
Algebra Retention Rate (Col 4)	78.29%	29%	262	70.96%	76.95%	82.95%	88.09%	92.15%
Speech Retention Rate (Col 4)	89.04%	43%	260	83.04%	86.62%	89.79%	92.69%	94.87%
Comp I Enrollee Success Rate (Col 5)	68.34%	37%	267	60.60%	65.48%	70.32%	75.35%	79.17%
Comp II Enrollee Success Rate (Col 5)	61.54%	16%	254	60.02%	63.49%	68.51%	73.36%	78.66%
Algebra Enrollee Success Rate (Col 5)	51.34%	16%	262	47.51%	53.82%	60.99%	67.40%	74.32%
Speech Enrollee Success Rate (Col 5)	75.11%	43%	260	66.08%	71.65%	76.90%	82.05%	86.36%
Comp I Completer Success Rate (Col 6)	77.18%	36%	267	70.15%	75.52%	79.99%	83.44%	88.03%
Comp II Completer Success Rate (Col 6)	75.11%	17%	254	73.47%	77.32%	81.17%	85.16%	88.10%
Algebra Completer Success Rate (Col 6)	65.57%	16%	262	61.82%	68.14%	74.44%	80.56%	85.84%
Speech Completer Success Rate (Col 6)	84.36%	38%	260	76.96%	81.76%	85.89%	90.11%	93.90%

	Institution		N	NCCBP Percentiles				
	Reported Value	% Rank		10th	25th	Mdn	75th	90th
FORM 12: Institution-wide Credit Grades (Fall 2008)								
% Withdrawal	14.15%	83%	266	5.87%	8.23%	10.10%	12.94%	16.50%
% Completed	85.85%	17%	266	83.50%	87.06%	89.90%	91.77%	94.13%
% Completer Success	80.63%	34%	266	76.30%	79.56%	82.51%	86.13%	88.49%
% Enrollee Success	69.22%	21%	266	67.43%	69.86%	73.68%	76.94%	80.15%
% A & B Grades	49.21%	13%	266	48.30%	52.08%	56.52%	59.36%	63.45%
FORM 13A: Minority Participation Rates (Fall 2008)								
% Minority Credit Students (Col 4)	41.39%	80%	265	5.67%	10.18%	18.63%	35.09%	60.46%
% Minority Employees (Col 4)	11.50%	53%	241	2.21%	5.14%	10.90%	20.24%	38.74%
Minority Student/Population Ratio (Col 5)	2.070	93%	255	0.7731	0.9083	1.0735	1.3423	1.7978
Minority Employee/Population Ratio (Col 5)	0.575	34%	234	0.3002	0.4990	0.6546	0.8470	1.1435
FORM 13B: High School Graduates Enrolling at Institution (Fall 2008)								
% Enrolling Public HS (Col 3)	34.73%	92%	185	6.76%	13.84%	21.29%	27.94%	33.50%
% Enrolling Private HS (Col 3)	12.12%	36%	92	5.11%	7.97%	14.45%	22.24%	31.81%
% Enrolling Total (Col 3)	33.88%	90%	182	6.96%	14.56%	21.26%	27.40%	33.83%
FORM 14A: Market Penetration: Credit and Non-credit Students (AY 2008-09)								
Credit Student Penetration Rate (Col 3)	5.18%	84%	250	1.23%	1.90%	3.12%	4.40%	5.86%
Non-credit Student Penetration Rate (Col 3)	1.48%	60%	227	0.18%	0.45%	1.11%	2.73%	5.23%
FORM 14B: Market Penetration: Community Participation (AY 2008-09)								
Cultural Activities (Col 2)	4.73%	56%	97	0.45%	1.18%	3.83%	9.98%	19.14%
Public Meetings (Col 2)	5.89%	71%	87	0.39%	1.49%	3.53%	6.65%	13.88%
Sporting Events (Col 2)	--	--	71	0.15%	0.32%	1.70%	6.48%	15.31%

	Institution		N	NCCBP Percentiles				
	Reported Value	% Rank		10th	25th	Mdn	75th	90th
FORM 15: Fiscal Year 2009 Business and Industry (B&I) Productivity								
Duplicated Headcount (Col 1)	4,500	66%	177	546	1,359	2,733	6,624	16,278
Companies Served (Col 2)	32	26%	178	17	30	61	158	369
Total Costs (Col 3)	\$856,348	63%	161	\$61,352	\$195,032	\$606,009	\$1,277,641	\$3,191,036
Total Revenues (Col 4)	\$960,234	65%	164	\$71,523	\$230,419	\$562,243	\$1,327,805	\$3,166,441
Net Revenue (Col 5)	\$103,886	71%	161	-\$219,085	-\$35,638	\$32,326	\$121,561	\$338,721
Net Revenue as % of Total (Col 6)	10.82%	55%	237	23.75%	28.67%	38.45%	46.43%	53.30%
FORM 16A: Average Credit Section Size (Fall 2008)								
Average Credit Section Size (Col 3)	8.96	1%	265	15.37	16.96	18.91	21.13	23.16
FORM 16B: Credit Course Student/Faculty Ratio (Fall 2008)								
Student/Faculty Ratio (Col 3)	27.41	89%	262	12.27	15.50	18.39	20.99	29.41
FORM 16C: Instructional Faculty Load (Fall 2008)								
% Credit Hours by Full-time Faculty (Col 3)	40.48%	13%	256	37.69%	44.23%	53.51%	64.15%	72.42%
% Credit Hours by Part-time Faculty (Col 3)	59.52%	87%	256	27.58%	35.85%	46.49%	55.77%	62.31%
% Sections by Full-time Faculty (Col 5)	37.07%	9%	253	37.35%	42.98%	51.16%	61.21%	70.90%
% Sections by Part-time Faculty (Col 5)	62.93%	91%	253	29.10%	38.79%	48.84%	57.02%	62.65%
FORM 17A: Credit Distance Learning Sections and Credit Hours (Fall 2008)								
DL % of Credit Hours (Col 3)	5.36%	19%	252	3.51%	6.36%	10.63%	14.27%	20.70%
DL % of Total Credit Sections (Col 6)	9.13%	40%	249	4.37%	6.95%	10.71%	16.50%	23.60%
FORM 17B: Distance Learning Grades (Fall 2008)								
% Withdrawal	20.06%	79%	261	8.24%	11.37%	14.55%	18.85%	23.46%
% Completed	79.94%	21%	261	76.54%	81.15%	85.45%	88.63%	91.76%
% Completer Success	70.38%	17%	261	67.94%	72.16%	76.11%	80.51%	84.51%
% Enrollee Success	56.26%	13%	261	55.35%	60.02%	64.65%	68.65%	73.05%
% A & B Grades	44.42%	16%	261	42.54%	47.14%	51.61%	55.32%	59.55%

Harper College

	Institution		N	NCCBP Percentiles				
	Reported Value	% Rank		10th	25th	Mdn	75th	90th
FORM 18: Student/Professional Student Services Staff Ratio (Fall 2008)								
Career Services (Col 3)	2,606	34%	220	1,293	2,186	3,365	5,548	8,467
Counseling and Advising (Col 3)	609	39%	237	360	520	748	1,118	2,003
Recruitment, Admissions, Registration (Col 3)	1,112	68%	241	369	529	860	1,312	2,121
Financial Aid (Col 3)	8,338	99%	240	660	869	1,179	1,921	2,957
Student Activities (Col 3)	5,559	74%	222	1,226	2,137	3,345	5,670	7,827
Testing & Assessment Services (Col 3)	8,338	91%	221	1,072	1,826	2,920	5,331	8,234
FORM 19A: Retirements and Departures (AY 2008-09)								
Retirements Rate (Col 3)	2.85%	75%	230	0.25%	0.86%	1.68%	2.85%	4.04%
Departures Rate (Col 3)	4.76%	49%	230	1.05%	2.98%	4.77%	7.28%	12.30%
FORM 19B: Grievances & Harassment Actions (AY 2008-09)								
Grievance Rate (Col 3)	0.5880%	84%	198	0.0000%	0.0000%	0.0000%	0.2574%	0.8700%
Harassment Rate (Col 3)	0.0000%	56%	199	0.0000%	0.0000%	0.0000%	0.2475%	0.6369%
FORM 20A: Cost per Credit Hour and FTE Student (FY 2009)								
Cost per Credit Hour (Col 4)	\$164	77%	244	\$84	\$103	\$130	\$160	\$217
Cost per FTE Student (Col 5)	\$4,923	77%	244	\$2,514	\$3,081	\$3,914	\$4,808	\$6,506
FORM 20B: Development/Training Expenditures per FTE Employee (FY 2009)								
Expenditures per FTE Employee (Col 5)	\$687	90%	170	\$44	\$129	\$270	\$431	\$686

## 2010 Participants

Adirondack Community College (NY)	Clark College (WA)
Aims Community College (CO)	Clermont College/Univ. of Cincinnati (OH)
Amarillo College (TX)	Cleveland State Community College (TN)
Arapahoe Community College (CO)	Clinton Community College (NY)
Arizona Western College (AZ)	College of DuPage (IL)
Arkansas State University-Beebe (AR)	Collin County Community College District (TX)
Asheville-Buncombe Technical Community College (NC)	Colorado Community College System (CO)
Austin Community College (TX)	Colorado Mountain College (CO)
Barton County Community College (KS)	Colorado Northwestern Community College (CO)
Bay de Noc Community College (MI)	Columbia Basin College (WA)
Bellevue College (WA)	Columbia State Community College (TN)
Bergen Community College (NJ)	Columbia-Greene Community College (NY)
Black Hawk College (IL)	Community College of Allegheny County (PA)
Blackhawk Technical College (WI)	Community College of Aurora (CO)
Bluegrass Community & Technical College (KY)	Community College of Beaver County (PA)
Bowling Green Technical College (KY)	Community College of Denver (CO)
Brazosport College (TX)	Community College of Philadelphia (PA)
Brookhaven College (TX)	Corning Community College (NY)
Broome Community College (NY)	Crowder College (MO)
Bucks County Community College (PA)	Cuyahoga Community College (OH)
Burlington County College (NJ)	Dallas County Community College District (TX)
Butler Community College (KS)	DeKalb Technical College (GA)
Butler County Community College (PA)	Del Mar College (TX)
Carroll Community College (MD)	Delaware County Community College (PA)
Cayuga Community College (NY)	Delta College (MI)
Cedar Valley College (TX)	Des Moines Area Community College (IA)
Central Arizona College (AZ)	Dona Ana Community College (NM)
Central Community College (NE)	Dutchess Community College (NY)
Central Maine Community College (ME)	Dyersburg State Community College (TN)
Central Ohio Technical College (OH)	East Central College (MO)
Central Piedmont Community College (NC)	Eastern Arizona College (AZ)
Chandler-Gilbert Community College (AZ)	Eastern New Mexico University - Roswell (NM)
Chattanooga State Community College (TN)	Eastern Wyoming College (WY)
Cincinnati State Technical and Community College (OH)	Eastfield College (TX)
City Colleges of Chicago District (IL)	El Centro College (TX)

## 2010 Participants (Continued)

Elgin Community College (IL)  
 Ellsworth Community College (IA)  
 Erie Community College (NY)  
 Estrella Mountain Community College (AZ)  
 Finger Lakes Community College (NY)  
 Florida State College at Jacksonville (FL)  
 Forsyth Technical Community College (NC)  
 Fort Scott Community College (KS)  
 Fox Valley Technical College (WI)  
 Front Range Community College (CO)  
 Fulton-Montgomery Community College (NY)  
 Garden City Community College (KS)  
 Gateway Community & Technical College (KY)  
 GateWay Community College (AZ)  
 Genesee Community College (NY)  
 Glendale Community College (AZ)  
 Gloucester County College (NJ)  
 Gogebic Community College (MI)  
 Grand Rapids Community College (MI)  
 Gulf Coast Community College (FL)  
 Hagerstown Community College (MD)  
 Harford Community College (MD)  
 Harold Washington College (IL)  
 Harper College (IL)  
 Harrisburg Area Community College (PA)  
 Harry S. Truman College (IL)  
 Hawaii Community College (HI)  
 Hawkeye Community College (IA)  
 Hazard Community & Technical College (KY)  
 Heartland Community College (IL)  
 Henderson Community College (KY)  
 Herkimer County Community College (NY)  
 Highland Community College (KS)  
 Honolulu Community College (HI)  
 Howard Community College (MD)

Hudson County Community College (NJ)  
 Hudson Valley Community College (NY)  
 Hutchinson Community College (KS)  
 Illinois Central College (IL)  
 Illinois Valley Community College (IL)  
 Iowa Lakes Community College (IA)  
 Iowa Western Community College (IA)  
 Ivy Tech Community College of Indiana-Bloomington (IN)  
 Ivy Tech Community College of Indiana-Central Indiana (IN)  
 Ivy Tech Community College of Indiana-Central Office (IN)  
 Ivy Tech Community College of Indiana-Columbus (IN)  
 Ivy Tech Community College of Indiana-East Central (IN)  
 Ivy Tech Community College of Indiana-Kokomo (IN)  
 Ivy Tech Community College of Indiana-Lafayette (IN)  
 Ivy Tech Community College of Indiana-North Central (IN)  
 Ivy Tech Community College of Indiana-Northeast (IN)  
 Ivy Tech Community College of Indiana-Northwest (IN)  
 Ivy Tech Community College of Indiana-Richmond (IN)  
 Ivy Tech Community College of Indiana-Sellersburg (IN)  
 Ivy Tech Community College of Indiana-Southeast (IN)  
 Ivy Tech Community College of Indiana-Southwest (IN)  
 Ivy Tech Community College of Indiana-Wabash Valley (IN)  
 Jackson Community College (MI)  
 Jackson State Community College (TN)  
 Jamestown Community College (NY)  
 Jefferson College (MO)  
 Jefferson Community & Technical College (KY)  
 Jefferson Community College (NY)  
 Johnson County Community College (KS)  
 Joliet Junior College (IL)  
 Kalamazoo Valley Community College (MI)  
 Kankakee Community College (IL)  
 Kansas City Kansas Community College (KS)  
 Kapiolani Community College (HI)  
 Kaskaskia College (IL)

## 2010 Participants (Continued)

Kauai Community College (HI)	Moraine Valley Community College (IL)
Kennedy-King College (IL)	Morgan Community College (CO)
Kentucky Community and Technical College System (KY)	Motlow State Community College (TN)
Kirkwood Community College (IA)	Mountain View College (TX)
Lakeland Community College (OH)	Mt. Hood Community College (OR)
Lamar Community College (CO)	Nashville State Community College (TN)
Laramie County Community College (WY)	Nassau Community College (NY)
Leeward Community College (HI)	National Park Community College (AR)
Lehigh Carbon Community College (PA)	Niagara County Community College (NY)
Lewis & Clark Community College (IL)	Normandale Community College (MN)
Linn State Technical College (MO)	North Central Missouri College (MO)
Lone Star College System (TX)	North Central Texas College (TX)
Lower Columbia College (WA)	North Iowa Area Community College (IA)
Luzerne County Community College (PA)	North Lake College (TX)
Madison Area Technical College (WI)	Northampton Community College (PA)
Malcolm X College (IL)	Northeast Iowa Community College (IA)
Maricopa County Community College District (AZ)	Northeast State Community College (TN)
Marshalltown Community College (IA)	Northeastern Junior College (CO)
Maui Community College (HI)	Northern Wyoming Community College District (WY)
Maysville Community & Technical College (KY)	NorthWest Arkansas Community College (AR)
McHenry County College (IL)	Northwest Vista College (TX)
Mesa Community College (AZ)	Northwestern Michigan College (MI)
Metropolitan Community College - Kansas City (MO)	Oakland Community College (MI)
Metropolitan Community College - Longview (MO)	Oakton Community College (IL)
Metropolitan Community College - Penn Valley (MO)	Olive-Harvey College (IL)
Metropolitan Community College (NE)	Onondaga Community College (NY)
Middle Georgia Technical College (GA)	Orange County Community College (NY)
Mid-South Community College (AR)	Otero Junior College (CO)
Milwaukee Area Technical College (WI)	Ouachita Technical College (AR)
Mineral Area College (MO)	Ozarks Technical Community College (MO)
Moberly Area Community College (MO)	Palm Beach State College (FL)
Mohawk Valley Community College (NY)	Paradise Valley Community College (AZ)
Monroe Community College (NY)	Passaic County Community College (NJ)
Montana State Univ. Great Falls College of Technology (MT)	Pellissippi State Technical Community College (TN)
Montgomery County Community College (PA)	Pennsylvania Highlands Community College (PA)

## 2010 Participants (Continued)

Phoenix College (AZ)	St. Louis Community College (MO)
Pikes Peak Community College (CO)	State Fair Community College (MO)
Polk State College (FL)	Suffolk County Community College (NY)
Pratt Community College (KS)	Tompkins Cortland Community College (NY)
Pueblo Community College (CO)	Trident Technical College (SC)
Raritan Valley Community College (NJ)	Trinidad State Junior College (CO)
Reading Area Community College (PA)	Truckee Meadows Community College (NV)
Red Rocks Community College (CO)	Ulster County Community College (NY)
Richard J. Daley College (IL)	Vincennes University (IN)
Richland College (TX)	Virginia Western Community College (VA)
Rio Salado College (AZ)	Volunteer State Community College (TN)
Roane State Community College (TN)	Walters State Community College (TN)
Rochester Community and Technical College (MN)	Washtenaw Community College (MI)
Rockland Community College (NY)	Waubonsee Community College (IL)
Salt Lake Community College (UT)	Waukesha County Technical College (WI)
San Juan College (NM)	West Kentucky Community & Technical College (KY)
Santa Fe College (FL)	Westchester Community College (NY)
Schenectady County Community College (NY)	Western Iowa Tech Community College (IA)
Schoolcraft College (MI)	Western Wyoming Community College (WY)
Scottsdale Community College (AZ)	Westmoreland County Community College (PA)
Seward County Community College/ATS (KS)	Wilbur Wright College (IL)
Shelton State Community College (AL)	Windward Community College (HI)
Sinclair Community College (OH)	Yavapai College (AZ)
South Florida Community College (FL)	
South Mountain Community College (AZ)	
South Piedmont College (NC)	
Southeast Kentucky Community & Technical College (KY)	
Southeast Technical Institute (SD)	
Southeastern Community College (IA)	
Southwest Tennessee Community College (TN)	
Southwestern Michigan College (MI)	
Spartanburg Community College (SC)	
Spokane Falls Community College (WA)	
St. Charles Community College (MO)	
St. Johns River Community College (FL)	

# Final Data Submission 2010

**FORM 1: Institution Information (Names of REQUIRED FIELDS are in bold.)**

<b>Institution Name</b>	Harper College
<b>6-digit IPEDS Unit ID</b>	149842

**Service Area (Use legal definition of service area and most recent census estimates.)**

<b>Total Population</b>	510,000	<u>Note 1</u>
<b>Unemployment Rate (%)</b>	11.20%	
<b>Median Household Income (\$)</b>	\$70,402	

**Enrollment Information (Use fall 2008 data.)**

<b>IPEDS Fall 2008 Enrollment</b>	15,250	<u>Note 2</u>	<b>Credit Student Median Age</b>	22	
Full-time Credit Headcount	6,753		% Female Credit Students	55.10%	
Part-time Credit Headcount	8,497		% First-generation Student	n/a	<u>Note 5</u>
<b>% Transfer Credit Hours</b>	64.20%	<u>Note 3</u>	<b>% Nonresident Alien</b>	0.10%	<u>Note 4</u>
<b>% Technical/Career Credit Hours</b>	16.10%		<b>% Black, Non-Hispanic</b>	4.10%	
<b>% Developmental Credit Hours</b>	11.30%		<b>% American Indian or Alaskan Native</b>	0.20%	
			<b>% Asian or Pacific Islander</b>	11.70%	
Non-credit Headcount	4,880	<u>Note 10</u>	<b>% Hispanic</b>	16.90%	
			<b>% White, Non-Hispanic</b>	58.61%	
			<b>% Race/Ethnicity Unknown</b>	7.45%	

**Fiscal Information**

**Tuition and Fees per Credit Hour** \$90.00 (Use fall 2008 data) Notes 6, 7

**Unrestricted Operating Revenue** \$122,869,784 Note 8  
(Use fiscal year 2009 data.)

**Operating Revenue Sources**  
(Use fiscal year 2009 data) Note 9

% From Local Sources	50.18%
<b>% From State</b>	14.13%
% From Tuition & Fees	34.37%

**NOTES**

1. **Service Area Total Population** should reflect state's definition of your institution's service area, most recent census estimates, and include all age groups.
2. **Full-time Credit Headcount** plus *Part-time Credit Headcount* should equal *IPEDS Enrollment*.

3. **% Transfer Credit Hours** should be the percent of IPEDS Fall Enrollment credit hours that includes full- and part-time students enrolled in courses that do not award career or technical certification, but do award credit that is transferable to other postsecondary institutions. (For example, English, History, and Math would be considered transfer credit hours.) **% Technical/Career Credit Hours** should be the percent of IPEDS Fall Enrollment that includes credit hours by full- and part-time students enrolled in programs that award career or technical certification that is not transferable. (For example, automotive technology credit hours, interior design credit hours, and practical nursing credit hours would be considered technical/career credit hours.) **% Developmental Credit Hours** should be the percent of IPEDS Fall Enrollment that includes credit hours by full- and part-time students enrolled in developmental/remedial courses as defined by the institution.
4. **Race/ethnicity** percentages should be IPEDS Fall Enrollment figures and total to 100%.
5. **% First-generation Student** should be the percent of fall 2008 credit students that represent the first generation of their families to attend a higher education institution.
6. **Tuition and Fees per Credit Hour** are the tuition and fees that full-time, in-district students are charged per credit hour. Use the figure reported to IPEDS. Enter per credit hour figure, not total tuition and fees.
7. **Credit Courses** are courses that are eligible for Title IV federal financial aid.
8. **Unrestricted Operating Revenue** is defined by the National Association of College and University Business Officers (NACUBO) as "resources received that have no limitations or stipulations placed on them by external agencies or donors."
9. May not add to 100%.
10. **Non-credit Enrollment** should be the number of students enrolled in a course or activity having no credit applicable toward a degree, diploma, certificate, or other formal award. Courses are not eligible for Title IV funding.

**FORM 2: Proportions of Students That Completed a Degree or Certificate or Transferred within Three Years**

- Column 1* Enter unduplicated credit headcounts of first-time, full- and part-time degree- and certificate-seeking students in the fall 2006 IPEDS GRS cohort. Note 1.
- Column 2* Enter the number of students from Column 1 who completed a degree or certificate before fall 2009. Note 2.
- Column 3* Column 2 / Column 1
- Column 4* Enter the number of students from Column 1 who transferred to public and private four-year institutions before fall 2009. Please use National Student Clearinghouse data. Note 2.
- Column 5* Column 4 / Column 1
- Column 6* (Column 2 + Column 4) / Column 1.

<b>Use Fall 2006 IPEDS GRS Cohort</b>	<i>Column 1</i> Unduplicated Credit Headcount	<i>Column 2</i> Number Completed Degree or Certificate	<i>Column 3</i> Percent Completed in Three Years	<i>Column 4</i> Number Transferred	<i>Column 5</i> Percent Transferred in Three Years	<i>Column 6</i> Percent Completed or Transferred in Three Years
Full-time, first-time in fall 2006	1,698	251	14.78%	548	32.27%	47.06%
Part-time, first-time in fall 2006	590	87	14.75%		0.00%	14.75%

**NOTES**

- Degree* and *Certificate* should be as defined by the reporting institution for credit student work.
- Degree or certificate completion (Column 2) "trumps" transfer (Column 4). Students in the fall 2006 IPEDS GRS cohort who received degrees or certificates and then transferred to four-year institutions should be included in Column 2. Only those students who transferred but did not receive degrees or certificates should be included in Column 4.

**FORM 3: Student Performance at Transfer Institutions**

- Column 1* Enter the total number of students with 12 or more earned credit hours from the reporting institution who transferred to public and private four-year institutions during the most recent academic year for which National Student Clearinghouse data are available. Note 1
- Column 2* Enter the cumulative first-year grade-point average (GPA) at all public and private four-year transfer institutions for all students in Column 1. GPA should be on a 4-point scale (A = 4, B = 3, C = 2, P = 2, D = 1, F = 0).
- Column 3* Enter the total credit hours completed (grades A through F) during the first year at all public and private four-year transfer institutions by all students in Column 1.
- Column 4* Column 3 / Column 1
- Column 5* Enter the percent of students in Column 1 that enrolled at the same public and private four-year transfer institutions for the next academic year.

<i>Column 1</i> Total Students Who Transferred	<b>At Four-Year Transfer Institutions</b>			
	<i>Column 2</i> Cumulative First-year GPA	<i>Column 3</i> Total First-year Credit Hours	<i>Column 4</i> Average First-year Credit Hours	<i>Column 5</i> Percent Enrolled Next Year
1,272	3.00	33,535	26.36	80.97%

**NOTES**

1. National Student Clearinghouse data should be for the most recent academic year and less than five years old.

**FORM 4: Credit Students Who Enrolled Next Term and Next Fall**

- Column 1* Enter the unduplicated number of total full- and part-time credit students (including those who withdrew from all courses) at the end of the fall 2008 term. Do not include high school students.
- Column 2* Enter the total number of credit students from Column 1 who graduated or completed certificates before the spring 2009 term.
- Column 3* Enter the total number of credit students from Column 1 who enrolled in the spring 2009 term. Should be <= (Column 1 - Column 2). Do not include students in Column 2 in the Column 3 total.
- Column 4* Column 3 / (Column 1 - Column 2)

<i>Column 1</i> Total Credit Students at End of Fall 2008 Term	<i>Column 2</i> Total from Col 1 Who Graduated before Spring 2009	<i>Column 3</i> Total from Col 1 Who Enrolled in Spring 2009	<i>Column 4</i> Next-Term Persistence Rate
16,621	807	11,145	70.48%

- Column 5* Enter the total number of credit students from Column 1 who graduated or completed certificates before the fall 2009 term. The number should include graduates and completers in Column 2.
- Column 6* Enter the total number of credit students from Column 1 who enrolled in the fall 2009 term. Should be <= (Column 1 - Column 5). Do not include students in Column 5 in the Column 6 total.
- Column 7* Column 6 / (Column 1 - Column 5)

<i>Column 5</i> Total from Col 1 Who Graduated before Fall 2009	<i>Column 6</i> Total from Col 1 Who Enrolled in Fall 2009	<i>Column 7</i> Fall-Fall Persistence Rate
2,129	7,229	49.88%

**FORM 5: Student Satisfaction and Engagement**Note 1

Noel-Levitz Summary and Scale Items	Institution Mean
<b>Summary Items</b>	
96. So far, how has your college experience met your expectations?	
97. Rate your overall satisfaction with your experience here thus far.	
98. All in all, if you had it to do over again, would you enroll here?	
<b>Scale <u>Satisfaction</u> Items <u>Note 2</u></b>	
Academic Advising/Counseling	
Academic Services	
Admissions and Financial Aid	
Campus Climate	
Campus Support Services	
Concern for the Individual	
Instructional Effectiveness	
Registration Effectiveness	
Responsiveness to Diverse Populations	
Safety and Security	
Service Excellence	
Student Centeredness	

CCSSE Summary Benchmarks	Institution Mean
Active and Collaborative Learning	46.20
Student Effort	48.40
Academic Challenge	50.30
Student-Faculty Interaction	47.90
Support for Learners	49.20

Note 3

ACT Student Opinion Survey	Institution Mean
If you could start college over, would you choose to attend this college?	
What is your overall impression of the quality of education at this 2-year college?	

**NOTES**

1. Student satisfaction and engagement data should be the most recent available and less than five years old.
2. Enter satisfaction means, not importance means or performance gaps
3. CCSSE summary benchmark means are available in the Members Only section at <http://www.ccsse.org>.

**FORM 6: Student Goal Attainment**

*Column 1* Enter the percent of graduates/program completers and leavers/non-completers that indicated they had achieved their educational objective either partially or fully. Use most recent data--less than five years old--and institutional definition of educational objective accomplishment. Data source will most likely be an exit survey or a follow-up survey administered soon after students leave the institution.

<b>Did you achieve your educational objective?</b>	<i>Column 1</i> Percent That Achieved Objective
Graduates and Completers	98.80%
Leavers and Non-completers	93.50%

**FORM 7: Credit, College-level Course Retention and Success Rates**

- Column 1** Enter the total number of A, B, C, P, D, F, and W grades (and their institutional equivalents) in all credit, college-level courses at the end of the fall 2008 term for all students (include high school students earning college credits). Include laboratory grades if they are awarded independently of their associated lecture grade. Do not include incompletes, audits, and grades in developmental courses. Developmental courses should be reported on FORM 8. Note 1, 2, 3
- Column 2** Enter the total number of A, B, C, P, D and F grades (and their institutional equivalents) in credit, college-level courses at the end of the fall 2008 term. Totals in Column 2 should be less than totals in Column 1, unless there were no withdrawals.
- Column 3** Enter the total number of A, B, C, and P grades (and their institutional equivalents) in credit, college-level courses at the end of the fall 2008 term. Totals in Column 3 should be less than totals in Column 2, unless there were no D or F grades.
- Column 4** Column 2 / Column 1
- Column 5** Column 3 / Column 1
- Column 6** Column 3 / Column 2

<b>Use Fall 2008 Grades</b>	<i>Column 1</i> Total A, B, C, P, D, F, and W Grades in Credit, College- level Courses	<i>Column 2</i> Total A, B, C, P, D, and F Grades	<i>Column 3</i> Total A, B, C and P Grades	<i>Column 4</i> Retention Rate	<i>Column 5</i> Enrollee Success Rate	<i>Column 6</i> Completer Success Rate
	38,557	33,938	27,278	88.02%	70.75%	80.38%

**Notes**

1. If your institution records + or - grades, include them in the letter grades with which they are associated (e.g. C+ grades would be reported with C grades). Map all other grades to their closest equivalent.
2. College-level courses include courses that, if successfully completed, can be applied toward the number of courses required for achieving a degree or certificate or transferred to another institution.
3. P grades (or your institutions equivalent) are awarded when a student takes a class for a "pass" or "fail" grade. Not all institutions may offer this option.

**FORM 8: Credit Developmental/Remedial Course Retention and Success Rates**

- Column 1** Enter the total number of A, B, C, P, D, F, and W grades (and their institutional equivalents) in credit developmental/remedial courses at the end of the fall 2008 term (include high school students earning college credits). Do not include incompletes, audits, or grades in ESL courses. Notes 1, 2 and 3.
- Column 2** Enter the total number of A, B, C, P, D, and F grades (and their institutional equivalents) in credit developmental/remedial courses at the end of the fall 2008 term. Totals in Column 2 should be less than totals in Column 1, unless there were no withdrawals.
- Column 3** Enter the total number of A, B, C, and P grades (and their institutional equivalents) in developmental/remedial courses at the end of the fall 2008 term. Totals in Column 3 should be less than totals in Column 2, unless there were no D or F grades.
- Column 4** Column 2 / Column 1
- Column 5** Column 3 / Column 1
- Column 6** Column 3 / Column 2

<b>Use Fall 2008 Grades</b>	<i>Column 1</i> Total Grades in Developmental/ Remedial Courses	<i>Column 2</i> Total A, B, C, P, D, and F Grades	<i>Column 3</i> Total A, B, C and P Grades	<i>Column 4</i> Retention Rates	<i>Column 5</i> Enrollee Success Rates	<i>Column 6</i> Completer Success Rates
Math	2,485	2,133	1,372	85.84%	55.21%	64.32%
Writing	267	237	184	88.76%	68.91%	77.64%
Reading and Writing				0.00%	0.00%	0.00%
Reading	718	651	440	90.67%	61.28%	67.59%

**NOTES**

1. Developmental/remedial courses are those defined by the reporting institution.
2. Reading and Writing (row three) includes courses in which both reading and writing instruction are included in the same course. Courses in row 3 should not be included in rows 2 ("Writing") and 4 ("Reading").
3. If your institution records + or - grades, include them in the letter grades with which they are associated (e.g. C+ grades would be reported with C grades).

**FORM 9: Credit Developmental/Remedial Student Retention and Success in First College-level Courses**

- Column 1** Enter the total number of students who received A, B, C, and P grades (and their institutional equivalents) in the highest-level, credit developmental/remedial math and writing courses at the end of the fall 2007 term. Notes 1, 2 and 3.
- Column 2** Enter the total number of students from Column 1 who enrolled subsequently in related college-level courses. Note 2.
- Column 3** Enter the total number of students from Column 2 who completed related college-level courses with A, B, C, D, P, and F grades (and their institutional equivalents) within one subsequent academic year, i.e., through fall 2008. Totals in Column 3 should be less than totals in Column 2, unless there were no withdrawals.
- Column 4** Enter the total number of students from Column 3 who completed related college-level courses with A, B, C, and P grades (and their institutional equivalents) within one subsequent academic year, i.e., through fall 2008. Totals in Column 4 should be less than totals in Column 3, unless there were no D or F grades.
- Column 5** Column 3 / Column 2
- Column 6** Column 4 / Column 2
- Column 7** Column 4 / Column 3

<b>Use Fall 2007 Cohort</b>	<i>Column 1</i> Total A, B, C, and P Grades in Fall 2007 Highest-level Developmental Courses	<i>Column 2</i> Total from Col 1 Who Enrolled in Related College- level Courses	<i>Column 3</i> Total from Col 2 Who Completed College-level Courses with A, B, C, P, D, and F Grades	<i>Column 4</i> Total from Col 3 Who Completed College-level Courses with A, B, C, and P Grades	<i>Column 5</i> College-level Course Retention Rate	<i>Column 6</i> College-level Course Enrollee Success Rate	<i>Column 7</i> College-level Course Completer Success Rate
Math	487	389	341	263	87.66%	67.61%	77.13%
Writing	342	285	238	186	83.51%	65.26%	78.15%

**NOTES**

1. Developmental/remedial courses are those defined by the reporting institution. Entries should include students who succeeded in developmental math and writing courses.
2. Related math and writing courses will most likely be college level math and English composition courses.
3. If your institution records + or - grades, include them in the letter grades with which they are associated (e.g. C+ grades would be reported with C grades).

**FORM 10: Career Program Completers**

- Column 1* Enter the total number of career program completers for whom employment data are available. Count as completers, students who completed career programs and were awarded Associate's degrees or certificates. Career programs would include programs such as Automotive Technology, Interior Design, or Practical Nursing.
- Column 2* Enter the total from Column 1 who are employed full- or part-time in a field related to their career program education. Include those in the military. Completers who are employed in a related field and also pursuing additional education should be entered in Column 2 only. Column 2 and Column 3 should be unduplicated. Note 1.
- Column 3* Enter total from Column 1 who are pursuing additional education. Note 2.

<i>Column 1</i> Total Completers for Whom Data Are Available	<b>Use Most Recent Data</b>	<i>Column 2</i> Total from Col 1 Employed in Related Field	<i>Column 3</i> Total from Col 1 Pursuing Education
425	Number	195	165
	Percent	45.88%	38.82%

Most recent data should be  
less than five years old.

- Column 4* Enter the total number of responding employers.
- Column 5* Enter the total number of employers from Column 4 who indicated satisfaction with completers' overall preparation. See Note 3.

<i>Column 4</i> Total Responding Employers	<b>Use Most Recent Data</b>	<i>Column 5</i> Number of Employers Satisfied with Completers' Overall Preparation
	Number	
	Percent	0.00%

**Notes**

1. **Related Field** refers to a field of work related to the program a student completed. This information is typically a self-reported item collected on a follow-up survey.

2. ***Pursuing Education*** refers to students who continue to enroll in classes after completion of a career program. This information is typically a self-reported item collected on a follow-up survey.

3. ***Satisfied with Overall Preparation*** reflects percents of employers that indicated positive, as opposed to neutral or negative, responses. For example, an institution using a "Not At All Satisfied", "Not Very Satisfied", "Neutral", "Somewhat Satisfied", or "Very Satisfied" scale should report the percent of employers that selected "Somewhat Satisfied" or "Very Satisfied".

**FORM 11: Retention and Success in Core Academic Skill Areas**

*Column 1* Enter the total number of A, B, C, P, D, F and W grades (and their institutional equivalents) in each course at the end of the fall 2008 term for all students. Do not include incompletes and audits. See Note.

*Column 2* Enter the total number of A, B, C, P, D and F grades (and their institutional equivalents) in each course at the end of the fall 2008 term. Totals in Column 2 should be less than totals in Column 1, unless there were no withdrawals.

*Column 3* Enter the total number of A, B, C, and P grades (and their institutional equivalents) in each course at the end of the fall 2008 term. Totals in Column 3 should be less than totals in Column 2, unless there were no D or F grades.

*Column 4* Column 2 / Column 1

*Column 5* Column 3 / Column 1

*Column 6* Column 3 / Column 2

<b>Use Fall 2008 Grades</b>	<i>Column 1</i> Total A, B, C, P, D, F and W Grades	<i>Column 2</i> Total A, B, C, P, D, and F Grades	<i>Column 3</i> Total A, B, C, and P Grades	<i>Column 4</i> Retention Rate	<i>Column 5</i> Enrollee Success Rates	<i>Column 6</i> Completer Success Rates
English Comp I	2,672	2,366	1,826	88.55%	68.34%	77.18%
English Comp II	1,079	884	664	81.93%	61.54%	75.11%
College Algebra	935	732	480	78.29%	51.34%	65.57%
Speech	1,314	1,170	987	89.04%	75.11%	84.36%

**Note:** if your institution records + or - grades, include them in the letter grades with which they are associated (e.g. a grade of C+ would be reported with C grades).

**FORM 12: Institution-wide Credit Grades**

*Column 1* Enter the total number of A, B, C, P, D, F and W grades (and their institutional equivalents) at the end of the fall 2008 term. Notes 1 and 2.

*Column 2* Column 1 / Total

Use Fall 2008 Grades	Column 1 Number	Column 2 Percent
A	12,717	26.30%
B	11,079	22.91%
C	7,192	14.87%
P	2,485	5.14%
D	2,181	4.51%
F	5,859	12.12%
W	6,844	14.15%
Total	48,357	

Note 3

**NOTES**

1. Include all other passing grades with P. Include all other non-passing grades with F. Include +'s and -'s in the letter grades with which they are associated (e.g. a grade of C+ would be reported with C grades). Do not include incompletes and audits.
2. Include grades in credit distance learning classes and grades in credit developmental/remedial courses.
3. Five benchmarks will be calculated from these data:
  - \* % withdrawal: % of W grades
  - \* % completed: % of A through F grades
  - \* % completer success: (A, B, C, P grades) / A through F grades
  - \* % enrollee success: (A, B, C, P grades) / A through W grades
  - \* % A & B grades: (A + B grades) / A through W grades

**FORM 13A: Minority Participation Rates**

- Column 1** Enter your service area percent minority population. The number should reflect your state's definition of service area, most recent census estimates, and the percent of the service area population that is not "white, non-Hispanic".
- Column 2** Row 1 [IPEDS Enrollment from FORM 1].  
Row 2 Enter the total number of full- and part-time employees reported to IPEDS for fall 2008. Include those on soft money, but do not include work-study students.
- Column 3** Enter the total number of minority students and employees reported to IPEDS for fall 2008.
- Column 4** Column 3 / Column 2 Percent minority credit students in Column 4 should equal 100% - (% "White, Non-Hispanic" + % "Race/Ethnicity Unknown") as reported on FORM 1.
- Column 5** Column 4 / Column 1 Ratio of institution minority population to service area population.

Column 1 Service Area <b>Percent</b> Minority Population	Use Fall 2008 Data	Reporting Institution			
		Column 2 Total Institution Population	Column 3 Total Institution Minority Population	Column 4 Institution Percent Minority	Column 5 Ratio of Institution Minority Pop. To Service Area Minority Pop.
20.00%	Credit Students	15,250	6,312	41.39%	2.070
	Employees	1,391	160	11.50%	0.575

**FORM 13B: High School Graduates Enrolling at Institution**

- Column 1** Enter the total number of public and private, spring 2008 high school (HS) graduates in your service area. Include December 2007 graduates, but do not include home-schooled or GED students. Note 1.
- Column 2** Enter the total high school graduates from Column 1 who enrolled at your institution for the fall 2008 term.
- Column 3** Column 2 / Column 1

Use Fall 2008 Term	Column 1 Spring 2008 High School Graduates	Column 2 Total from Col 1 Who Enrolled for Fall 2008 Term	Column 3 Percent Enrolling
Public HS	6,799	2,361	34.73%
Private HS	264	32	12.12%
Total	7,063	2,393	33.88%

**NOTES**

1. If you cannot separate public and private high school data, do not enter your data in the rows for public and private HS. Instead include graduates in the Total row in Column 1 and enrolled in the Total row in Column 2.

**FORM 14A: Market Penetration: Credit and Non-credit Students**

*Column 1* [Service area population from FORM 1]

*Column 2* Enter unduplicated credit and non-credit headcounts in academic year (AY) 2008-2009. Unduplicated non-credit headcount includes students enrolled in a course or activity having no credit applicable toward a degree, diploma, certificate, or other formal award and may be an estimate.

*Column 3* Column 2 / Column 1

<i>Column 1</i> Service Area Population	<b>Use AY 2008-2009 Data</b>	<i>Column 2</i> Unduplicated Headcounts	<i>Column 3</i> Student Market Penetration Rates
510,000	Credit	26,441	5.18%
	Non-Credit	7,554	1.48%

**FORM 14B: Market Penetration: Community Participation**

*Column 1* Enter duplicated headcounts in each participation area for academic year (AY) 2008-2009.

*Column 2* Column 1 / Service Area Population

<b>Use AY 2008-2009 Data</b>	<i>Column 1</i> Duplicated Headcounts	<i>Column 2</i> Community Participation Rates
Cultural Activities	24,132	4.732%
Public Meetings	30,021	5.886%
Sporting Events		0.000%

**Cultural Activities** include exhibits (e.g. galleries) or attended performances (e.g. theater, dance, music).

**Public Meetings** include meetings held at the institution's campus(es) by non-college organizations which may or may not be open to the public.

**Sporting Events** include intercollegiate sporting events held at the institution.

**FORM 15: Fiscal Year 2009 Business and Industry (B&I) Productivity**

*Column 1* Enter the duplicated B&I headcount for fiscal year (FY) 2009.

*Column 2* Enter the total number of companies served in FY 2009.

*Column 3* Enter the total instructional and administrative costs for FY 2009. Include salaries, benefits, supplies, travel, capital equipment, rents, and utilities.

*Column 4* Enter the total B&I FY 2009 revenue. Include grants.

*Column 5* Column 4 - Column 3

*Column 6* Column 5 / Column 4

<i>Column 1</i> FY 2009 Duplicated Headcount	<i>Column 2</i> Total Companies Served	<i>Column 3</i> Total Instructional and Administrative Costs	<i>Column 4</i> Total Revenue	Net Revenue	
				<i>Column 5</i> Net Revenue (\$)	<i>Column 6</i> Net Revenue (%)
4,500	32	\$856,348	\$960,234	\$103,886	10.82%

**NOTES**

1. Business and Industry (B&I) activities include on-site scheduled vocational courses, contract vocational training on- and off-campus that are not eligible for Title IV federal financial aid, and continuing professional education. It does not include internal staff development, community service activities, adult basic education, ESL courses, and cultural activities.

**FORM 16A: Average Credit Section Size**

*Column 1* Enter the total number of credit course sections with six or more students at the end of the fall 2008 term. Combine concurrent sections that meet in the same time slot. Credit courses are those eligible for Title IV federal financial aid.

*Column 2* Enter the total number of students enrolled in Column 1 sections. (This will be a duplicated headcount.)

*Column 3* Column 2 / Column 1

Use Fall 2008 Data	Column 1 Total Credit Course Sections	Column 2 Total Credit Students	Column 3 Average Credit Section Size
	2,327	49,216	21.15

**FORM 16B: Credit Course Student/Faculty Ratio**

*Column 1* Enter the total FTE faculty at end of fall 2008 term. Note 1.

*Column 2* Enter the total FTE students at end of fall 2008 term. Note 2.

*Column 3* Column 2 / Column 1

Use Fall 2008 Data	Column 1 Total FTE Faculty	Column 2 Total FTE Students	Column 3 Student/Faculty Ratio
	495	10,211	20.63

**FORM 16C: Instructional Faculty Load**

*Column 1* Enter the total number of full-time and part-time faculty at the end of the fall 2008 term. Note 3.

*Column 2* Enter the total number of student credit hours taught by full-time and part-time faculty at the end of the fall 2008 term. This should be the number of credit hours for a course times the number of students enrolled in the course (include students who received a grade of W). For example, a 3 credit hour course with 30 enrolled students would generate 90 student credit hours. Note 2.

*Column 3* Column 2 / Column 1 Total

*Column 4* Enter the total number of credit sections with six or more students taught by full-time and part-time faculty at the end of the fall 2008 term.

*Column 5* Column 4 / Column 4 Total

Use Fall 2008 Data	Column 1 Total Faculty	Column 2 Total Student Credit Hours Taught	Column 3 Percent of Student Credit Hours Taught	Column 4 Total Credit Sections Taught	Column 5 Percent of Sections Taught
Full-time	214	61,274	40.48%	853	37.07%
Part-time	653	90,090	59.52%	1,448	62.93%
Total	867	151,364		2,301	

**NOTES**

1. Total FTE Faculty will likely equal total instructor credit hours taught by all faculty divided by 15, for institutions who calculate faculty load on a credit hour basis. For institutions that calculate faculty load on some basis other than credit hours (e.g., contact hours), the total FTE Faculty should be based on institutional convention. For example, a faculty member teaching 5 courses that each award 3 credit hours would have 15 instructor credit hours or 1 FTE (15 instructor credit hours / 15).

2. Total **FTE Students** should equal total student credit hours for which all students were enrolled / 15. Exclude high school students taking classes taught by high school faculty in their high schools for college credit.

3. Include as ***Full-time Faculty*** all full-time employees who teach more than 50% of the time.

**FORM 17A: Credit Distance Learning Sections and Credit Hours**

*Column 1* [Total of Column 2 in FORM 16C]

*Column 2* Enter the total number of distance learning student credit hours at the end of the fall 2008 term (including credit hours from courses with a W grade). Note 1.

*Column 3* Column 2 / Column 1

*Column 4* [Total of Column 4 in FORM 16C]

*Column 5* Enter the total number of student distance learning sections with six or more students at the end of the fall 2008 term. Note 1.

*Column 6* Column 5 / Column 4

<b>Use Fall 2008 Data</b>	<i>Column 1</i> Total Student Credit Hours Taught	<i>Column 2</i> Total Distance Learning Student Credit Hours	<i>Column 3</i> Distance Learning Proportion of Credit Hours	<i>Column 4</i> Total Credit Sections Taught	<i>Column 5</i> Total Credit Distance Learning Sections	<i>Column 6</i> Distance Learning Proportion of Total Credit Sections
	151,364	8,115	5.36%	2,301	210	9.13%

**FORM 17B: Distance Learning Grades**

*Column 1* Enter the total number of A, B, C, P, D, F and W grades in credit distance learning courses at end of the fall 2008 term. If there were no students awarded a grade, enter zero (0). Note 2.

*Column 2* Column 1 / Total

<b>Use Fall 2008 Grades</b>	<i>Column 1</i> Number	<i>Column 2</i> Percent
A	752	26.66%
B	501	17.76%
C	311	11.02%
P	23	0.82%
D	125	4.43%
F	543	19.25%
W	566	20.06%
Total	2,821	

Note 3

**NOTES**

1. Credit distance learning courses should include those that are web-based, computer mediated, and asynchronous in which the learner and learning resources are generally separated by time and/or space. Do not include telecourse and self-paced courses and courses offered in other, non-computer modalities.

2. Include all other passing grades with P. Include all other non-passing grades with F. Include +'s and -'s in the letter grades with which they are associated (e.g. a grade of C+ would be reported with C grades). Do not include incompletes and audits.

3. Five benchmarks will be calculated from these data:

- \* % withdrawal: % of W grades
- \* % completed: % of A through F grades
- \* % completer success: (A, B, C, P grades) / A through F grades
- \* % enrollee success: (A, B, C, P grades) / A through W grades
- \* % A & B grades: (A + B grades) / A through W grades

**FORM 18: Student / Professional Student Services Staff Ratios**

*Column 1* Enter the total unduplicated credit headcount at the end of the fall 2008 term. Note 4.

*Column 2* Enter the total FTE professional student services staff at the end of the fall 2008 term. Notes 1, 2 and 3.

*Column 3* Column 1 / Column 2. [Number of students per student services staff member.]

<i>Column 1</i> Total Unduplicated Credit Headcount	<b>Use Fall 2008 Data</b>	<i>Column 2</i> Total FTE Professional Student Services Staff	<i>Column 3</i> Student/ Staff Ratio
16,677	Career Services	6.40	2,606
	Counseling and Advising	27.40	609
	Recruitment, Admissions, Registration	15.00	1,112
	Financial Aid	2.00	8,339
	Student Activities	3.00	5,559
	Testing and Assessment Services	2.00	8,339

**NOTES**

- Professional Student Services Staff** (Col 2) includes professional employees who provide non-instructional support services to students. Do not include clerical staff or athletic coaches, vice-presidents, deans, or their immediate staff, but do include directors in each area
- Functional areas need not all be within a student services division.
- Figures in Column 2 should = (total number of full-time staff) + (total part-time, non-clerical staff hours / 2080) for each student services area. Schools with work weeks less than 40 hours should adjust yearly hour figure for part-time staff.
- Exclude high school students taking classes taught by high school faculty in their high schools for college credit.

**FORM 19A: Retirements and Departures**

*Column 1* Enter the total number of full-time, regular (non-temporary) employees on the final day of the academic year (AY) 2008-2009. Do not include adjunct faculty and work-study students.

*Column 2* Enter the total number of retirements and other departures of full-time, regular (non-temporary) employees during AY 2008-2009.

*Column 3* Column 2 / Column 1

<i>Column 1</i> Total Full-time, Regular Employees	<b>Use AY 2008-2009 Data</b>	<i>Column 2</i> Total Occurrences	<i>Column 3</i> Occurrence Rate
736	Retirements	21	2.853%
	Departures	35	4.755%

**FORM 19B: Grievances and Harassment Actions**

*Column 1* Enter the total number of full-time and part-time faculty and full-time and part-time staff employed by the institution at the end of academic year (AY) 2008-2009. Do not include work-study students.

*Column 2* Enter the total number of grievances and harassment actions in AY 2008-2009. Note 1.

*Column 3* Column 2 / Column 1

<i>Column 1</i> Total Employees	<b>Use AY 2008-2009 Data</b>	<i>Column 2</i> Total Occurrences	<i>Column 3</i> Occurrence Rate
1,360	Grievances	8	0.588%
	Harassment	0	0.000%

**NOTES**

1. Grievance and harassment actions are those that are filed in accordance with institutional policies and include employee-employee and student-employee actions. These need not have resulted in a filing to the EEOC.

**FORM 20A: Cost per Credit Hour and FTE Student**

- Column 1* Enter the total direct credit instructional expenditures for fiscal year (FY) 2009. Note 1.
- Column 2* Enter the total semester student credit hours for FY 2009. For schools on a quarter calendar, Column 2 should equal .667 \* (quarter hours) to convert to semester-hour equivalent.
- Column 3* [Column 2 / 30]
- Column 4* Column 1 / Column 2
- Column 5* Column 1 / Column 3

Use FY 2009 Data	Column 1 Total Direct Credit Instructional Expenditures	Column 2 Total FY Student Credit Hours	Column 3 Total FY FTE Students	Column 4 Cost Per Credit Hour	Column 5 Cost Per FTE Student
	\$54,631,785	332,886	11,096	\$164	\$4,923

**FORM 20B: Development/Training Expenditures per FTE Employee**

- Column 1* Enter the total centrally budgeted faculty/staff development/training expenditures for fiscal year (FY) 2009. Note 2.
- Column 2* Enter the total FTE faculty at end of FY 2009. Note 3.
- Column 3* Enter the total FTE staff at end of FY 2009. Note 4.
- Column 4* Column 2 + Column 3
- Column 5* Column 1 / Column 4

Use FY 2009 Data	Column 1 Total Development/ Training Expenditures	Column 2 Total FTE Credit Faculty	Column 3 Total FTE Staff	Column 4 Total FTE Employees	Column 5 Expenditures per FTE Employee
	733,301	540	528	1,068	\$686

**NOTES**

- Direct credit instructional expenditures include salaries, benefits, supplies, travel, and equipment for all full- and part-time faculty and other instructional administration and support personnel, including but not limited to librarians, lab assistants, and tutors.
- Do not include tuition reimbursement benefits in total expenditures.
- Total FTE faculty should equal total instructor credit hours taught by all faculty during FY 2009 / 30 for institutions on a semester calendar. Institutions on a quarter calendar should divide by 45. For example, one faculty member teaching 4 classes that are each 3 credit hours would be 0.4 FTE (12 credit hours / 30).
- Total FTE staff (non-faculty) should = (total number of full-time staff) + (total part-time staff hours / 2080). Schools with work weeks less than 40 hours should adjust yearly hour figure for part-time staff.

# Graphs – Peer Comparisons

## **FY10 NCCBP Benchmarks: IL Peer Group Comparisons**

*Note: these graphs were developed using the benchmarking tool at <http://www.nccbp.org/>; the tool does not identify individual colleges other than the college to which all others in the peer group are being compared. The values displayed are from the 2010 Aggregate Data Report.*

Illinois Peer Group that participated in FY10 NCCBP:

College of DuPage

Elgin Community College

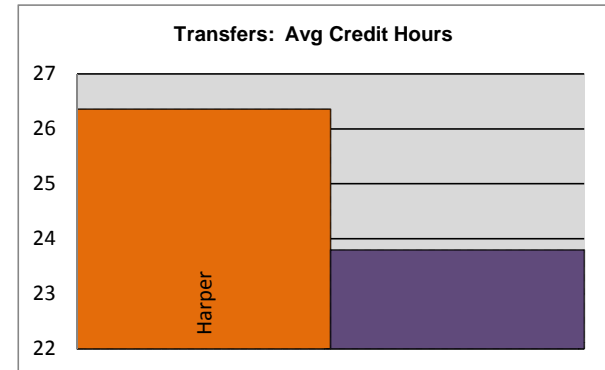
Joliet Junior College

Moraine Valley Community College

Oakton Community College (partial)

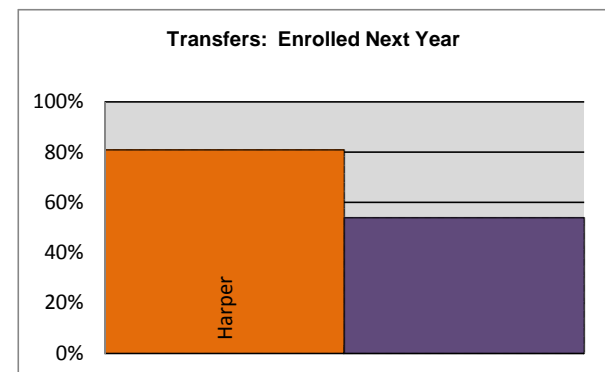
### Transfers: Avg Credit Hours

<u>Institution</u>	<u>Credit Hrs Transferred</u>
Harper	26.36
B	23.8
C	
D	
E	
F	
peer av	25.08



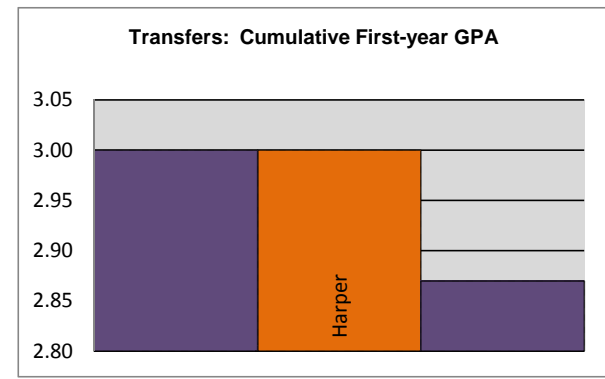
### Transfers: Enrolled Next Year at Institution to where Harper Student Transferred

<u>Institution</u>	<u>% enrolled Next Yr</u>
Harper	81%
B	54%
C	
D	
E	
F	
peer av	68%



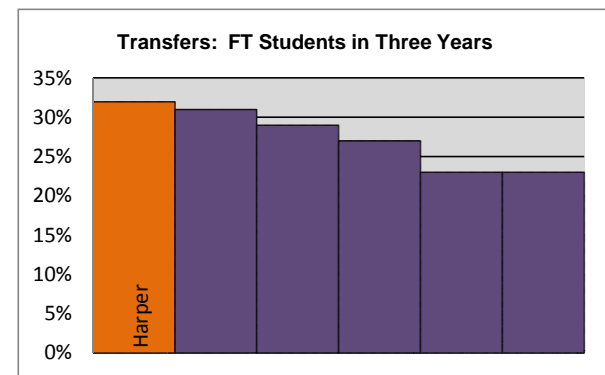
### Transfers: Cumulative First-year GPA at Receiving Institution

<u>Institution</u>	<u>Cum GPA 1st yr after transfer</u>
A	3.00
Harper	3.00
C	2.87
D	
E	
F	
peer av	2.96



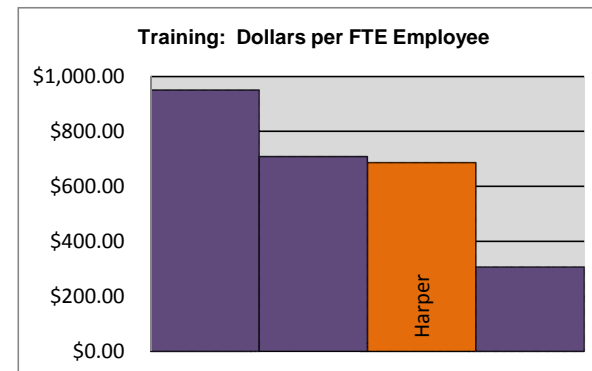
### Transferred: FT Students in Cohort after Three Years

<u>Institution</u>	<u>% FT students who transferred</u>
Harper	32%
B	31%
C	29%
D	27%
E	23%
F	23%
peer av	28%



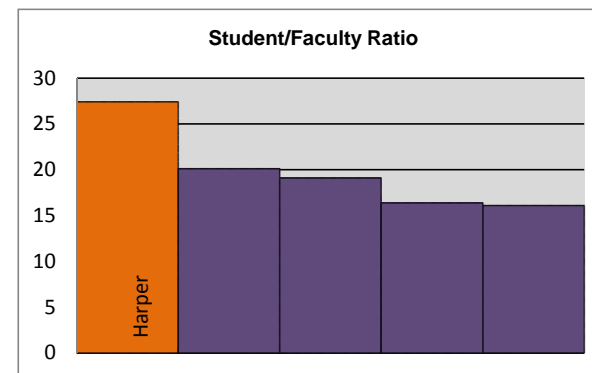
### Development/Training Expenditure per FTE Employee

<u>Institution</u>	<u>\$/FTE employee</u>
A	\$951.03
B	\$708.68
Harper	\$686.61
D	\$306.81
E	
F	
peer av	\$663.28



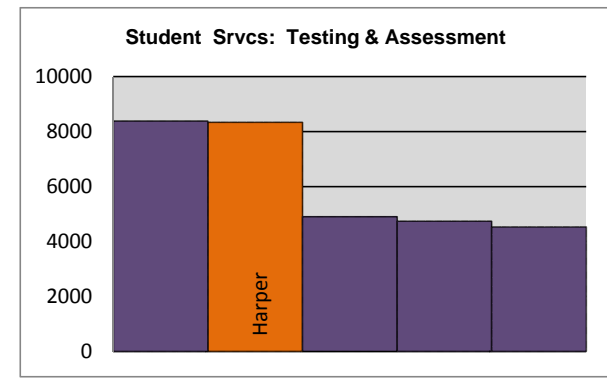
### Student/Faculty Ratio

<u>Institution</u>	<u># students/faculty</u>
Harper	27.41
B	20.11
C	19.1
D	16.39
E	16.09
F	
peer av	19.82



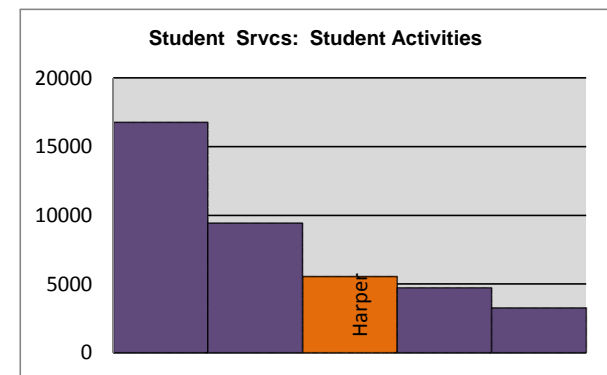
### Testing & Assessment Student/Staff

<u>Institution</u>	<u># students/T&amp;A professional staff</u>
A	8391
Harper	8338
C	4910
D	4747
E	4529
F	
peer av	6183



### Student Activities: Student /Staff Ratio

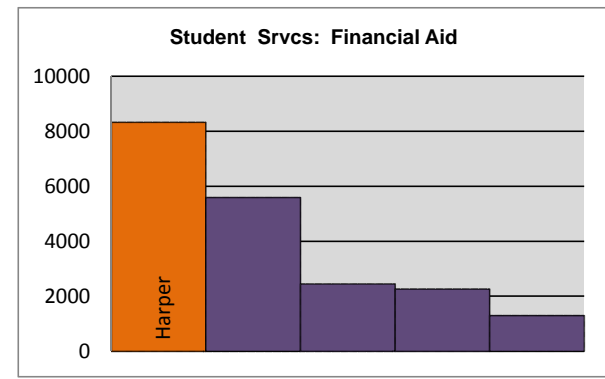
<u>Institution</u>	<u># StuAc professional staff/students</u>
A	16782
B	9436
Harper	5559
D	4747
E	3274
F	
peer av	7959.6



### Financial Aid: Student/Staff Ratio

Institution    # FinanAid professional staff/students

Harper	8338
B	5594
C	2455
D	2265
E	1295
F	
peer av	3989.4

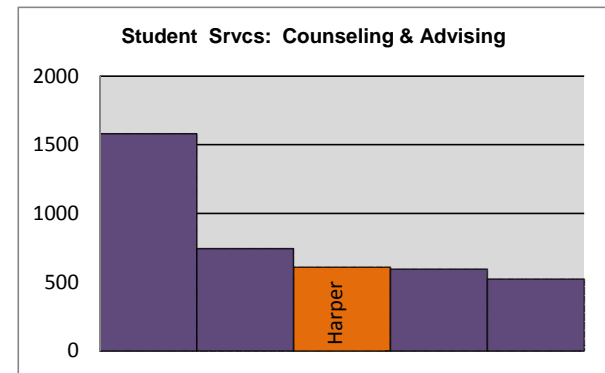


### Counseling & Advising: Student/Staff Ratio

Institution

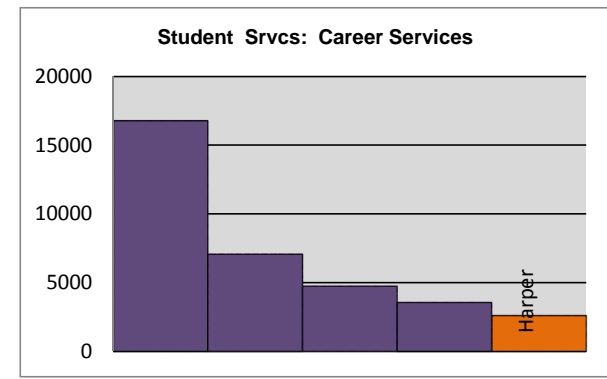
# C&A professional staff/students

A	1582
B	745
Harper	609
D	595
E	524
F	
peer av	811



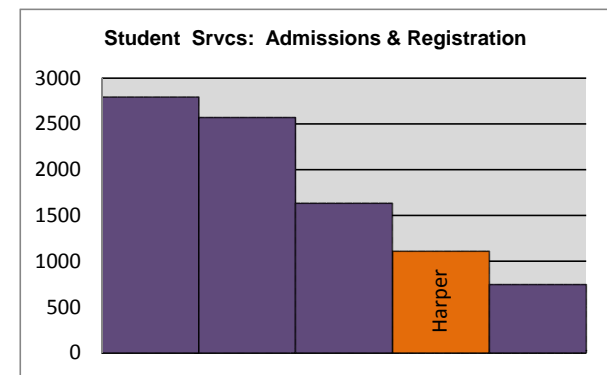
### Career Services: Student/Staff Ratio

<u>Institution</u>	<u># CS professional staff/students</u>
A	16782
B	7077
C	4747
D	3571
Harper	2606
F	
peer av	6956.6



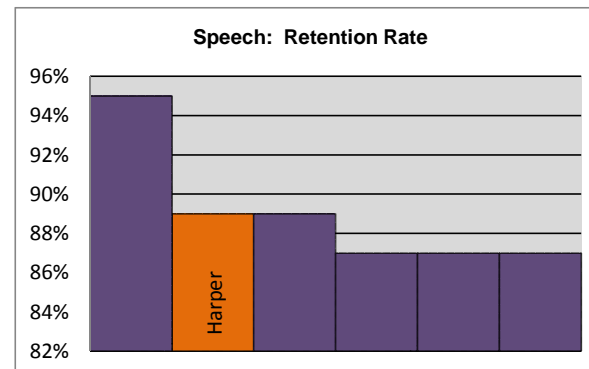
### Admissions & Registration: Student/Staff Ratio

<u>Institution</u>	<u># A&amp;R professional staff/students</u>
A	2797
B	2573
C	1637
Harper	1112
E	750
F	
peer av	1773.8



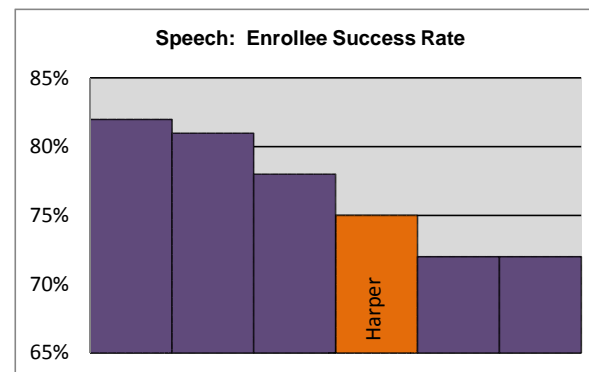
### Speech: RetentionRate

<u>Institution</u>	<u>% retained to end of course with grades A-F</u>
A	95%
Harper	89%
C	89%
D	87%
E	87%
F	87%
peer av	89%



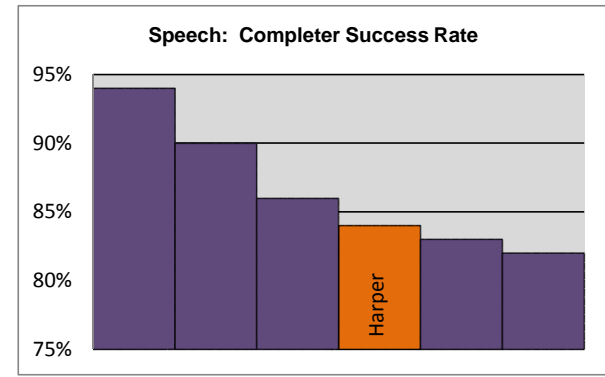
### Speech: Enrollee Success Rate

<u>Institution</u>	<u>% retained who earned A, B, C, P grades</u>
A	82%
B	81%
C	78%
Harper	75%
E	72%
F	72%
peer av	77%



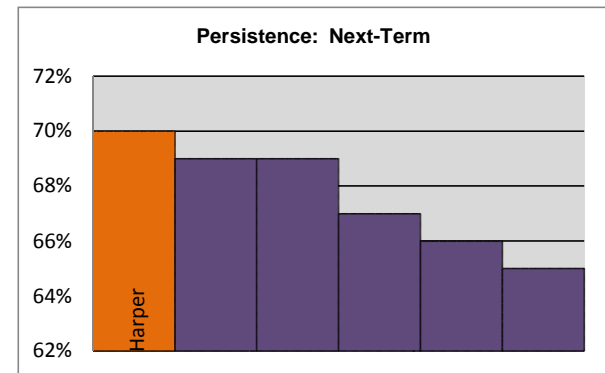
### Speech: Completer Success Rate

<u>Institution</u>	<u>% A, B, C, or P grades out of all grades</u>
A	94%
B	90%
C	86%
Harper	84%
E	83%
F	82%
peer av	87%



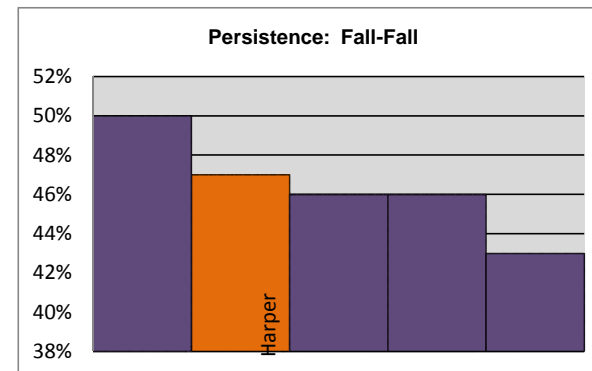
### Persistence: Next-Term

<u>Institution</u>	<u>% students from fall enrolled spring</u>
Harper	70%
B	69%
C	69%
D	67%
E	66%
F	65%
peer av	68%



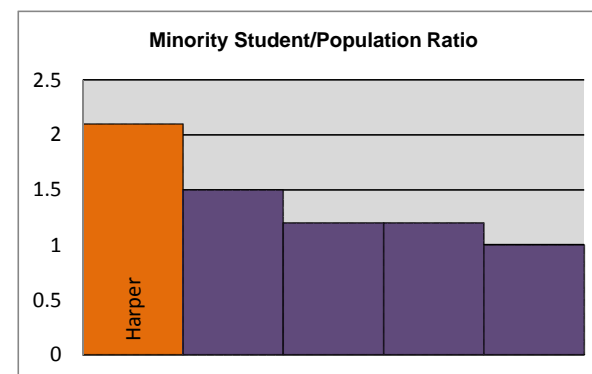
### Persistence: Fall-Fall

<u>Institution</u>	<u>% students enrolled previous fall enrolled next fall</u>
A	
Harper	50%
C	47%
D	46%
E	46%
F	43%
peer av	46%



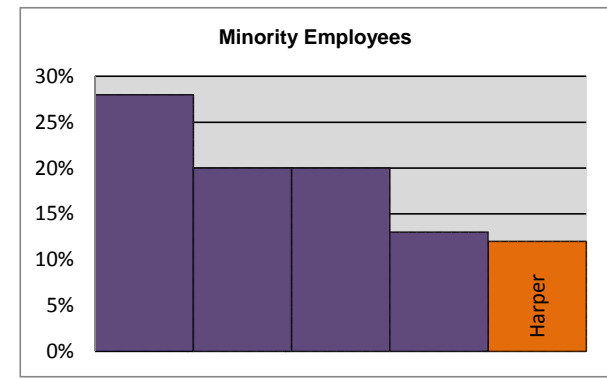
### Minority Student/Population Ratio

<u>Institution</u>	<u>ratio minority students to district population</u>
Harper	2.1
B	1.5
C	1.2
D	1.2
E	1
F	
peer av	1.4



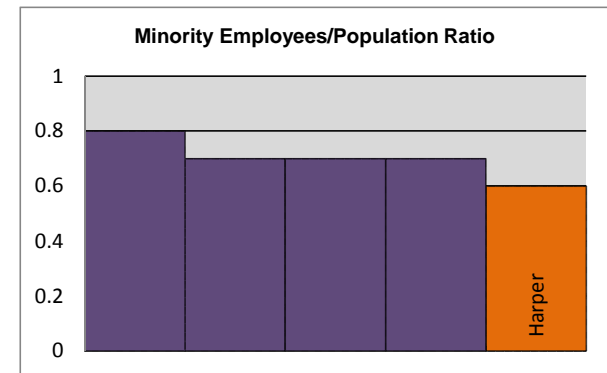
### Minority Employees

<u>Institution</u>	<u>% minority employees of all employees</u>
A	28%
B	20%
C	20%
D	13%
Harper	12%
F	
peer av	19%



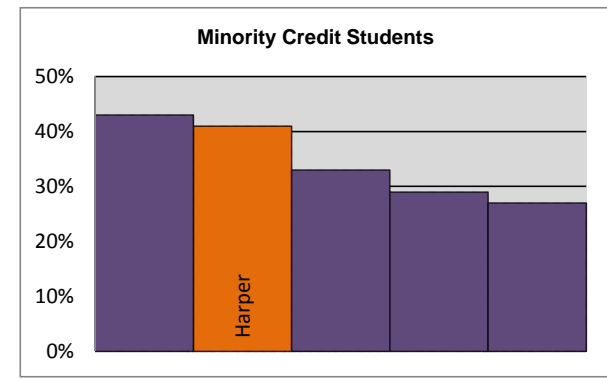
### Minority Employee/Population Ratio

<u>Institution</u>	<u>ratio minority employees to district population</u>
A	0.8
B	0.7
C	0.7
D	0.7
Harper	0.6
F	
peer av	0.7



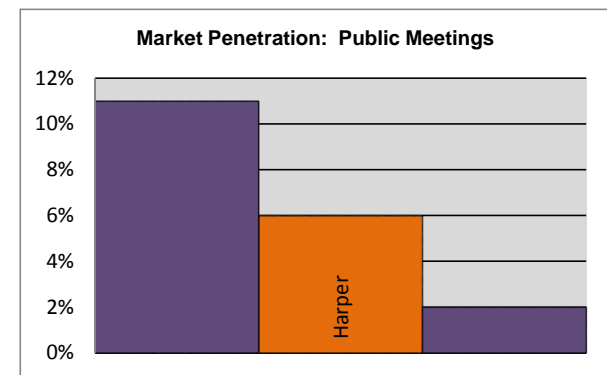
### Minority Credit Students

<u>Institution</u>	<u>% students who're minorities</u>
A	43%
Harper	41%
C	33%
D	29%
E	27%
F	
peer av	35%



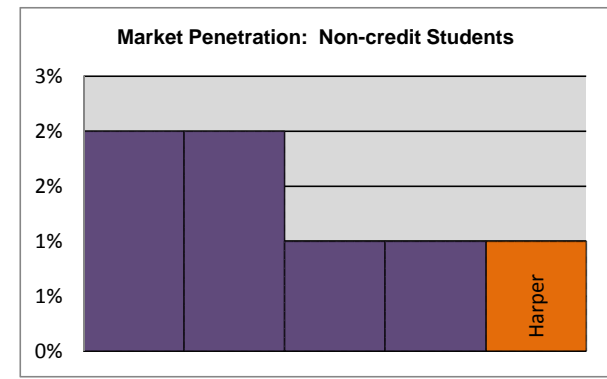
### Market Penetration: Public Meetings

<u>Institution</u>	<u>% of district population attending public meetings on campus</u>
A	11%
Harper	6%
C	2%
D	
E	
F	
peer av	6%



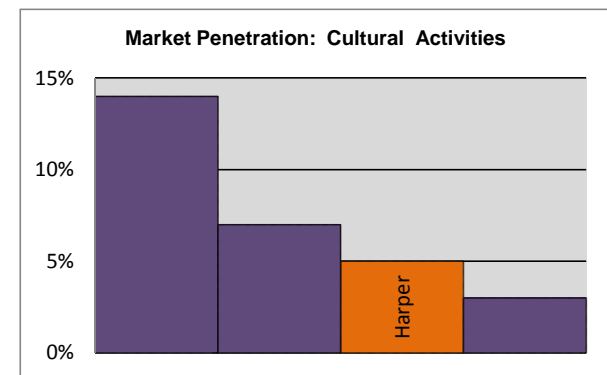
### Market Penetration: Non-credit Students

<u>Institution</u>	<u>% non-credit students of district population</u>
A	2%
B	2%
C	1%
D	1%
Harper	1%
F	
peer av	1%



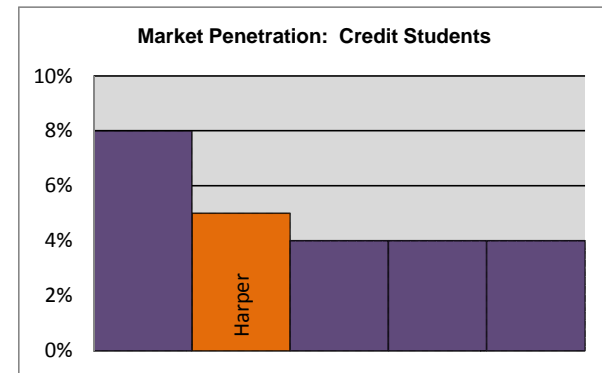
### Market Penetration: Cultural Activities

<u>Institution</u>	<u>% district population attending on campus cultural events</u>
A	14%
B	7%
Harper	5%
D	3%
E	
F	
peer av	7%



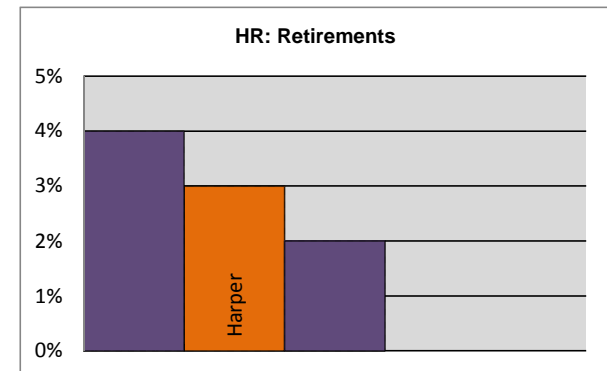
### Market Penetration: Credit Students

<u>Institution</u>	<u>% credit students of district population</u>
A	8%
Harper	5%
C	4%
D	4%
E	4%
F	4%
peer av	5%



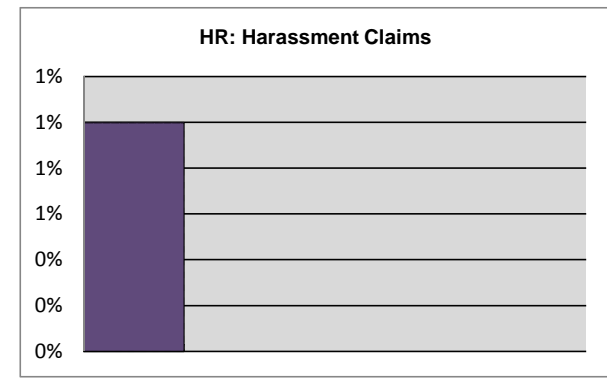
### HR: Retirements

<u>Institution</u>	<u>% regular f-t employees who retired in FY09</u>
A	4%
Harper	3%
C	2%
D	0%
E	0%
F	0%
peer av	2%



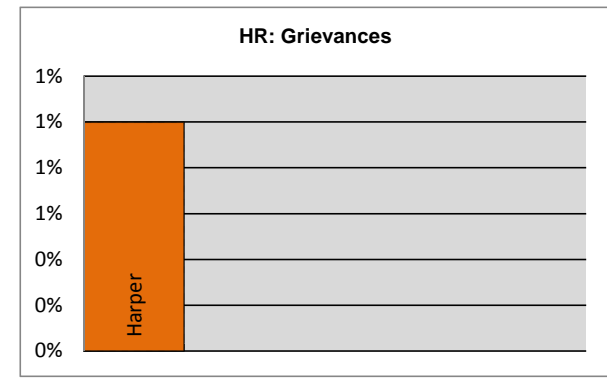
### HR: Harassment Claims

<u>Institution</u>	<u>% all employees who filed harrassment claims in FY09</u>
A	1%
B	0%
C	0%
D	0%
Harper	0%
F	
peer av	0%



### HR: Grievances

<u>Institution</u>	<u>% all employees who filed grievance in FY09</u>
Harper	1%
B	0%
C	0%
D	0%
E	0%
F	
peer av	0%



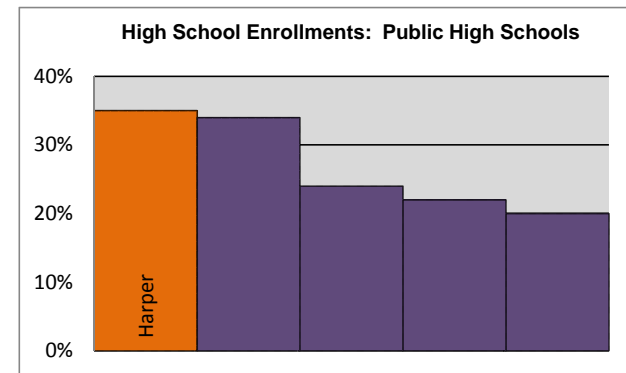
### HR: Departures

<u>Institution</u>	<u>% regular f-t employees who left in FY09</u>
A	5%
Harper	5%
C	2%
D	0%
E	0%
F	
peer av	2%



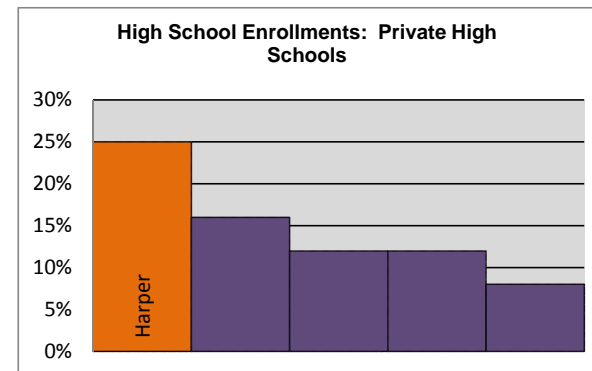
### High School Enrollments: Public High Schools

<u>Institution</u>	<u>% 2008 district public high school grads enrolled at Harper fall 2008</u>
Harper	35%
B	34%
C	24%
D	22%
E	20%
F	
peer av	27%



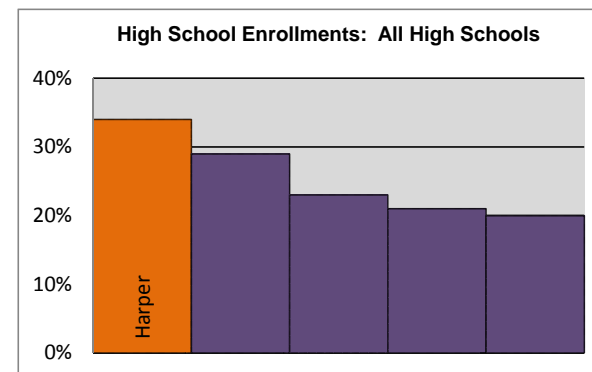
### High School Enrollments: Private High Schools

<u>Institution</u>	<u>% 2008 district private high school grads enrolled at Harper fall 2008</u>
A	25%
B	16%
C	12%
Harper	12%
E	8%
F	
peer av	15%



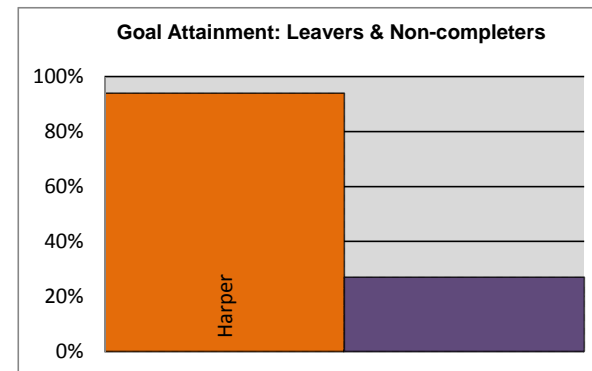
### High School Enrollments: All High Schools

<u>Institution</u>	<u>% all 2008 district high school grads enrolled at Harper fall 2008</u>
Harper	34%
B	29%
C	23%
D	21%
E	20%
F	
peer av	25%



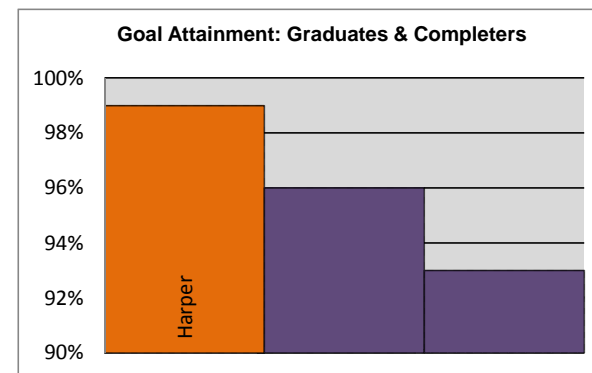
### Goal Attainment: Leavers & Non-completers

<u>Institution</u>	<u>% leavers &amp; non-completers who completed their goal at Harper</u>
Harper	94%
B	27%
C	
D	
E	
F	
peer av	61%



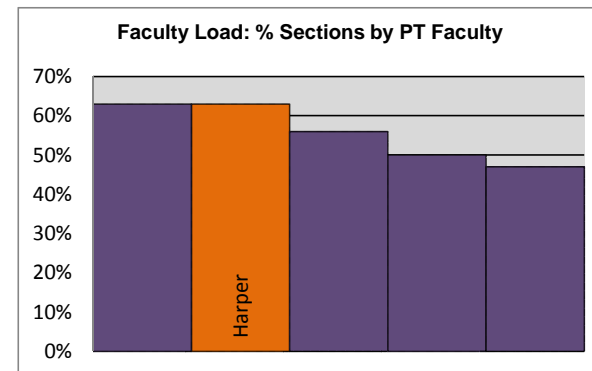
### Goal Attainment: Graduates & Completers

<u>Institution</u>	<u>% grads &amp; completers who completed their goal at Harper</u>
Harper	99%
B	96%
C	93%
D	
E	
F	
peer av	96%



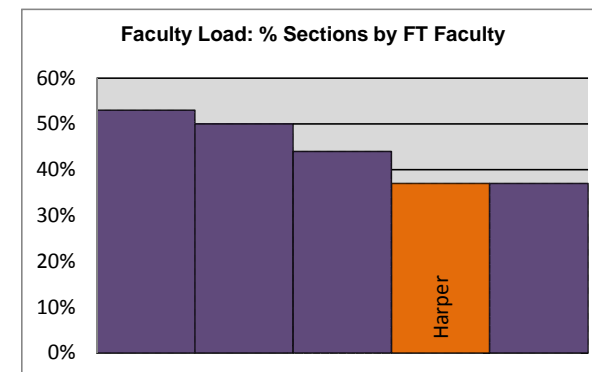
Faculty Load: % Sections by PT Faculty, Fall 2008

<u>Institution</u>	<u>% of all course sections taught by part-time faculty</u>
A	63%
Harper	63%
C	56%
D	50%
E	47%
F	
peer av	56%



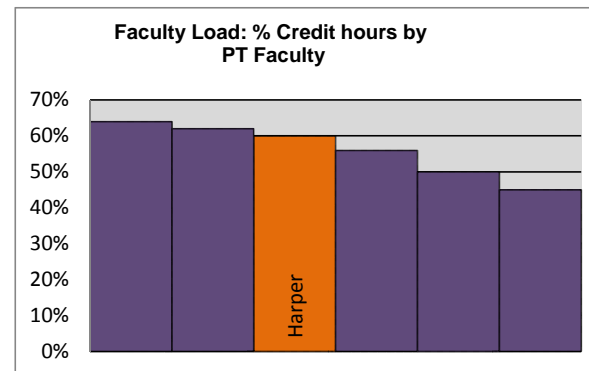
Faculty Load: % Sections by FT Faculty, Fall 2008

<u>Institution</u>	<u>% of all course sections taught by full-time faculty</u>
A	53%
B	50%
C	44%
Harper	37%
E	37%
F	
peer av	44%



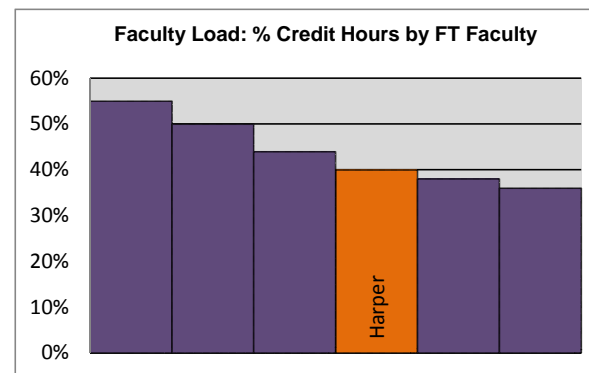
Faculty Load: % Credit Hours by PT Faculty, Fall 2008

<u>Institution</u>	<u>% of all credit hrs taught by part-time faculty</u>
A	64%
B	62%
Harper	60%
D	56%
E	50%
F	45%
peer av	56%



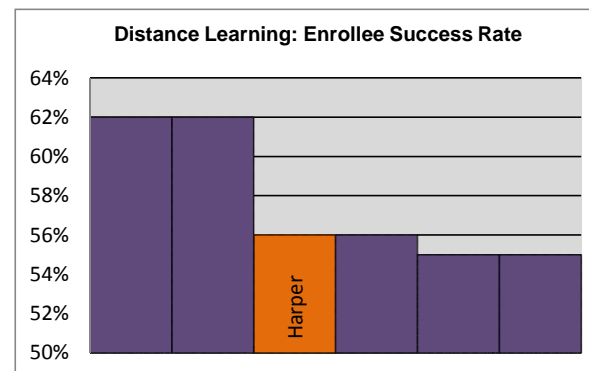
Faculty Load: % Credit Hours by FT Faculty, Fall 2008

<u>Institution</u>	<u>% of all credit hrs taught by full-time faculty</u>
A	55%
B	50%
C	44%
Harper	40%
E	38%
F	36%
peer av	44%



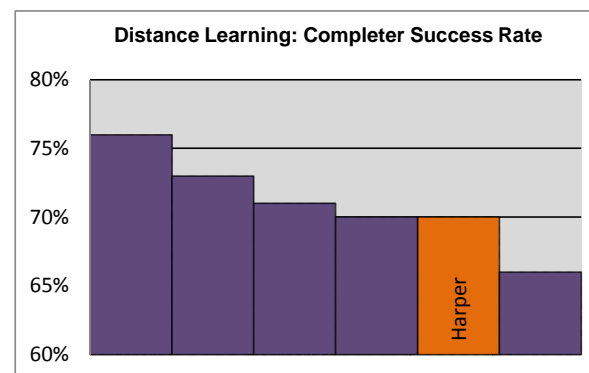
### Distance Learning: Enrollee Success Rate, Fall 2008

<u>Institution</u>	<u>% DL enrollees earning A, B, C, P amongst all enrollees earning grades</u>
A	62%
B	62%
Harper	56%
D	56%
E	55%
F	55%
peer av	58%



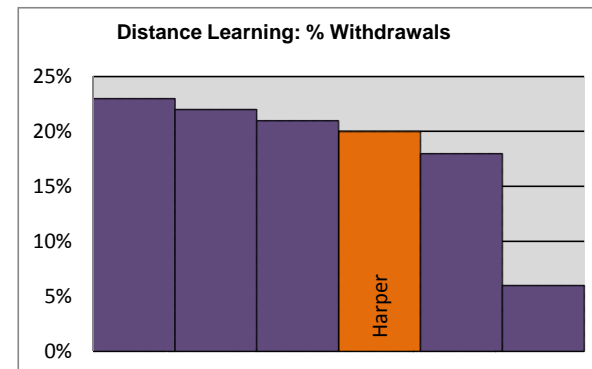
### Distance Learning: Completer Success Rate, Fall 2008

<u>Institution</u>	<u>% DL enrollees completing DL course with A, B, C, or P grade</u>
A	76%
B	73%
C	71%
D	70%
Harper	70%
F	66%
peer av	71%



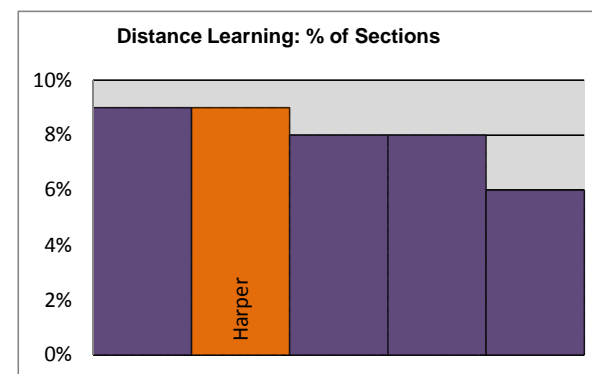
Distance Learning: % Withdrawals, Fall 2008

<u>Institution</u>	<u>% DL enrollees who withdrew from DL course(s)</u>
A	23%
B	22%
C	21%
Harper	20%
E	18%
F	6%
peer av	18%



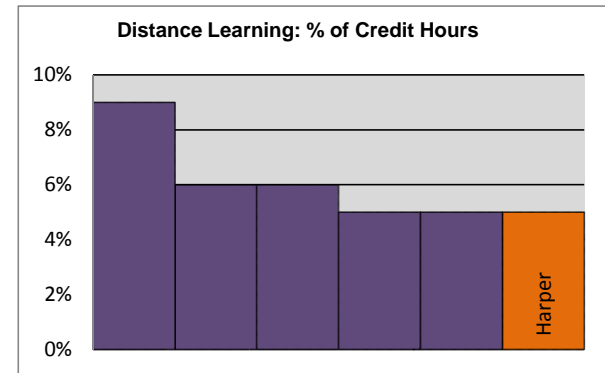
Distance Learning: % of Sections, Fall 2008

<u>Institution</u>	<u>% all sections offered as DL</u>
A	9%
Harper	9%
C	8%
D	8%
E	6%
F	
peer av	8%



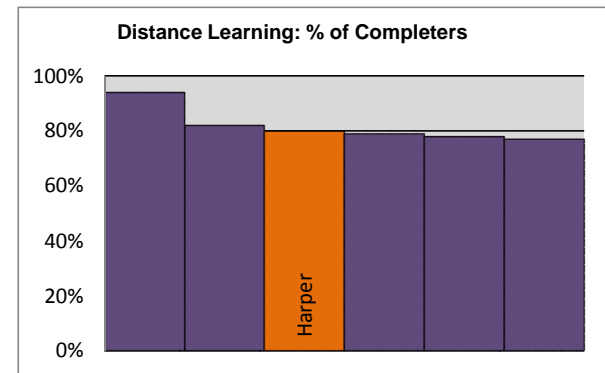
Distance Learning: % of Credit Hours, Fall 2008

<u>Institution</u>	<u>% all course sections offered as DL</u>
A	9%
B	6%
C	6%
D	5%
E	5%
Harper	5%
peer av	6%



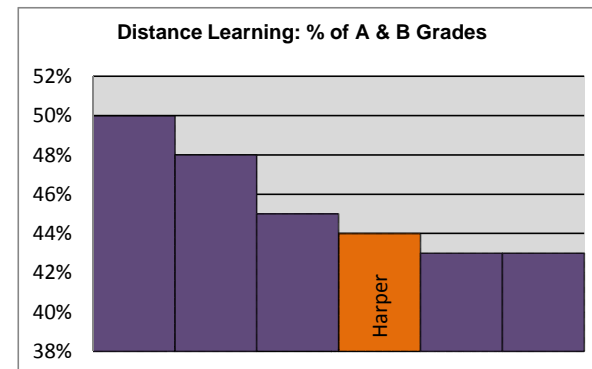
Distance Learning: % Completers, Fall 2008

<u>Institution</u>	<u>% DL students in DL courses who completed course(s) with A-F</u>
A	94%
B	82%
Harper	80%
D	79%
E	78%
F	77%
peer av	82%



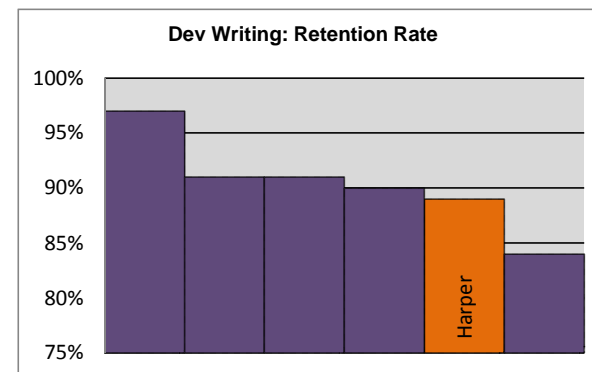
### Distance Learning: % A and B Grades, Fall 2008

<u>Institution</u>	<u>% DL students earning A or B</u>
A	50%
B	48%
C	45%
Harper	44%
E	43%
F	43%
peer av	46%



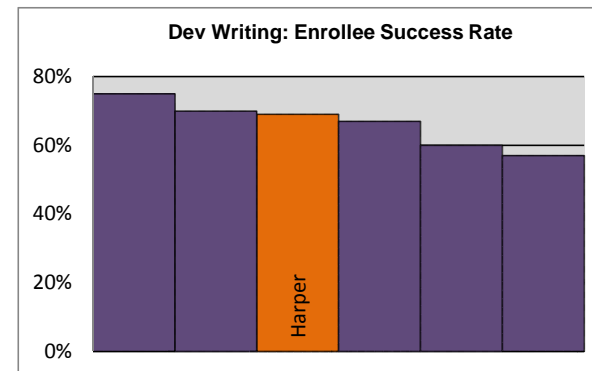
### Dev Writing: Retention Rate, Fall 2008

<u>Institution</u>	<u>% retained to end of course with grades A-F</u>
A	97%
B	91%
C	91%
D	90%
Harper	89%
F	84%
peer av	90%



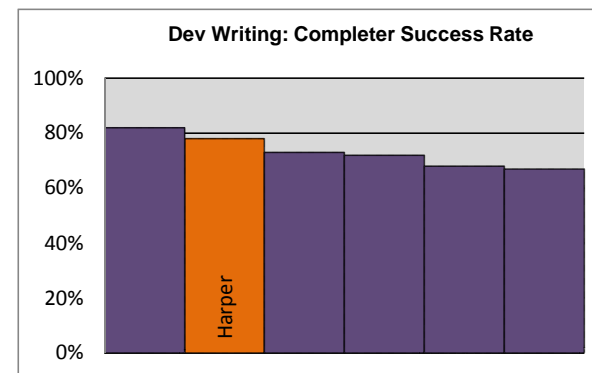
Dev Writing: Enrollee Success Rate, Fall 2008

<u>Institution</u>	<u>% retained who earned A, B, C, P grades</u>
A	75%
B	70%
Harper	69%
D	67%
E	60%
F	57%
peer av	66%



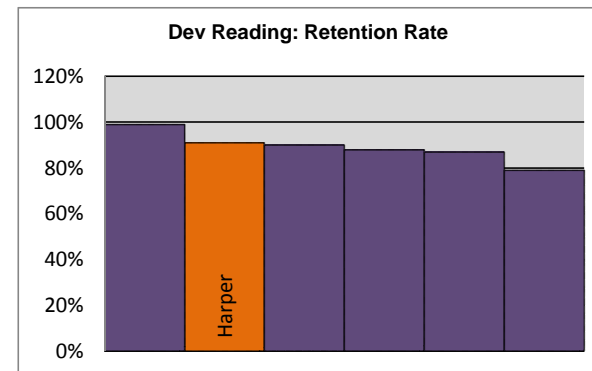
Dev Writing: Completer Success Rate, Fall 2008

<u>Institution</u>	<u>% A, B, C, or P grades out of all grades</u>
A	82%
Harper	78%
C	73%
D	72%
E	68%
F	67%
peer av	73%



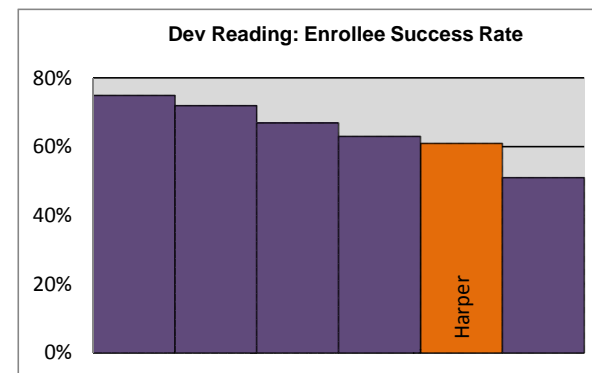
Dev Reading: Retention Rate, Fall 2008

<u>Institution</u>	<u>% retained to end of course with grades A-F</u>
A	99%
Harper	91%
C	90%
D	88%
E	87%
F	79%
peer av	89%



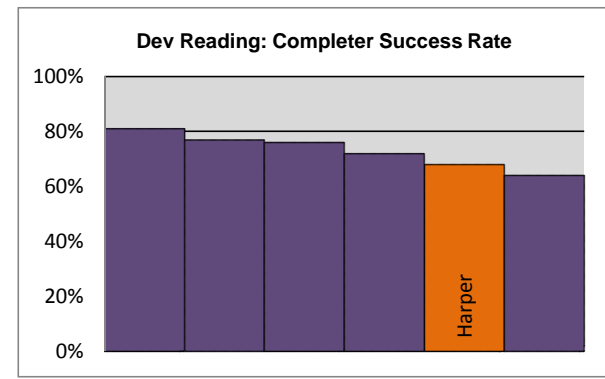
Dev Reading: Enrollee Success Rate, Fall 2008

<u>Institution</u>	<u>% retained who earned A, B, C, P grades</u>
A	75%
B	72%
C	67%
D	63%
Harper	61%
F	51%
peer av	65%



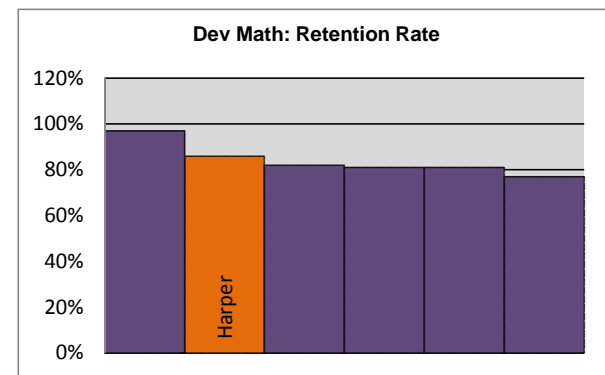
Dev Reading: Completer Success Rate, Fall 2008

<u>Institution</u>	<u>% A, B, C, or P grades out of all grades</u>
A	81%
B	77%
C	76%
D	72%
Harper	68%
F	64%
peer av	73%



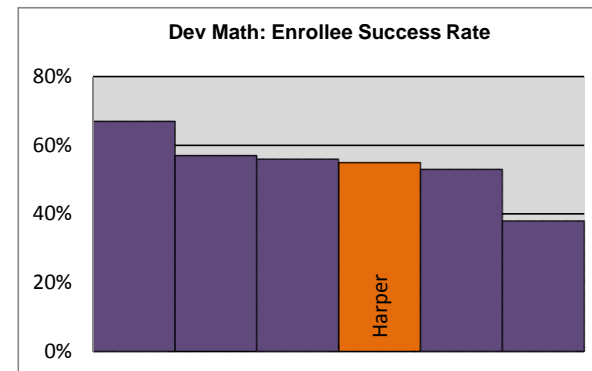
Dev Math: Retention Rate, Fall 2008

<u>Institution</u>	<u>% retained to end of course with grades A-F</u>
A	97%
Harper	86%
C	82%
D	81%
E	81%
F	77%
peer av	84%



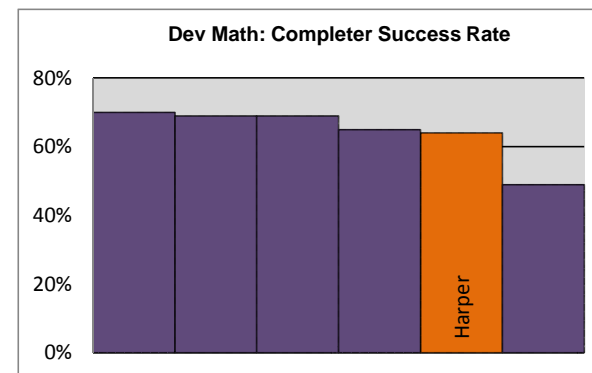
Dev Math: Enrollee Success Rate, Fall 2008

<u>Institution</u>	<u>% retained who earned A, B, C, P grades</u>
A	67%
B	57%
C	56%
Harper	55%
E	53%
F	38%
peer av	54%



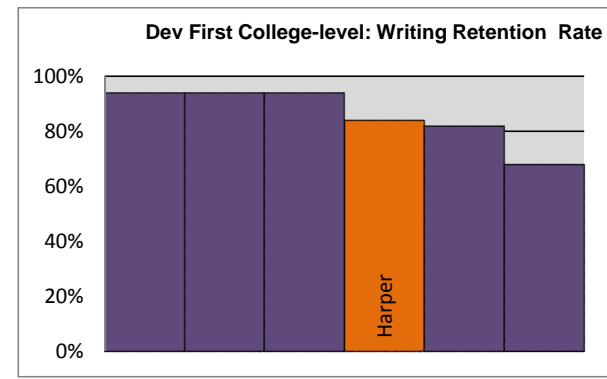
Dev Math: Completer Success Rate, Fall 2008

<u>Institution</u>	<u>% A, B, C, or P grades out of all grades</u>
A	70%
B	69%
C	69%
D	65%
Harper	64%
F	49%
peer av	64%



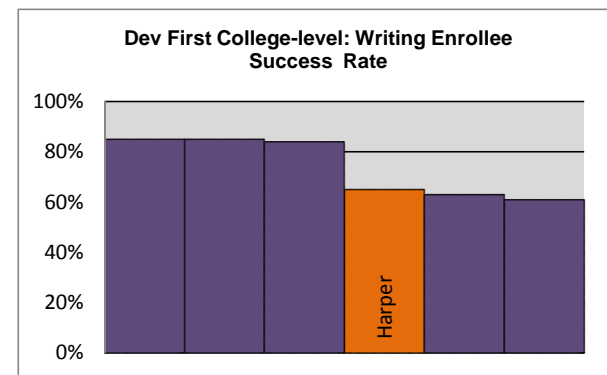
Dev Completer in First College-level: Writing Retention Rate, Fall 2008

<u>Institution</u>	<u>% retained to end of course with grades A-F</u>
A	94%
B	94%
C	94%
Harper	84%
E	82%
F	68%
peer av	86%



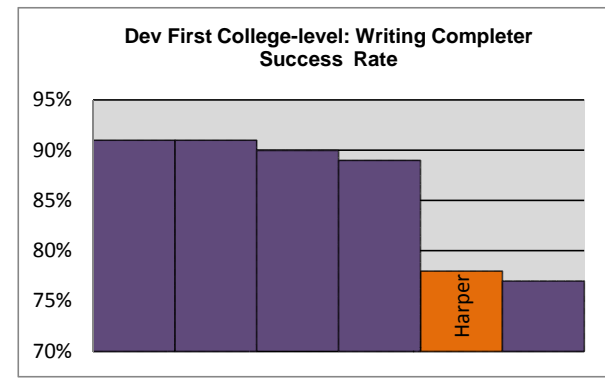
Dev Completer in First College-level: Writing Enrollee Success Rate, Fall 2008

<u>Institution</u>	<u>% retained who earned A, B, C, P grades</u>
A	85%
B	85%
C	84%
Harper	65%
E	63%
F	61%
peer av	74%



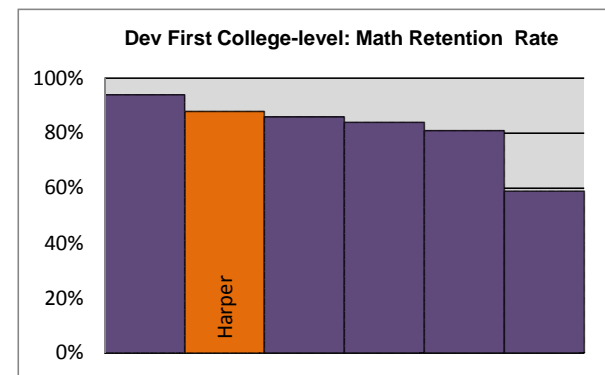
Dev Completer in First College-level: Writing Completer Success Rate, Fall 2008

<u>Institution</u>	<u>% A, B, C, or P grades out of all grades</u>
A	91%
B	91%
C	90%
D	89%
Harper	78%
F	77%
peer av	86%



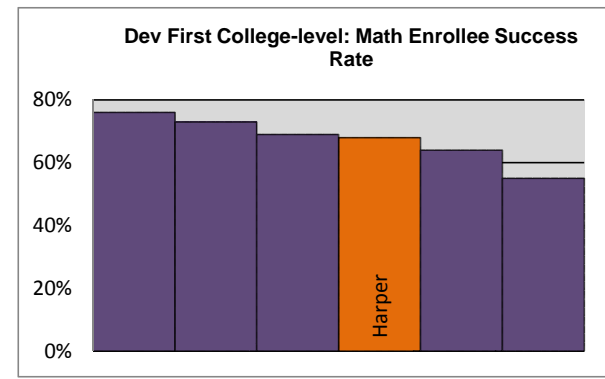
Dev Completer in First College-level: Math Retention Rate, Fall 2008

<u>Institution</u>	<u>% retained to end of course with grades A-F</u>
A	94%
Harper	88%
C	86%
D	84%
E	81%
F	59%
peer av	82%



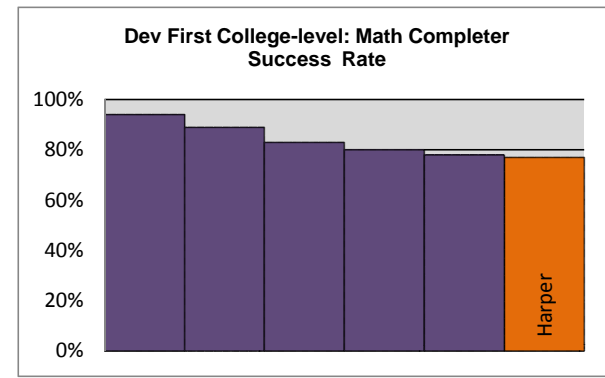
Dev Completer in First College-level: Math Enrollee Success Rate, Fall 2008

<u>Institution</u>	<u>% retained who earned A, B, C, P grades</u>
A	76%
B	73%
C	69%
Harper	68%
E	64%
F	55%
peer av	68%



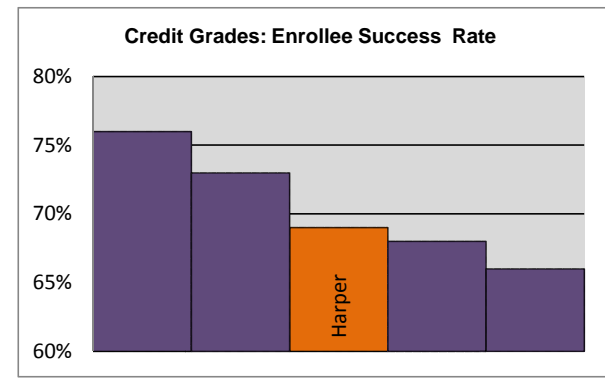
Dev First College-level: Math Completer Success Rate, Fall 2008

<u>Institution</u>	<u>% A, B, C, or P grades out of all grades</u>
A	94%
B	89%
C	83%
D	80%
E	78%
Harper	77%
peer av	84%



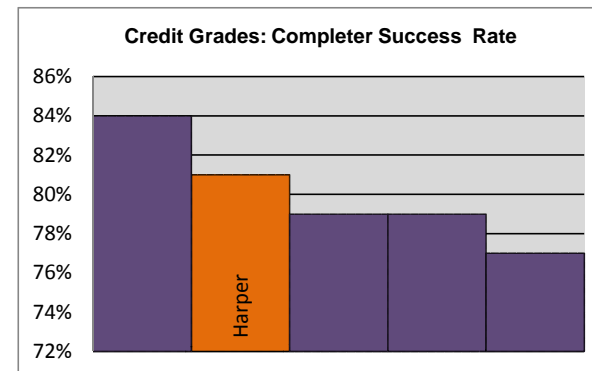
Credit Grades: Enrollee Success Rate, Fall 2008

<u>Institution</u>	<u>% retained who earned A, B, C, P grades</u>
A	76%
B	73%
Harper	69%
D	68%
E	66%
F	
peer av	70%



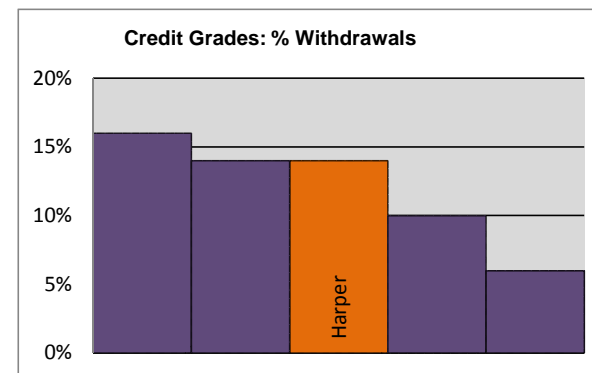
Credit Grades: Completer Success Rate, Fall 2008

<u>Institution</u>	<u>% A, B, C, or P grades out of all grades</u>
A	84%
Harper	81%
C	79%
D	79%
E	77%
F	
peer av	80%



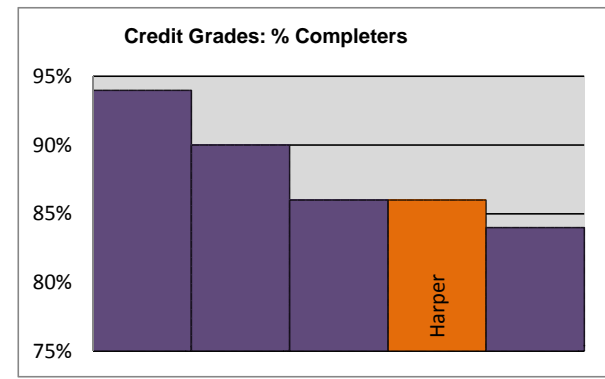
Credit Grades: % Withdrawals, Fall 2008

<u>Institution</u>	<u>% W of all grades awarded</u>
A	16%
B	14%
Harper	14%
D	10%
E	6%
F	
peer av	12%



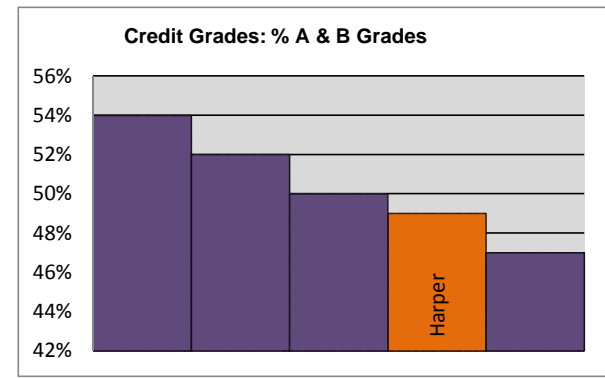
Credit Grades: % Completers, Fall 2008

<u>Institution</u>	<u>% students completing courses awarded any grade</u>
A	94%
B	90%
C	86%
Harper	86%
E	84%
F	
peer av	88%



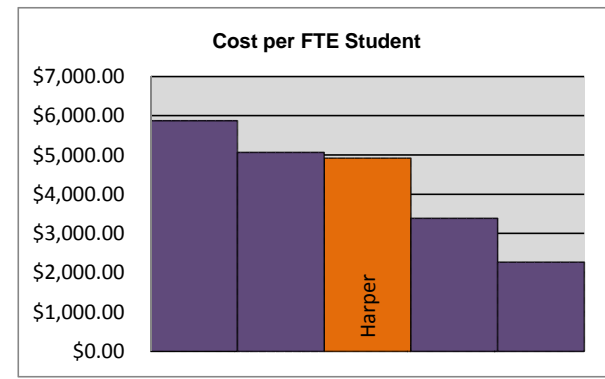
Credit Grades: % A and B Grades, Fall 2008

<u>Institution</u>	<u>% of all grades awarded A or B</u>
A	54%
B	52%
C	50%
Harper	49%
E	47%
F	
peer av	50%



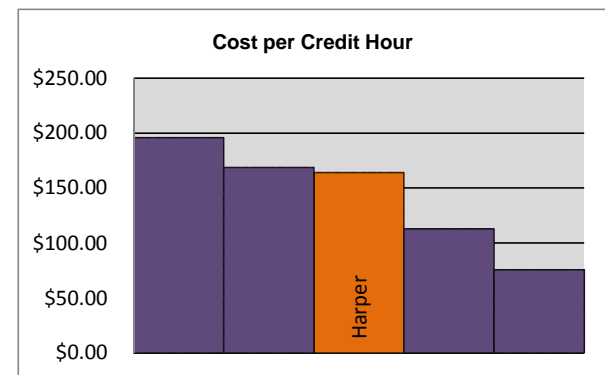
### Cost per FTE Student, FY09

<u>Institution</u>	<u>Cost per FTE</u>
A	\$5,879.71
B	\$5,065.94
Harper	\$4,923.47
D	\$3,387.73
E	\$2,270.36
F	
peer av	\$4,305.44



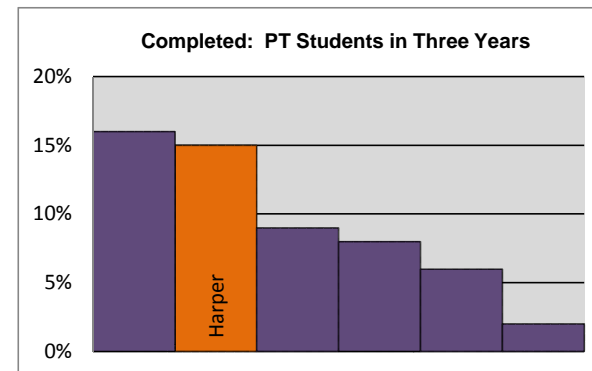
### Cost per Credit Hour, FY09

<u>Institution</u>	<u>Cost per credit hr (instruc expend/FTE)</u>
A	\$195.99
B	\$168.86
Harper	\$164.12
D	\$112.92
E	\$75.68
F	
peer av	\$143.51



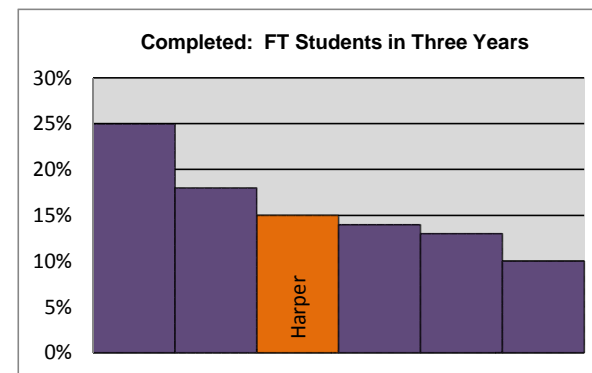
### Completed: PT Students in Three Years

<u>Institution</u>	<u>% p-t students completing award &amp;/or transferring</u>
A	16%
Harper	15%
C	9%
D	8%
E	6%
F	2%
peer av	9%



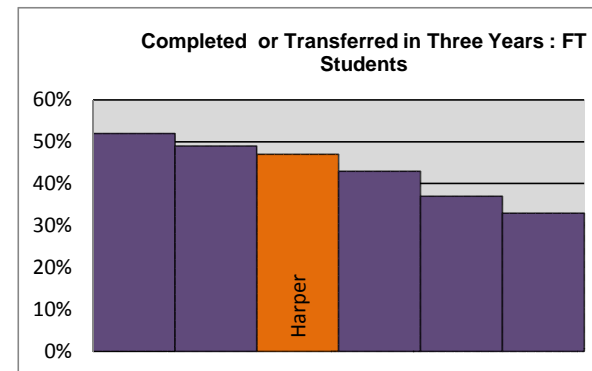
### Completed: FT Students in Three Years

<u>Institution</u>	<u>% f-t students completing award &amp;/or transferring</u>
A	25%
B	18%
Harper	15%
D	14%
E	13%
F	10%
peer av	16%



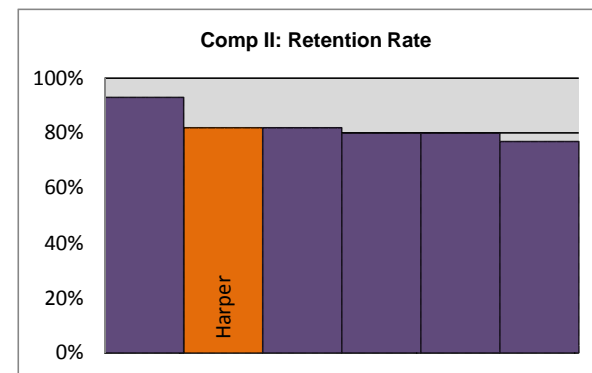
### Completed or Transferred in Three Years: FT Students

<u>Institution</u>	<u>% f-t students completed or transferred</u>
A	52%
B	49%
Harper	47%
D	43%
E	37%
F	33%
peer av	44%



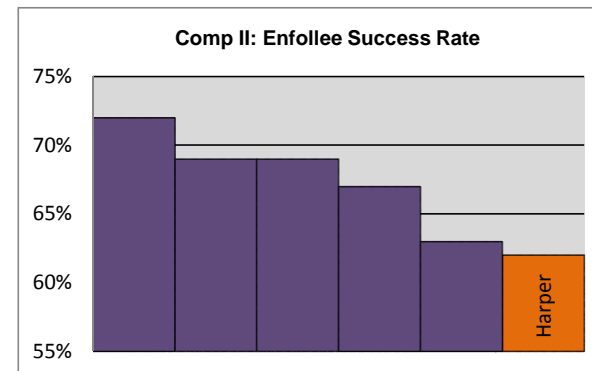
### Comp II: Retention Rate

<u>Institution</u>	<u>% students earning grades other than W at end of term</u>
A	93%
Harper	82%
C	82%
D	80%
E	80%
F	77%
peer av	82%



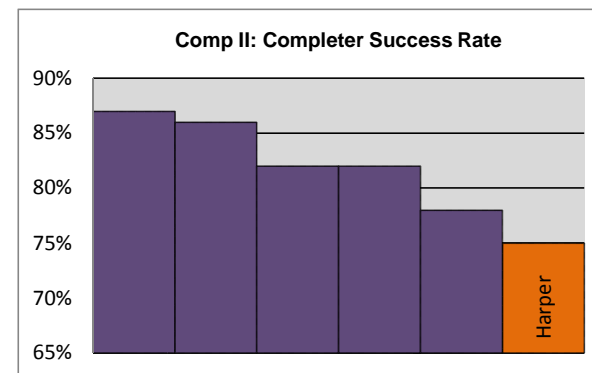
### Comp II: Enrollee Success Rate

<u>Institution</u>	<u>% students earning A-C or P at end of term</u>
A	72%
B	69%
C	69%
D	67%
E	63%
Harper	62%
peer av	67%



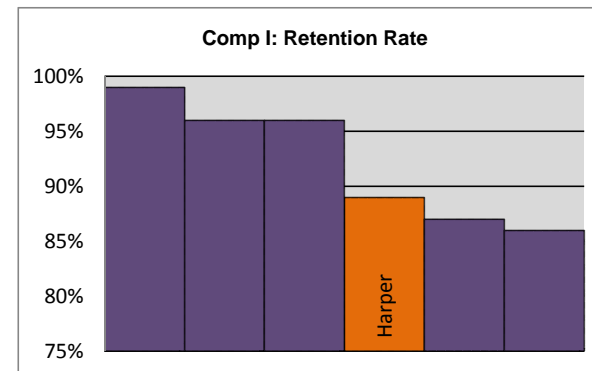
### Comp II: Completer Success Rate

<u>Institution</u>	<u>% students earning A-C or P out of all grades at end of term</u>
A	87%
B	86%
C	82%
D	82%
E	78%
Harper	75%
peer av	82%



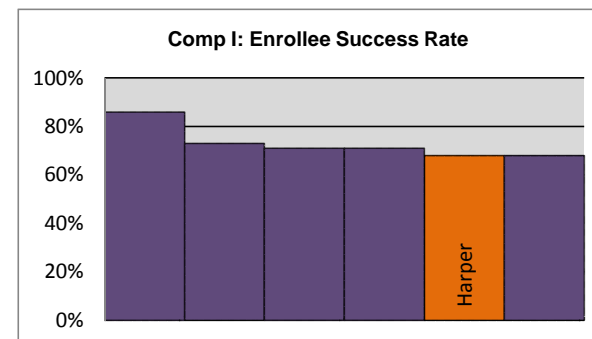
### Comp I: Retention Rate

<u>Institution</u>	<u>% students earning grades other than W at end of term</u>
A	99%
B	96%
C	96%
Harper	89%
E	87%
F	86%
peer av	92%



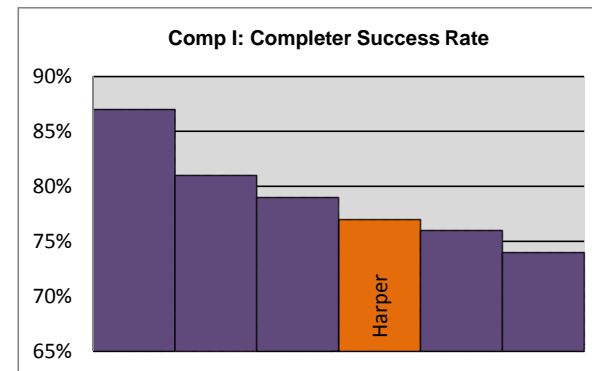
### Comp I: Enrollee Success Rate

<u>Institution</u>	<u>% students earning A-C or P out of all grades at end of term</u>
A	86%
B	73%
C	71%
D	71%
Harper	68%
F	68%
peer av	73%



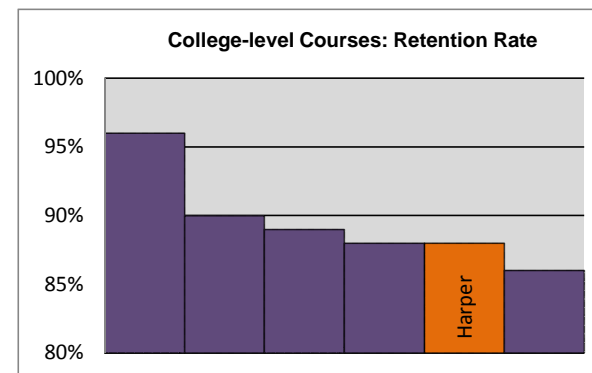
### Comp I: Completer Success Rate

<u>Institution</u>	<u>% students earning A-C or P out of all grades at end of term</u>
A	87%
B	81%
C	79%
Harper	77%
E	76%
F	74%
peer av	79%



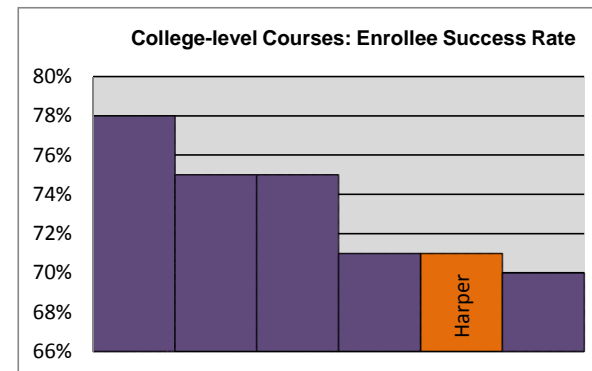
### College-level Courses: Retention Rate

<u>Institution</u>	<u>% students earning grades other than W at end of term</u>
A	96%
B	90%
C	89%
D	88%
Harper	88%
F	86%
peer av	90%



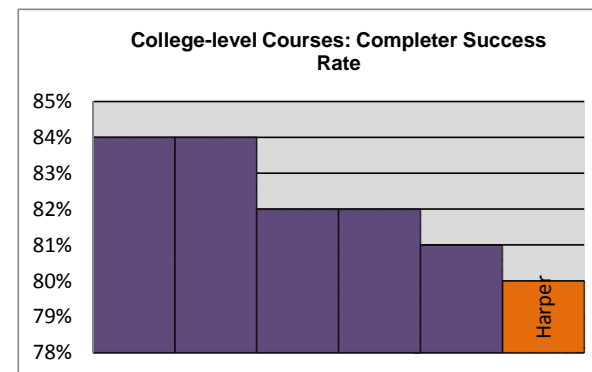
### College-level Courses: Enrollee Success Rate

<u>Institution</u>	<u>% students earning A-C or P out of all grades at end of term</u>
A	78%
B	75%
C	75%
D	71%
Harper	71%
F	70%
peer av	73%



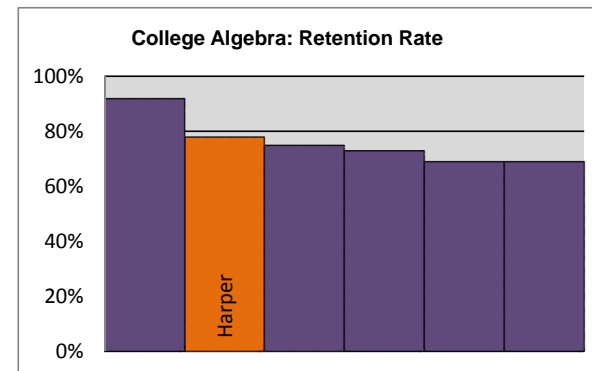
### College-level Courses: Completer Success Rate

<u>Institution</u>	<u>% students earning A-C or P out of all grades at end of term</u>
A	84%
B	84%
C	82%
D	82%
E	81%
Harper	80%
peer av	82%



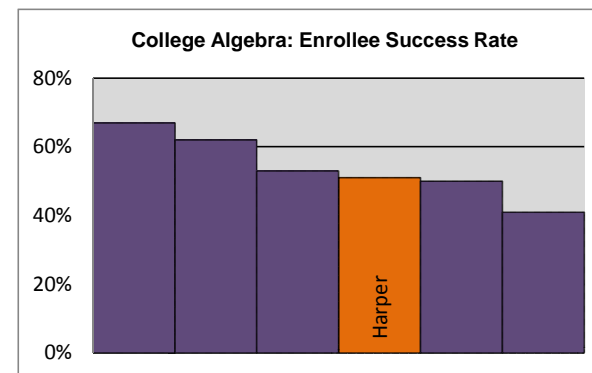
### College Algebra: Retention Rate

<u>Institution</u>	<u>% students earning grades other than W at end of term</u>
A	92%
Harper	78%
C	75%
D	73%
E	69%
F	69%
peer av	76%



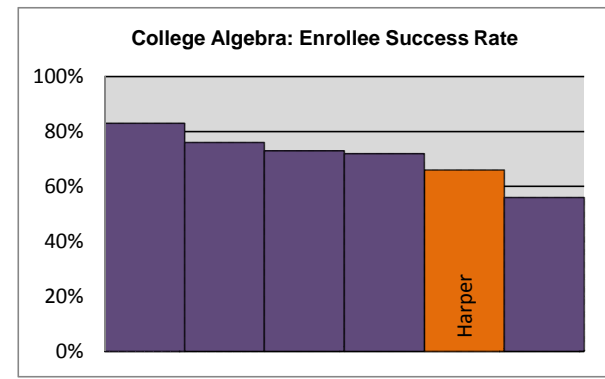
### College Algebra: Enrollee Success Rate

<u>Institution</u>	<u>% students earning A-C or P out of all grades at end of term</u>
A	67%
B	62%
C	53%
Harper	51%
E	50%
F	41%
peer av	54%



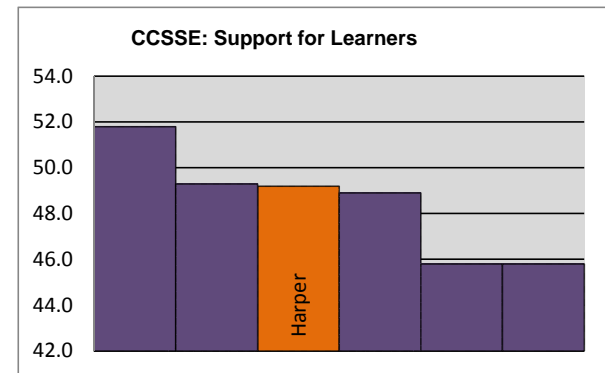
### College Algebra: Completer Success Rate

<u>Institution</u>	<u>% students earning A-C or P out of all grades at end of term</u>
A	83%
B	76%
C	73%
D	72%
Harper	66%
F	56%
peer av	71%



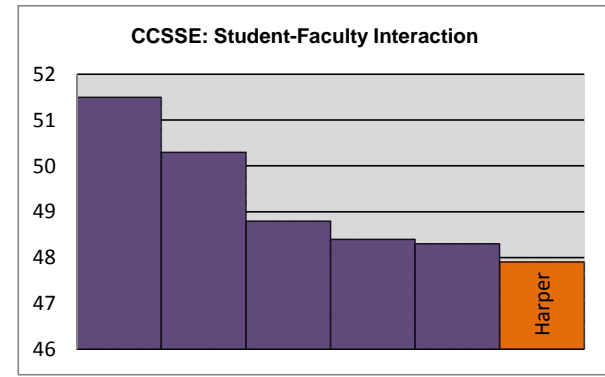
### CCSSE Support for Learners

<u>Institution</u>	<u>CCSSE Support for Learners Benchmark</u>
A	51.8
B	49.3
Harper	49.2
D	48.9
E	45.8
F	45.8
peer av	48.5



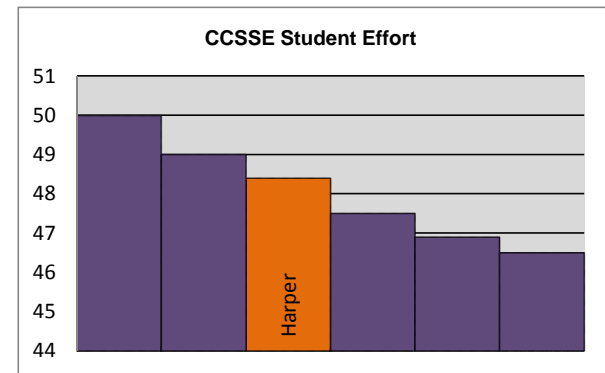
### CCSSE Student-Faculty Interaction

<u>Institution</u>	<u>CCSSE Student-Faculty Interaction Benchmark</u>
A	51.5
B	50.3
C	48.8
D	48.4
E	48.3
Harper	47.9
peer av	49.2



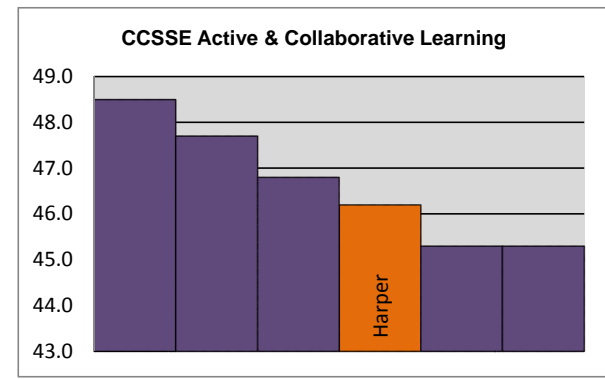
### CCSSE Student Effort

<u>Institution</u>	<u>CCSSE Student Effort Benchmark</u>
A	50
B	49
Harper	48.4
D	47.5
E	46.9
F	46.5
peer av	48.1



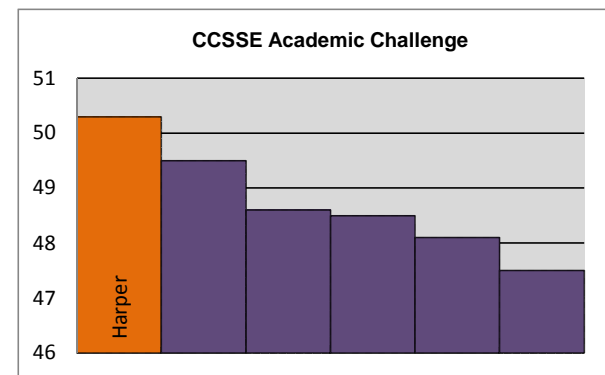
### CCSSE Active & Collaborative Learning

<u>Institution</u>	<u>CCSSE Active &amp; Collaborative Learning Benchmark</u>
A	48.5
B	47.7
C	46.8
Harper	46.2
E	45.3
F	45.3
peer av	46.6



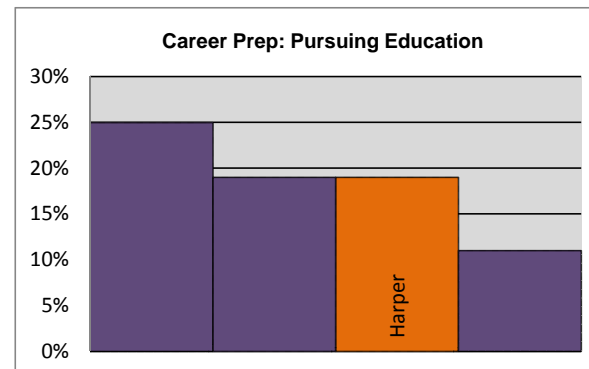
### CCSSE Academic Challenge

<u>Institution</u>	<u>CCSSE Academic Challenge Benchmark</u>
Harper	50.3
B	49.5
C	48.6
D	48.5
E	48.1
F	47.5
peer av	48.8



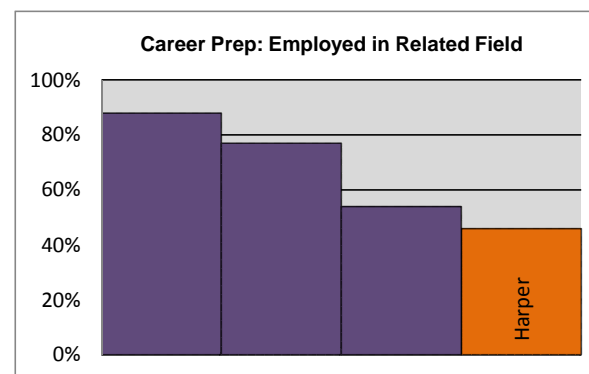
### Career Prep: Pursuing Education

<u>Institution</u>	<u>% career program grads pursuing further education</u>
A	25%
B	19%
Harper	19%
D	11%
E	
F	
peer av	19%



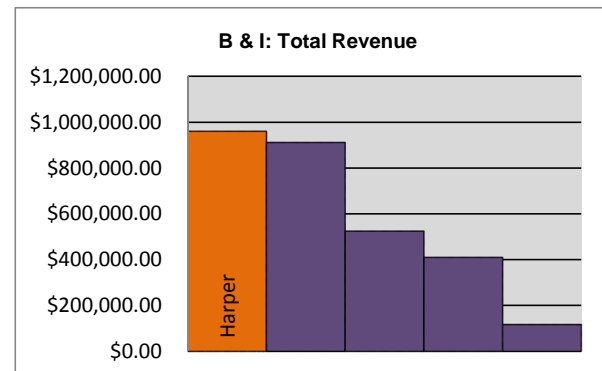
### Career Prep: Employed in Related Field

<u>Institution</u>	<u>% career grads employed in field for which trained</u>
A	88%
B	77%
C	54%
Harper	46%
E	
F	
peer av	66%



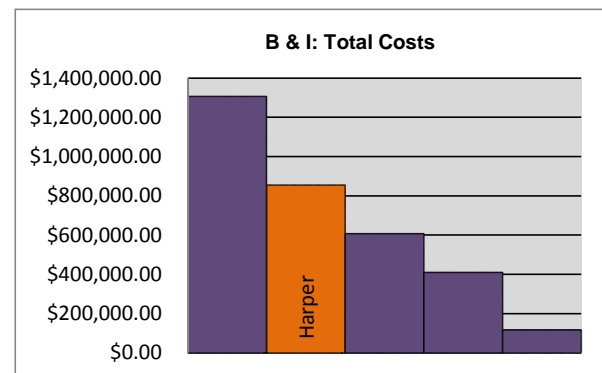
### B & I: Total Revenue

<u>Institution</u>	<u>Total dollars</u>
Harper	\$960,234.00
B	\$912,020.00
C	\$525,080.00
D	\$410,256.00
E	\$116,490.00
F	
peer av	\$584,816.00



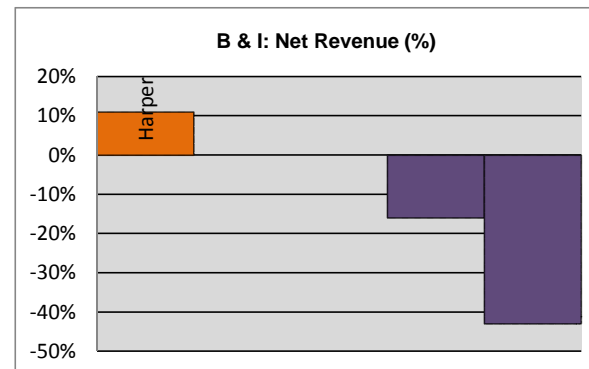
### B & I: Total Costs

<u>Institution</u>	<u>Total dollars</u>
A	\$1,306,882.00
Harper	\$856,348.00
C	\$607,647.00
D	\$410,256.00
E	\$116,490.00
F	
peer av	\$659,524.60



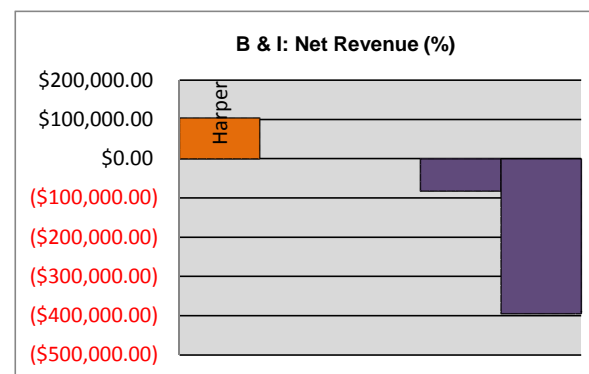
### B & I: Net Revenue (%)

<u>Institution</u>	<u>% net revenue</u>
Harper	11%
B	0%
C	0%
D	-16%
E	-43%
F	
peer av	-10%



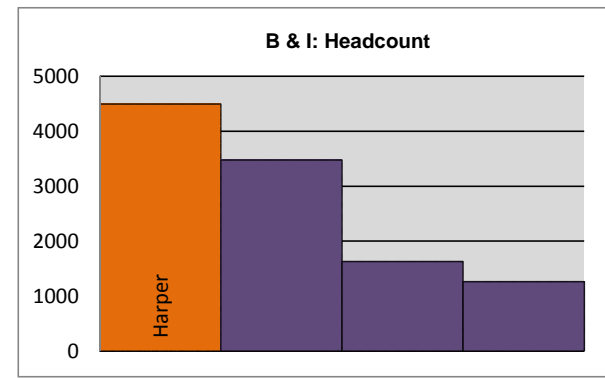
### B & I: Net Revenue (\$)

<u>Institution</u>	<u>Total dollars net revenue</u>
Harper	\$103,886.00
B	\$0.00
C	\$0.00
D	(\$82,567.00)
E	(\$394,862.00)
F	
peer av	(\$74,708.60)



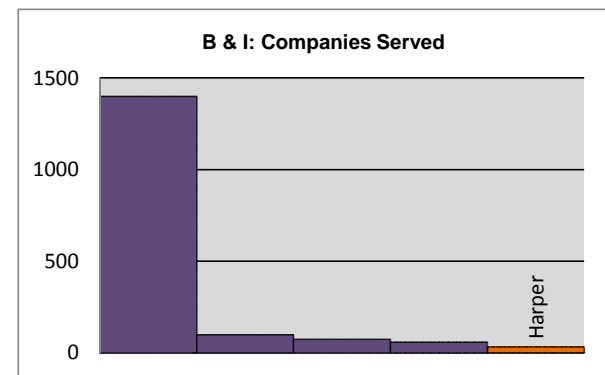
### B & I: Headcount

<u>Institution</u>	<u>Duplicated headcount</u>
Harper	4500
B	3480
C	1635
D	1267
E	
F	
peer av	2720.5



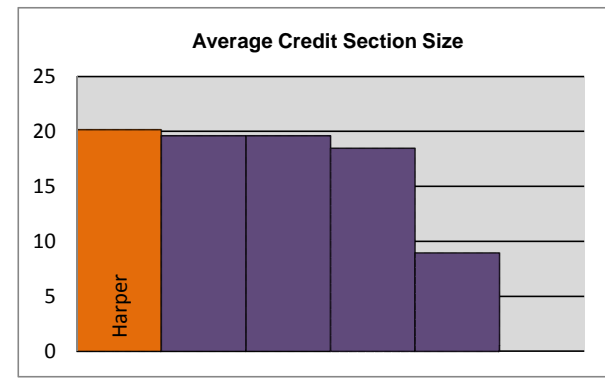
### B & I: Companies Served

<u>Institution</u>	<u>Number of companies served</u>
A	1400
B	99
C	74
D	59
Harper	32
F	
peer av	332.8



### Average Credit Section Size

<u>Institution</u>	<u>Student-faculty ratio</u>
A	20.17
B	19.62
C	19.61
D	18.48
Harper	8.96
F	
peer av	17.368



# Characteristics of Peer Group Colleges

**Characteristics of Harper's 2010 NCCBP Peer Group Colleges\***

	<b>Campus Setting</b>	<b>Fall Student Population</b>	<b>In-District Tuition &amp; Fees</b>	<b>Percent Students 24 and Under</b>
College of DuPage (IL)	Suburb: Large	27,083	\$3,712	57%
Elgin Community College (IL)	City: Midsize	11,704	\$2,194	56%
<b>Harper College (IL)</b>	<b>Suburb: Large</b>	<b>15,711</b>	<b>\$2,610</b>	<b>62%</b>
Joliet Junior College (IL)	Rural: Fringe	15,288	\$2,790	62%
Moraine Valley Community College (IL)	Suburb: Large	17,774	\$2,766	67%
Oakton Community College (IL)	City: Small	12,087	\$2,510	54%

\*College characteristics downloaded from the National Center for Educational Statistics College Navigator site. Fall Student Count, Tuition and Fees, and Percent Students 24 and under are for the 2009-10 academic year.

# NCCBP 2010 Best Practices Report

# National Community College Benchmark Project

## 2010 Best Practices Report

This first best practices report is based on data submitted by 268 institutions during the 2010 data collection cycle. We have generally confined the report to benchmarks dealing with student learning outcomes. Institutions listed are those that were at or above the 85th percentile for a given benchmark. As noted in the report, for some benchmarks it was more appropriate to list institutions at or below the 15th percentile.

### FORM 2: Proportions of Student That Completed a Degree or Certificate or Transferred within Three Years (Fall 2006 GRS Cohort)

#### Percent full-time, first-time in fall 2006 completing a degree or certificate within three years

Central Arizona College (AZ)	Marshalltown Community College (IA)
Central Community College (NE)	Maysville Community & Technical College (KY)
Columbia-Greene Community College (NY)	Mineral Area College (MO)
Ellsworth Community College (IA)	North Central Missouri College (MO)
Fort Scott Community College (KS)	North Iowa Area Community College (IA)
Fox Valley Technical College (WI)	Northeast Iowa Community College (IA)
Garden City Community College (KS)	Palm Beach State College (FL)
Gulf Coast Community College (FL)	Pratt Community College (KS)
Hawkeye Community College (IA)	Rio Salado College (AZ)
Hutchinson Community College (KS)	St. Johns River Community College (FL)
Iowa Lakes Community College (IA)	Waukesha County Technical College (WI)
Jamestown Community College (NY)	West Kentucky Community & Technical College (KY)
Kaskaskia College (IL)	Western Wyoming Community College (WY)

#### Percent part-time, first-time in fall 2006 completing a degree or certificate within three years

Central Arizona College (AZ)	McHenry County College (IL)
Central Maine Community College (ME)	Milwaukee Area Technical College (WI)
Gateway Community & Technical College (KY)	Mineral Area College (MO)
Glendale Community College (AZ)	North Central Missouri College (MO)
Harper College (IL)	Northeast Iowa Community College (IA)
Hawkeye Community College (IA)	Ouachita Technical College (AR)
Kaskaskia College (IL)	Rio Salado College (AZ)
Lower Columbia College (WA)	Spokane Falls Community College (WA)
Madison Area Technical College (WI)	Waubesa Community College (IL)
Marshalltown Community College (IA)	West Kentucky Community & Technical College (KY)
Maysville Community & Technical College (KY)	Western Wyoming Community College (WY)

**Percent full-time, first-time in fall 2006 transferring within three years**

Austin Community College (TX)	Harper College (IL)
Barton County Community College (KS)	Hutchinson Community College (KS)
Bucks County Community College (PA)	Ivy Tech Community College of Indiana-Bloomington (IN)
Butler Community College (KS)	Ivy Tech Community College of Indiana-Southeast (IN)
Butler County Community College (PA)	Kapiolani Community College (HI)
College of DuPage (IL)	McHenry County College (IL)
Collin County Community College District (TX)	Moraine Valley Community College (IL)
Community College of Philadelphia (PA)	Shelton State Community College (AL)
Delaware County Community College (PA)	St. Charles Community College (MO)
Des Moines Area Community College (IA)	Tompkins Cortland Community College (NY)
Ellsworth Community College (IA)	Windward Community College (HI)
Garden City Community College (KS)	

**Percent part-time, first-time in fall 2006 transferring within three years**

Barton County Community College (KS)	Ivy Tech Community College of Indiana-Sellersburg (IN)
Bucks County Community College (PA)	Jefferson Community College (NY)
Butler County Community College (PA)	Kirkwood Community College (IA)
Collin County Community College District (TX)	Montgomery County Community College (PA)
Community College of Philadelphia (PA)	North Central Texas College (TX)
Del Mar College (TX)	Northampton Community College (PA)
Delaware County Community College (PA)	Shelton State Community College (AL)
Des Moines Area Community College (IA)	Spokane Falls Community College (WA)
Ivy Tech Community College of Indiana-Bloomington (IN)	Westmoreland County Community College (PA)

**Percent full-time, first-time in fall 2006 completing or transferring within three years**

Barton County Community College (KS)	Kapiolani Community College (HI)
Butler Community College (KS)	Kaskaskia College (IL)
Butler County Community College (PA)	Kirkwood Community College (IA)
Columbia-Greene Community College (NY)	Marshalltown Community College (IA)
Des Moines Area Community College (IA)	McHenry County College (IL)
Ellsworth Community College (IA)	North Central Missouri College (MO)
Fort Scott Community College (KS)	North Iowa Area Community College (IA)
Garden City Community College (KS)	Pratt Community College (KS)
Hagerstown Community College (MD)	Spokane Falls Community College (WA)
Hudson Valley Community College (NY)	St. Johns River Community College (FL)
Hutchinson Community College (KS)	Western Wyoming Community College (WY)
Jamestown Community College (NY)	

**Percent part-time, first-time in fall 2006 completing or transferring within three years**

Barton County Community College (KS)	Kirkwood Community College (IA)
Bucks County Community College (PA)	Madison Area Technical College (WI)
Butler County Community College (PA)	Milwaukee Area Technical College (WI)
Del Mar College (TX)	Mineral Area College (MO)
Des Moines Area Community College (IA)	North Central Texas College (TX)
Ivy Tech Community College of Indiana-Bloomington (IN)	Northampton Community College (PA)
Ivy Tech Community College of Indiana-Sellersburg (IN)	Shelton State Community College (AL)
Jefferson Community College (NY)	Spokane Falls Community College (WA)
Kaskaskia College (IL)	Westmoreland County Community College (PA)

### **FORM 3: Student Performance at Transfer Institutions (Most Recent AY)**

#### **Cumulative First-year GPA**

Eastern New Mexico University - Roswell (NM)  
Jefferson Community College (NY)  
Northeast State Community College (TN)  
Pellissippi State Technical Community College (TN)

Rio Salado College (AZ)  
Roane State Community College (TN)  
Southwestern Michigan College (MI)  
Walters State Community College (TN)

#### **Average First-year Credit Hours**

Broome Community College (NY)  
College of DuPage (IL)  
Harper College (IL)  
Hutchinson Community College (KS)  
Jamestown Community College (NY)

Maui Community College (HI)  
Mohawk Valley Community College (NY)  
Roane State Community College (TN)  
Shelton State Community College (AL)

#### **Percent Enrolled Next Year**

Chandler-Gilbert Community College (AZ)  
Estrella Mountain Community College (AZ)  
Glendale Community College (AZ)  
Leeward Community College (HI)  
Paradise Valley Community College (AZ)

Rio Salado College (AZ)  
Scottsdale Community College (AZ)  
South Mountain Community College (AZ)  
Windward Community College (HI)

#### **FORM 4: Fall 2008 Credit Students Who Enrolled Next Term and Next Fall**

##### **Next-term Persistence Rate**

Broome Community College (NY)  
Bucks County Community College (PA)  
Butler Community College (KS)  
Cedar Valley College (TX)  
Central Maine Community College (ME)  
Community College of Beaver County (PA)  
Dona Ana Community College (NM)  
El Centro College (TX)  
Fox Valley Technical College (WI)  
Genesee Community College (NY)  
Harrisburg Area Community College (PA)  
Iowa Lakes Community College (IA)  
Ivy Tech Community College of Indiana-Bloomington (IN)

Ivy Tech Community College of Indiana-Kokomo (IN)  
Ivy Tech Community College of Indiana-Richmond (IN)  
Ivy Tech Community College of Indiana-Sellersburg (IN)  
Ivy Tech Community College of Indiana-Southeast (IN)  
Ivy Tech Community College of Indiana-Southwest (IN)  
Kankakee Community College (IL)  
Kirkwood Community College (IA)  
Mineral Area College (MO)  
North Iowa Area Community College (IA)  
Northeast Iowa Community College (IA)  
Roane State Community College (TN)  
Rochester Community and Technical College (MN)  
Spokane Falls Community College (WA)

##### **Fall-fall Persistence Rate**

Broome Community College (NY)  
Bucks County Community College (PA)  
Central Maine Community College (ME)  
Crowder College (MO)  
Del Mar College (TX)  
Dona Ana Community College (NM)  
El Centro College (TX)  
Fox Valley Technical College (WI)  
Gateway Community & Technical College (KY)  
Ivy Tech Community College of Indiana-Northeast (IN)  
Ivy Tech Community College of Indiana-Richmond (IN)  
Ivy Tech Community College of Indiana-Sellersburg (IN)  
Ivy Tech Community College of Indiana-Southwest (IN)  
Kankakee Community College (IL)

Kapiolani Community College (HI)  
Kauai Community College (HI)  
Kirkwood Community College (IA)  
Madison Area Technical College (WI)  
Maui Community College (HI)  
Mineral Area College (MO)  
Monroe Community College (NY)  
North Central Missouri College (MO)  
Northwestern Michigan College (MI)  
Palm Beach State College (FL)  
Rockland Community College (NY)  
St. Johns River Community College (FL)  
Walters State Community College (TN)

## **FORM 6: Student Goal Attainment (Most Recent Data)**

### **Percent Graduates and Completers**

Bucks County Community College (PA)  
Carroll Community College (MD)  
Community College of Philadelphia (PA)  
Delaware County Community College (PA)  
Harper College (IL)  
Heartland Community College (IL)  
Howard Community College (MD)

Illinois Central College (IL)  
North Iowa Area Community College (IA)  
Onondaga Community College (NY)  
Ozarks Technical Community College (MO)  
Reading Area Community College (PA)  
Yavapai College (AZ)

### **Percent Leavers and Non-completers**

Collin County Community College District (TX)  
Harper College (IL)  
Illinois Central College (IL)

Kaskaskia College (IL)  
Waubonsee Community College (IL)  
Yavapai College (AZ)

## **FORM 7: Credit, College-level Course Retention and Success Rates (Fall 2008)**

### **Retention Rate**

Bellevue College (WA)  
Carroll Community College (MD)  
Cincinnati State Technical and Community College (OH)  
Clark College (WA)  
Community College of Beaver County (PA)  
Corning Community College (NY)  
Ellsworth Community College (IA)  
Fort Scott Community College (KS)  
Garden City Community College (KS)  
Genesee Community College (NY)  
Hagerstown Community College (MD)  
Hawaii Community College (HI)  
Hutchinson Community College (KS)  
Jamestown Community College (NY)

Kauai Community College (HI)  
Lower Columbia College (WA)  
Marshalltown Community College (IA)  
Maui Community College (HI)  
Mohawk Valley Community College (NY)  
Motlow State Community College (TN)  
North Iowa Area Community College (IA)  
Northeast Iowa Community College (IA)  
Pennsylvania Highlands Community College (PA)  
Pratt Community College (KS)  
Salt Lake Community College (UT)  
South Florida Community College (FL)  
Southwestern Michigan College (MI)

### **Enrollee Success Rate**

Barton County Community College (KS)  
Bellevue College (WA)  
Broome Community College (NY)  
Central Arizona College (AZ)  
Clark College (WA)  
Corning Community College (NY)  
Fort Scott Community College (KS)  
Fox Valley Technical College (WI)  
GateWay Community College (AZ)  
Genesee Community College (NY)  
Hagerstown Community College (MD)  
Hawaii Community College (HI)  
Hazard Community & Technical College (KY)  
Hutchinson Community College (KS)

Iowa Lakes Community College (IA)  
Kaskaskia College (IL)  
Kauai Community College (HI)  
Lower Columbia College (WA)  
Mineral Area College (MO)  
North Iowa Area Community College (IA)  
Ouachita Technical College (AR)  
Pennsylvania Highlands Community College (PA)  
Pratt Community College (KS)  
Rochester Community and Technical College (MN)  
Salt Lake Community College (UT)  
South Florida Community College (FL)  
Southwestern Michigan College (MI)

**Completer Success Rate**

Barton County Community College (KS)  
Broome Community College (NY)  
Central Arizona College (AZ)  
Chandler-Gilbert Community College (AZ)  
Clark College (WA)  
Estrella Mountain Community College (AZ)  
Fox Valley Technical College (WI)  
GateWay Community College (AZ)  
Glendale Community College (AZ)  
Ivy Tech Community College of Indiana-Columbus (IN)  
Ivy Tech Community College of Indiana-Kokomo (IN)  
Ivy Tech Community College of Indiana-Sellersburg (IN)  
Jefferson Community College (NY)  
Kansas City Kansas Community College (KS)

Kaskaskia College (IL)  
Lower Columbia College (WA)  
Madison Area Technical College (WI)  
Metropolitan Community College (NE)  
Mineral Area College (MO)  
Northern Wyoming Community College District (WY)  
Ouachita Technical College (AR)  
Paradise Valley Community College (AZ)  
Pratt Community College (KS)  
Rochester Community and Technical College (MN)  
Scottsdale Community College (AZ)  
South Mountain Community College (AZ)  
Waukesha County Technical College (WI)

**FORM 8: Credit Developmental/Remedial Course Retention and Success Rates (Fall 2008)****Developmental Math Retention Rate**

Amarillo College (TX)  
Butler County Community College (PA)  
Carroll Community College (MD)  
Chattanooga State Community College (TN)  
Clark College (WA)  
Community College of Beaver County (PA)  
DeKalb Technical College (GA)  
Ellsworth Community College (IA)  
Erie Community College (NY)  
Garden City Community College (KS)  
Genesee Community College (NY)  
Hagerstown Community College (MD)  
Hawaii Community College (HI)  
Honolulu Community College (HI)

Iowa Lakes Community College (IA)  
Ivy Tech Community College of Indiana-Bloomington (IN)  
Ivy Tech Community College of Indiana-Central Indiana (IN)  
Ivy Tech Community College of Indiana-Columbus (IN)  
Jackson State Community College (TN)  
Kauai Community College (HI)  
Maui Community College (HI)  
Mohawk Valley Community College (NY)  
Pellissippi State Technical Community College (TN)  
Pennsylvania Highlands Community College (PA)  
Pratt Community College (KS)  
Salt Lake Community College (UT)  
South Florida Community College (FL)

### **Developmental Writing Retention Rate**

Amarillo College (TX)  
Bellevue College (WA)  
Broome Community College (NY)  
Carroll Community College (MD)  
Chattanooga State Community College (TN)  
Clark College (WA)  
Columbia State Community College (TN)  
Columbia-Greene Community College (NY)  
Erie Community College (NY)  
Florida State College at Jacksonville (FL)  
Fort Scott Community College (KS)  
Hawaii Community College (HI)  
Honolulu Community College (HI)

### **Developmental Reading/Writing Retention Rate**

Bellevue College (WA)  
Ellsworth Community College (IA)  
Erie Community College (NY)

### **Developmental Reading Retention Rate**

Amarillo College (TX)  
Bellevue College (WA)  
Broome Community College (NY)  
Butler County Community College (PA)  
Chattanooga State Community College (TN)  
Columbia State Community College (TN)  
Erie Community College (NY)  
Florida State College at Jacksonville (FL)  
Fort Scott Community College (KS)  
Hutchinson Community College (KS)  
Ivy Tech Community College of Indiana-Columbus (IN)  
Ivy Tech Community College of Indiana-North Central (IN)  
Ivy Tech Community College of Indiana-Richmond (IN)

Hutchinson Community College (KS)  
Ivy Tech Community College of Indiana-Central Indiana (IN)  
Ivy Tech Community College of Indiana-Sellersburg (IN)  
Ivy Tech Community College of Indiana-Southwest (IN)  
Jamestown Community College (NY)  
Kauai Community College (HI)  
Maui Community College (HI)  
Maysville Community & Technical College (KY)  
Motlow State Community College (TN)  
Northwest Vista College (TX)  
Rockland Community College (NY)  
Salt Lake Community College (UT)  
Westchester Community College (NY)

Honolulu Community College (HI)  
Motlow State Community College (TN)  
Northwestern Michigan College (MI)

Ivy Tech Community College of Indiana-Sellersburg (IN)  
Ivy Tech Community College of Indiana-Southeast (IN)  
Jamestown Community College (NY)  
Kauai Community College (HI)  
Kirkwood Community College (IA)  
Maui Community College (HI)  
Montgomery County Community College (PA)  
Motlow State Community College (TN)  
Northwest Vista College (TX)  
Pellissippi State Technical Community College (TN)  
Salt Lake Community College (UT)  
South Florida Community College (FL)  
Westchester Community College (NY)

**Developmental Math Enrollee Success Rate**

Barton County Community College (KS)  
Bellevue College (WA)  
Carroll Community College (MD)  
Clark College (WA)  
Columbia-Greene Community College (NY)  
Community College of Beaver County (PA)  
DeKalb Technical College (GA)  
Delaware County Community College (PA)  
Delta College (MI)  
Garden City Community College (KS)  
Hazard Community & Technical College (KY)  
Iowa Lakes Community College (IA)  
Ivy Tech Community College of Indiana-Columbus (IN)  
Ivy Tech Community College of Indiana-Sellersburg (IN)

**Developmental Writing Enrollee Success Rate**

Barton County Community College (KS)  
Bellevue College (WA)  
Bucks County Community College (PA)  
Butler Community College (KS)  
Carroll Community College (MD)  
Clark College (WA)  
Columbia State Community College (TN)  
Columbia-Greene Community College (NY)  
Dyersburg State Community College (TN)  
Florida State College at Jacksonville (FL)  
Howard Community College (MD)  
Hutchinson Community College (KS)  
Ivy Tech Community College of Indiana-Sellersburg (IN)

**Developmental Reading/Writing Enrollee Success Rate**

Bellevue College (WA)  
Dyersburg State Community College (TN)  
Kirkwood Community College (IA)

Jackson State Community College (TN)  
Kaskaskia College (IL)  
Kauai Community College (HI)  
Maui Community College (HI)  
Metropolitan Community College (NE)  
Mountain View College (TX)  
North Iowa Area Community College (IA)  
Northwest Vista College (TX)  
Northwestern Michigan College (MI)  
Pennsylvania Highlands Community College (PA)  
Salt Lake Community College (UT)  
St. Johns River Community College (FL)  
Washtenaw Community College (MI)

Metropolitan Community College (NE)  
Nashville State Community College (TN)  
Northwest Vista College (TX)  
Palm Beach State College (FL)  
Pennsylvania Highlands Community College (PA)  
Richland College (TX)  
Salt Lake Community College (UT)  
San Juan College (NM)  
South Florida Community College (FL)  
Spokane Falls Community College (WA)  
St. Johns River Community College (FL)  
Washtenaw Community College (MI)  
Westchester Community College (NY)

Motlow State Community College (TN)  
Northwestern Michigan College (MI)  
Roane State Community College (TN)

**Developmental Reading Enrollee Success Rate**

Bellevue College (WA)  
Broome Community College (NY)  
Bucks County Community College (PA)  
Butler Community College (KS)  
Cayuga Community College (NY)  
Central Maine Community College (ME)  
Chandler-Gilbert Community College (AZ)  
Dona Ana Community College (NM)  
Dyersburg State Community College (TN)  
Florida State College at Jacksonville (FL)  
Fort Scott Community College (KS)  
Grand Rapids Community College (MI)  
Iowa Lakes Community College (IA)

**Developmental Math Completer Success Rate**

Austin Community College (TX)  
Barton County Community College (KS)  
Black Hawk College (IL)  
Cayuga Community College (NY)  
Chandler-Gilbert Community College (AZ)  
Delaware County Community College (PA)  
Dyersburg State Community College (TN)  
Estrella Mountain Community College (AZ)  
Fox Valley Technical College (WI)  
GateWay Community College (AZ)  
Glendale Community College (AZ)  
Hazard Community & Technical College (KY)  
Hudson Valley Community College (NY)  
Illinois Valley Community College (IL)

Ivy Tech Community College of Indiana-Sellersburg (IN)  
Kirkwood Community College (IA)  
Maui Community College (HI)  
Metropolitan Community College (NE)  
Motlow State Community College (TN)  
Nashville State Community College (TN)  
North Central Texas College (TX)  
Northwest Vista College (TX)  
Pratt Community College (KS)  
South Florida Community College (FL)  
Spokane Falls Community College (WA)  
Truckee Meadows Community College (NV)  
Walters State Community College (TN)

Iowa Lakes Community College (IA)  
Ivy Tech Community College of Indiana-Columbus (IN)  
Jefferson Community College (NY)  
Kaskaskia College (IL)  
Madison Area Technical College (WI)  
Metropolitan Community College (NE)  
Northwest Vista College (TX)  
Northwestern Michigan College (MI)  
Scottsdale Community College (AZ)  
South Mountain Community College (AZ)  
St. Johns River Community College (FL)  
Washtenaw Community College (MI)  
Waubonsee Community College (IL)

**Developmental Writing Completer Success Rate**

Barton County Community College (KS)  
Bellevue College (WA)  
Chandler-Gilbert Community College (AZ)  
Clark College (WA)  
Clinton Community College (NY)  
Dyersburg State Community College (TN)  
Eastfield College (TX)  
Estrella Mountain Community College (AZ)  
Florida State College at Jacksonville (FL)  
Fox Valley Technical College (WI)  
GateWay Community College (AZ)  
Gulf Coast Community College (FL)  
Illinois Valley Community College (IL)

**Developmental Reading/Writing Completer Success Rate**

Barton County Community College (KS)  
Bellevue College (WA)  
Dyersburg State Community College (TN)

**Developmental Reading Completer Success Rate**

Austin Community College (TX)  
Black Hawk College (IL)  
Burlington County College (NJ)  
Butler Community College (KS)  
Cayuga Community College (NY)  
Central Maine Community College (ME)  
Chandler-Gilbert Community College (AZ)  
Dona Ana Community College (NM)  
Dyersburg State Community College (TN)  
Estrella Mountain Community College (AZ)  
Fort Scott Community College (KS)  
Fox Valley Technical College (WI)  
GateWay Community College (AZ)

Ivy Tech Community College of Indiana-Sellersburg (IN)  
Madison Area Technical College (WI)  
Metropolitan Community College (NE)  
Moberly Area Community College (MO)  
Nashville State Community College (TN)  
Northwest Vista College (TX)  
Paradise Valley Community College (AZ)  
Rio Salado College (AZ)  
San Juan College (NM)  
South Mountain Community College (AZ)  
Spokane Falls Community College (WA)  
St. Johns River Community College (FL)  
Washtenaw Community College (MI)

Illinois Central College (IL)  
Kirkwood Community College (IA)  
Monroe Community College (NY)

Glendale Community College (AZ)  
Grand Rapids Community College (MI)  
Hudson Valley Community College (NY)  
Illinois Valley Community College (IL)  
Iowa Lakes Community College (IA)  
Kansas City Kansas Community College (KS)  
Kirkwood Community College (IA)  
Metropolitan Community College (NE)  
Nashville State Community College (TN)  
North Central Texas College (TX)  
Pratt Community College (KS)  
South Florida Community College (FL)  
Spokane Falls Community College (WA)

## **FORM 9: Credit Developmental/Remedial Student Retention and Success in First College-level Courses (Fall 2007 Cohort)**

### **Math Retention Rate**

Barton County Community College (KS)  
Bellevue College (WA)  
Butler Community College (KS)  
Butler County Community College (PA)  
Cayuga Community College (NY)  
Central Maine Community College (ME)  
Cincinnati State Technical and Community College (OH)  
Clark College (WA)  
Clinton Community College (NY)  
Fox Valley Technical College (WI)  
Fulton-Montgomery Community College (NY)  
Gateway Community & Technical College (KY)  
Hagerstown Community College (MD)

Hawkeye Community College (IA)  
Hazard Community & Technical College (KY)  
Henderson Community College (KY)  
Ivy Tech Community College of Indiana-North Central (IN)  
Jefferson Community & Technical College (KY)  
North Central Missouri College (MO)  
North Iowa Area Community College (IA)  
Northeast Iowa Community College (IA)  
Orange County Community College (NY)  
Raritan Valley Community College (NJ)  
Rio Salado College (AZ)  
South Florida Community College (FL)  
West Kentucky Community & Technical College (KY)

### **Writing Retention Rate**

Barton County Community College (KS)  
Bellevue College (WA)  
Butler County Community College (PA)  
Cayuga Community College (NY)  
Cincinnati State Technical and Community College (OH)  
Clark College (WA)  
Community College of Beaver County (PA)  
DeKalb Technical College (GA)  
Genesee Community College (NY)  
Hagerstown Community College (MD)  
Iowa Western Community College (IA)  
Ivy Tech Community College of Indiana-Central Indiana (IN)  
Ivy Tech Community College of Indiana-Columbus (IN)

Ivy Tech Community College of Indiana-East Central (IN)  
Ivy Tech Community College of Indiana-North Central (IN)  
Ivy Tech Community College of Indiana-Sellersburg (IN)  
Ivy Tech Community College of Indiana-Wabash Valley (IN)  
Kauai Community College (HI)  
Marshalltown Community College (IA)  
Maui Community College (HI)  
McHenry County College (IL)  
North Central Missouri College (MO)  
Northeast Iowa Community College (IA)  
Salt Lake Community College (UT)  
South Florida Community College (FL)  
St. Charles Community College (MO)

**Math Enrollee Success Rate**

Barton County Community College (KS)  
Brookhaven College (TX)  
Butler Community College (KS)  
Cedar Valley College (TX)  
Cincinnati State Technical and Community College (OH)  
Community College of Beaver County (PA)  
Gateway Community & Technical College (KY)  
Hagerstown Community College (MD)  
Hazard Community & Technical College (KY)  
Illinois Central College (IL)  
Iowa Western Community College (IA)  
Ivy Tech Community College of Indiana-Richmond (IN)  
Jackson State Community College (TN)

**Writing Enrollee Success Rate**

Barton County Community College (KS)  
Bellevue College (WA)  
Butler Community College (KS)  
Cincinnati State Technical and Community College (OH)  
College of DuPage (IL)  
DeKalb Technical College (GA)  
Fox Valley Technical College (WI)  
Fulton-Montgomery Community College (NY)  
Garden City Community College (KS)  
Ivy Tech Community College of Indiana-Kokomo (IN)  
Ivy Tech Community College of Indiana-Northwest (IN)  
Lower Columbia College (WA)  
Maui Community College (HI)

Jefferson Community & Technical College (KY)  
Lower Columbia College (WA)  
Mountain View College (TX)  
North Iowa Area Community College (IA)  
Northern Wyoming Community College District (WY)  
Northwest Vista College (TX)  
Ouachita Technical College (AR)  
Rio Salado College (AZ)  
Shelton State Community College (AL)  
South Florida Community College (FL)  
Washtenaw Community College (MI)  
West Kentucky Community & Technical College (KY)  
Western Wyoming Community College (WY)

McHenry County College (IL)  
Moraine Valley Community College (IL)  
Motlow State Community College (TN)  
North Central Missouri College (MO)  
North Iowa Area Community College (IA)  
North Lake College (TX)  
Northeast Iowa Community College (IA)  
NorthWest Arkansas Community College (AR)  
Palm Beach State College (FL)  
Salt Lake Community College (UT)  
Southwestern Michigan College (MI)  
St. Charles Community College (MO)  
Windward Community College (HI)

**Math Completer Success Rate**

Amarillo College (TX)  
Austin Community College (TX)  
Barton County Community College (KS)  
Brookhaven College (TX)  
Cedar Valley College (TX)  
Chandler-Gilbert Community College (AZ)  
Community College of Beaver County (PA)  
Delaware County Community College (PA)  
Eastern New Mexico University - Roswell (NM)  
Gateway Community & Technical College (KY)  
Hazard Community & Technical College (KY)  
Illinois Central College (IL)  
Iowa Western Community College (IA)

**Writing Completer Success Rate**

Barton County Community College (KS)  
Brookhaven College (TX)  
Butler Community College (KS)  
Chandler-Gilbert Community College (AZ)  
Clinton Community College (NY)  
College of DuPage (IL)  
DeKalb Technical College (GA)  
Delta College (MI)  
Fox Valley Technical College (WI)  
Fulton-Montgomery Community College (NY)  
Garden City Community College (KS)  
Ivy Tech Community College of Indiana-Kokomo (IN)  
Lower Columbia College (WA)

Ivy Tech Community College of Indiana-Richmond (IN)  
Jefferson Community & Technical College (KY)  
Lower Columbia College (WA)  
North Iowa Area Community College (IA)  
Northern Wyoming Community College District (WY)  
Northwest Vista College (TX)  
Northwestern Michigan College (MI)  
Paradise Valley Community College (AZ)  
Rio Salado College (AZ)  
San Juan College (NM)  
Shelton State Community College (AL)  
West Kentucky Community & Technical College (KY)  
Western Wyoming Community College (WY)

Maui Community College (HI)  
Moraine Valley Community College (IL)  
North Iowa Area Community College (IA)  
North Lake College (TX)  
Palm Beach State College (FL)  
Paradise Valley Community College (AZ)  
Salt Lake Community College (UT)  
Shelton State Community College (AL)  
St. Johns River Community College (FL)  
Washtenaw Community College (MI)  
Western Wyoming Community College (WY)  
Windward Community College (HI)  
Yavapai College (AZ)

## **FORM 10: Career Program Completers (Most Recent Data)**

### **Employed in Related Field**

Austin Community College (TX)  
Carroll Community College (MD)  
Chattanooga State Community College (TN)  
Cincinnati State Technical and Community College (OH)  
Columbia State Community College (TN)  
Dyersburg State Community College (TN)  
Eastern New Mexico University - Roswell (NM)  
Genesee Community College (NY)  
Howard Community College (MD)  
Ivy Tech Community College of Indiana-Central Office (IN)

### **Pursuing Education**

Columbia-Greene Community College (NY)  
Community College of Philadelphia (PA)  
Crowder College (MO)  
DeKalb Technical College (GA)  
Erie Community College (NY)  
Honolulu Community College (HI)  
Hudson Valley Community College (NY)  
Lone Star College System (TX)  
Maui Community College (HI)  
North Central Missouri College (MO)

### **Employers Satisfied with Preparation**

Chattanooga State Community College (TN)  
Clinton Community College (NY)  
Dyersburg State Community College (TN)  
Fort Scott Community College (KS)  
Genesee Community College (NY)  
Ivy Tech Community College of Indiana-Southwest (IN)  
Kansas City Kansas Community College (KS)

Jackson State Community College (TN)  
Kapiolani Community College (HI)  
Lower Columbia College (WA)  
Monroe Community College (NY)  
Northeast State Community College (TN)  
Roane State Community College (TN)  
St. Charles Community College (MO)  
Walters State Community College (TN)  
Westchester Community College (NY)  
Yavapai College (AZ)

Onondaga Community College (NY)  
Pikes Peak Community College (CO)  
Pratt Community College (KS)  
Raritan Valley Community College (NJ)  
Rochester Community and Technical College (MN)  
Shelton State Community College (AL)  
Trident Technical College (SC)  
Washtenaw Community College (MI)  
Wilbur Wright College (IL)

Lower Columbia College (WA)  
Monroe Community College (NY)  
Motlow State Community College (TN)  
Nashville State Community College (TN)  
North Central Texas College (TX)  
Shelton State Community College (AL)  
Southwest Tennessee Community College (TN)

## **FORM 11: Retention and Success in Core Academic Skill Areas (Fall 2008)**

### **Comp I Retention Rate**

Barton County Community College (KS)  
Broome Community College (NY)  
Burlington County College (NJ)  
Butler County Community College (PA)  
Cedar Valley College (TX)  
Clark College (WA)  
Columbia State Community College (TN)  
Corning Community College (NY)  
Erie Community College (NY)  
Florida State College at Jacksonville (FL)  
Genesee Community College (NY)  
Hagerstown Community College (MD)  
Hawaii Community College (HI)  
Howard Community College (MD)

Jamestown Community College (NY)  
Marshalltown Community College (IA)  
Maui Community College (HI)  
Mohawk Valley Community College (NY)  
Moraine Valley Community College (IL)  
Motlow State Community College (TN)  
North Central Missouri College (MO)  
North Iowa Area Community College (IA)  
Northeast Iowa Community College (IA)  
Pennsylvania Highlands Community College (PA)  
Pratt Community College (KS)  
Salt Lake Community College (UT)  
Southwestern Michigan College (MI)

### **Comp II Retention Rate**

Barton County Community College (KS)  
Broome Community College (NY)  
Burlington County College (NJ)  
Carroll Community College (MD)  
Chattanooga State Community College (TN)  
Clark College (WA)  
Columbia-Greene Community College (NY)  
Community College of Beaver County (PA)  
Corning Community College (NY)  
Dona Ana Community College (NM)  
Ellsworth Community College (IA)  
Erie Community College (NY)  
Fort Scott Community College (KS)

Genesee Community College (NY)  
Hagerstown Community College (MD)  
Jamestown Community College (NY)  
Motlow State Community College (TN)  
North Lake College (TX)  
Ouachita Technical College (AR)  
Pennsylvania Highlands Community College (PA)  
Salt Lake Community College (UT)  
South Florida Community College (FL)  
Southwestern Michigan College (MI)  
Walters State Community College (TN)  
Western Wyoming Community College (WY)

**Algebra Retention Rate**

Barton County Community College (KS)  
Bellevue College (WA)  
Community College of Beaver County (PA)  
Corning Community College (NY)  
Dyersburg State Community College (TN)  
Erie Community College (NY)  
Fulton-Montgomery Community College (NY)  
Gateway Community & Technical College (KY)  
GateWay Community College (AZ)  
Genesee Community College (NY)  
Hawaii Community College (HI)  
Illinois Valley Community College (IL)  
Ivy Tech Community College of Indiana-Richmond (IN)

Jamestown Community College (NY)  
Kauai Community College (HI)  
Maui Community College (HI)  
Mohawk Valley Community College (NY)  
Northeast Iowa Community College (IA)  
Orange County Community College (NY)  
Pratt Community College (KS)  
Rio Salado College (AZ)  
Salt Lake Community College (UT)  
South Florida Community College (FL)  
Tompkins Cortland Community College (NY)  
Ulster County Community College (NY)  
Westchester Community College (NY)

**Speech Retention Rate**

Barton County Community College (KS)  
Bellevue College (WA)  
Burlington County College (NJ)  
Carroll Community College (MD)  
Community College of Beaver County (PA)  
Ellsworth Community College (IA)  
Fort Scott Community College (KS)  
Garden City Community College (KS)  
Genesee Community College (NY)  
Hagerstown Community College (MD)  
Hawaii Community College (HI)  
Honolulu Community College (HI)  
Jamestown Community College (NY)

Lower Columbia College (WA)  
Mohawk Valley Community College (NY)  
Motlow State Community College (TN)  
North Iowa Area Community College (IA)  
Northeast Iowa Community College (IA)  
Northwestern Michigan College (MI)  
Ouachita Technical College (AR)  
Pennsylvania Highlands Community College (PA)  
Pratt Community College (KS)  
Salt Lake Community College (UT)  
Spokane Falls Community College (WA)  
Tompkins Cortland Community College (NY)  
Westmoreland County Community College (PA)

**Comp I Enrollee Success Rate**

Barton County Community College (KS)  
Broome Community College (NY)  
Burlington County College (NJ)  
Butler Community College (KS)  
Central Community College (NE)  
Clark College (WA)  
Columbia State Community College (TN)  
Corning Community College (NY)  
Delta College (MI)  
Florida State College at Jacksonville (FL)  
GateWay Community College (AZ)  
Genesee Community College (NY)  
Iowa Lakes Community College (IA)  
Kaskaskia College (IL)

**Comp II Enrollee Success Rate**

Broome Community College (NY)  
Burlington County College (NJ)  
Carroll Community College (MD)  
Clark College (WA)  
Columbia-Greene Community College (NY)  
Corning Community College (NY)  
Erie Community College (NY)  
Fort Scott Community College (KS)  
Gateway Community & Technical College (KY)  
Genesee Community College (NY)  
Gulf Coast Community College (FL)  
Hagerstown Community College (MD)  
Harrisburg Area Community College (PA)

Moberly Area Community College (MO)  
Motlow State Community College (TN)  
North Central Missouri College (MO)  
North Iowa Area Community College (IA)  
Northeast Iowa Community College (IA)  
Northwest Vista College (TX)  
Ouachita Technical College (AR)  
Palm Beach State College (FL)  
Pennsylvania Highlands Community College (PA)  
Pratt Community College (KS)  
Rio Salado College (AZ)  
Salt Lake Community College (UT)  
St. Johns River Community College (FL)

Ivy Tech Community College of Indiana-Richmond (IN)  
North Iowa Area Community College (IA)  
Northwest Vista College (TX)  
Ouachita Technical College (AR)  
Pennsylvania Highlands Community College (PA)  
Salt Lake Community College (UT)  
South Florida Community College (FL)  
Southwestern Michigan College (MI)  
Tompkins Cortland Community College (NY)  
Walters State Community College (TN)  
Washtenaw Community College (MI)  
Western Wyoming Community College (WY)

**Algebra Enrollee Success Rate**

Barton County Community College (KS)  
Columbia-Greene Community College (NY)  
Community College of Beaver County (PA)  
Delta College (MI)  
Fulton-Montgomery Community College (NY)  
GateWay Community College (AZ)  
Hawaii Community College (HI)  
Hawkeye Community College (IA)  
Hutchinson Community College (KS)  
Iowa Lakes Community College (IA)  
Iowa Western Community College (IA)  
Ivy Tech Community College of Indiana-Richmond (IN)  
Jackson State Community College (TN)

**Speech Enrollee Success Rate**

Bellevue College (WA)  
Broome Community College (NY)  
Burlington County College (NJ)  
Carroll Community College (MD)  
Cayuga Community College (NY)  
Clark College (WA)  
Community College of Philadelphia (PA)  
Corning Community College (NY)  
Fort Scott Community College (KS)  
Genesee Community College (NY)  
Gulf Coast Community College (FL)  
Hagerstown Community College (MD)  
Hawaii Community College (HI)

Johnson County Community College (KS)  
Kaskaskia College (IL)  
Luzerne County Community College (PA)  
Mineral Area College (MO)  
Mountain View College (TX)  
North Central Missouri College (MO)  
Northwest Vista College (TX)  
Ouachita Technical College (AR)  
Pratt Community College (KS)  
South Florida Community College (FL)  
St. Johns River Community College (FL)  
Ulster County Community College (NY)  
Westmoreland County Community College (PA)

Honolulu Community College (HI)  
Illinois Valley Community College (IL)  
Jamestown Community College (NY)  
Kaskaskia College (IL)  
Kauai Community College (HI)  
Mohawk Valley Community College (NY)  
North Iowa Area Community College (IA)  
Northwest Vista College (TX)  
Northwestern Michigan College (MI)  
Ouachita Technical College (AR)  
Palm Beach State College (FL)  
Salt Lake Community College (UT)  
Westmoreland County Community College (PA)

**Comp I Completer Success Rate**

Clark College (WA)  
Community College of Philadelphia (PA)  
DeKalb Technical College (GA)  
Delta College (MI)  
Estrella Mountain Community College (AZ)  
GateWay Community College (AZ)  
Glendale Community College (AZ)  
Illinois Central College (IL)  
Iowa Lakes Community College (IA)  
Kaskaskia College (IL)  
Madison Area Technical College (WI)  
Moberly Area Community College (MO)  
Motlow State Community College (TN)  
North Central Missouri College (MO)

**Comp II Completer Success Rate**

Chandler-Gilbert Community College (AZ)  
Del Mar College (TX)  
Delta College (MI)  
Estrella Mountain Community College (AZ)  
Gateway Community & Technical College (KY)  
GateWay Community College (AZ)  
Glendale Community College (AZ)  
Gulf Coast Community College (FL)  
Hudson Valley Community College (NY)  
Ivy Tech Community College of Indiana-Richmond (IN)  
Ivy Tech Community College of Indiana-Sellersburg (IN)  
Madison Area Technical College (WI)  
Metropolitan Community College - Kansas City (MO)

North Iowa Area Community College (IA)  
Northeast Iowa Community College (IA)  
Northwest Vista College (TX)  
Ouachita Technical College (AR)  
Palm Beach State College (FL)  
Paradise Valley Community College (AZ)  
Pennsylvania Highlands Community College (PA)  
Rio Salado College (AZ)  
South Mountain Community College (AZ)  
St. Johns River Community College (FL)  
Waubonsee Community College (IL)  
Waukesha County Technical College (WI)  
Yavapai College (AZ)

Mineral Area College (MO)  
Moberly Area Community College (MO)  
North Iowa Area Community College (IA)  
Northwest Vista College (TX)  
Paradise Valley Community College (AZ)  
Pennsylvania Highlands Community College (PA)  
Rio Salado College (AZ)  
Rochester Community and Technical College (MN)  
Salt Lake Community College (UT)  
Tompkins Cortland Community College (NY)  
Washtenaw Community College (MI)  
Waubonsee Community College (IL)

**Algebra Completer Success Rate**

Crowder College (MO)  
Delaware County Community College (PA)  
Delta College (MI)  
GateWay Community College (AZ)  
Glendale Community College (AZ)  
Hawaii Community College (HI)  
Hawkeye Community College (IA)  
Iowa Lakes Community College (IA)  
Iowa Western Community College (IA)  
Ivy Tech Community College of Indiana-Northwest (IN)  
Johnson County Community College (KS)  
Kansas City Kansas Community College (KS)  
Kaskaskia College (IL)

**Speech Completer Success Rate**

Burlington County College (NJ)  
Carroll Community College (MD)  
Cayuga Community College (NY)  
Clark College (WA)  
Community College of Philadelphia (PA)  
Corning Community College (NY)  
Estrella Mountain Community College (AZ)  
Fulton-Montgomery Community College (NY)  
GateWay Community College (AZ)  
Gulf Coast Community College (FL)  
Hawaii Community College (HI)  
Illinois Valley Community College (IL)  
Kansas City Kansas Community College (KS)

Luzerne County Community College (PA)  
Madison Area Technical College (WI)  
Mountain View College (TX)  
North Central Missouri College (MO)  
North Iowa Area Community College (IA)  
Northwest Vista College (TX)  
Northwestern Michigan College (MI)  
Ouachita Technical College (AR)  
Richland College (TX)  
Rochester Community and Technical College (MN)  
Scottsdale Community College (AZ)  
South Florida Community College (FL)  
Yavapai College (AZ)

Kaskaskia College (IL)  
Kauai Community College (HI)  
Madison Area Technical College (WI)  
Metropolitan Community College - Kansas City (MO)  
Metropolitan Community College (NE)  
Mohawk Valley Community College (NY)  
Moraine Valley Community College (IL)  
Nashville State Community College (TN)  
Northwest Vista College (TX)  
Northwestern Michigan College (MI)  
Ouachita Technical College (AR)  
St. Johns River Community College (FL)  
Yavapai College (AZ)

## FORM 12: Institution-wide Credit Grades (Fall 2008)

### Percent Withdrew (Based on 15th percentile)

Barton County Community College (KS)  
Bellevue College (WA)  
Burlington County College (NJ)  
Carroll Community College (MD)  
Clark College (WA)  
Community College of Beaver County (PA)  
Corning Community College (NY)  
Ellsworth Community College (IA)  
Fort Scott Community College (KS)  
Garden City Community College (KS)  
Genesee Community College (NY)  
Hagerstown Community College (MD)  
Hawaii Community College (HI)

### Percent Completed

Barton County Community College (KS)  
Bellevue College (WA)  
Burlington County College (NJ)  
Carroll Community College (MD)  
Clark College (WA)  
Community College of Beaver County (PA)  
Corning Community College (NY)  
Ellsworth Community College (IA)  
Fort Scott Community College (KS)  
Garden City Community College (KS)  
Genesee Community College (NY)  
Hagerstown Community College (MD)  
Hawaii Community College (HI)

Honolulu Community College (HI)  
Hutchinson Community College (KS)  
Jamestown Community College (NY)  
Kauai Community College (HI)  
Marshalltown Community College (IA)  
Maui Community College (HI)  
Mohawk Valley Community College (NY)  
Motlow State Community College (TN)  
Northeast Iowa Community College (IA)  
Pennsylvania Highlands Community College (PA)  
Pratt Community College (KS)  
Salt Lake Community College (UT)  
South Florida Community College (FL)

Honolulu Community College (HI)  
Hutchinson Community College (KS)  
Jamestown Community College (NY)  
Kauai Community College (HI)  
Marshalltown Community College (IA)  
Maui Community College (HI)  
Mohawk Valley Community College (NY)  
Motlow State Community College (TN)  
Northeast Iowa Community College (IA)  
Pennsylvania Highlands Community College (PA)  
Pratt Community College (KS)  
Salt Lake Community College (UT)  
South Florida Community College (FL)

### **Percent Successful**

Barton County Community College (KS)  
Central Arizona College (AZ)  
Chandler-Gilbert Community College (AZ)  
Clark College (WA)  
Estrella Mountain Community College (AZ)  
Fort Scott Community College (KS)  
Fox Valley Technical College (WI)  
Garden City Community College (KS)  
GateWay Community College (AZ)  
Glendale Community College (AZ)  
Gulf Coast Community College (FL)  
Hazard Community & Technical College (KY)  
Illinois Valley Community College (IL)

### **Percent A and B Grades**

Barton County Community College (KS)  
Butler Community College (KS)  
Central Arizona College (AZ)  
Corning Community College (NY)  
Delta College (MI)  
Fort Scott Community College (KS)  
Garden City Community College (KS)  
GateWay Community College (AZ)  
Genesee Community College (NY)  
Hagerstown Community College (MD)  
Ivy Tech Community College of Indiana-Columbus (IN)  
Ivy Tech Community College of Indiana-North Central (IN)  
Ivy Tech Community College of Indiana-Sellersburg (IN)

Kansas City Kansas Community College (KS)  
Kaskaskia College (IL)  
Madison Area Technical College (WI)  
Mineral Area College (MO)  
Northern Wyoming Community College District (WY)  
Ouachita Technical College (AR)  
Paradise Valley Community College (AZ)  
Rochester Community and Technical College (MN)  
Scottsdale Community College (AZ)  
South Mountain Community College (AZ)  
Washtenaw Community College (MI)  
Waukesha County Technical College (WI)  
Western Wyoming Community College (WY)

Ivy Tech Community College of Indiana-Southwest (IN)  
Kaskaskia College (IL)  
Madison Area Technical College (WI)  
Marshalltown Community College (IA)  
Mineral Area College (MO)  
Northwest Vista College (TX)  
Ouachita Technical College (AR)  
Pennsylvania Highlands Community College (PA)  
Rio Salado College (AZ)  
Salt Lake Community College (UT)  
Southwestern Michigan College (MI)  
Washtenaw Community College (MI)  
Waukesha County Technical College (WI)

## **FORM 13B: High School Graduates Enrolling at Institution (Fall 2008)**

### **Percent Enrolling Total**

Broome Community College (NY)  
Clark College (WA)  
Del Mar College (TX)  
Dona Ana Community College (NM)  
Garden City Community College (KS)  
Gulf Coast Community College (FL)  
Hagerstown Community College (MD)  
Harper College (IL)  
Illinois Central College (IL)  
Jamestown Community College (NY)

Jefferson Community College (NY)  
Kaskaskia College (IL)  
Maui Community College (HI)  
North Iowa Area Community College (IA)  
Northwest Vista College (TX)  
Orange County Community College (NY)  
Rockland Community College (NY)  
San Juan College (NM)  
Shelton State Community College (AL)

## **FORM 15: Fiscal Year Business and Industry Productivity (FY 2009)**

### **Duplicated Headcount**

Amarillo College (TX)  
Austin Community College (TX)  
Bucks County Community College (PA)  
Dallas County Community College District (TX)  
East Central College (MO)  
Erie Community College (NY)  
Fox Valley Technical College (WI)  
Gulf Coast Community College (FL)  
Harrisburg Area Community College (PA)

Howard Community College (MD)  
Johnson County Community College (KS)  
Marshalltown Community College (IA)  
Moberly Area Community College (MO)  
Rio Salado College (AZ)  
Roane State Community College (TN)  
St. Charles Community College (MO)  
State Fair Community College (MO)  
Waubonsee Community College (IL)

### **Companies Served**

Bluegrass Community & Technical College (KY)  
College of DuPage (IL)  
Corning Community College (NY)  
Fox Valley Technical College (WI)  
Garden City Community College (KS)  
Gateway Community & Technical College (KY)  
Genesee Community College (NY)  
Grand Rapids Community College (MI)  
Harrisburg Area Community College (PA)

Hutchinson Community College (KS)  
Jefferson Community & Technical College (KY)  
Johnson County Community College (KS)  
Madison Area Technical College (WI)  
Maysville Community & Technical College (KY)  
Nashville State Community College (TN)  
Walters State Community College (TN)  
West Kentucky Community & Technical College (KY)  
Windward Community College (HI)

**Total Revenues**

Austin Community College (TX)  
Bucks County Community College (PA)  
Cincinnati State Technical and Community College (OH)  
Corning Community College (NY)  
Dallas County Community College District (TX)  
Delta College (MI)  
El Centro College (TX)  
Fox Valley Technical College (WI)

**Net Revenue**

Austin Community College (TX)  
Cedar Valley College (TX)  
Columbia-Greene Community College (NY)  
Corning Community College (NY)  
Dallas County Community College District (TX)  
El Centro College (TX)  
Harrisburg Area Community College (PA)  
Hawkeye Community College (IA)

**Net Revenue as Percent of Total**

Black Hawk College (IL)  
Clinton Community College (NY)  
Columbia-Greene Community College (NY)  
Garden City Community College (KS)  
Jackson State Community College (TN)  
Kansas City Kansas Community College (KS)  
Kaskaskia College (IL)  
Maui Community College (HI)

Harrisburg Area Community College (PA)  
Johnson County Community College (KS)  
Metropolitan Community College - Kansas City (MO)  
Milwaukee Area Technical College (WI)  
Northampton Community College (PA)  
Rio Salado College (AZ)  
St. Charles Community College (MO)  
Windward Community College (HI)

Howard Community College (MD)  
Kirkwood Community College (IA)  
Maui Community College (HI)  
Metropolitan Community College - Kansas City (MO)  
Milwaukee Area Technical College (WI)  
Montgomery County Community College (PA)  
Salt Lake Community College (UT)  
Ulster County Community College (NY)

Montgomery County Community College (PA)  
Onondaga Community College (NY)  
Ouachita Technical College (AR)  
Salt Lake Community College (UT)  
Schenectady County Community College (NY)  
Truckee Meadows Community College (NV)  
Westchester Community College (NY)  
Westmoreland County Community College (PA)

## **FORM 16A: Average Credit Section Size (Fall 2008)**

### **Average Credit Section Size (Based on 15th percentile)**

Barton County Community College (KS)  
Butler Community College (KS)  
Central Community College (NE)  
Cincinnati State Technical and Community College (OH)  
DeKalb Technical College (GA)  
Ellsworth Community College (IA)  
Gateway Community & Technical College (KY)  
Harper College (IL)  
Hutchinson Community College (KS)  
Ivy Tech Community College of Indiana-Kokomo (IN)  
Ivy Tech Community College of Indiana-North Central (IN)  
Ivy Tech Community College of Indiana-Northeast (IN)  
Ivy Tech Community College of Indiana-Richmond (IN)  
Ivy Tech Community College of Indiana-Southeast (IN)

Kansas City Kansas Community College (KS)  
Kaskaskia College (IL)  
Maysville Community & Technical College (KY)  
Metropolitan Community College (NE)  
Moberly Area Community College (MO)  
Nashville State Community College (TN)  
North Iowa Area Community College (IA)  
Northern Wyoming Community College District (WY)  
Ouachita Technical College (AR)  
Pennsylvania Highlands Community College (PA)  
Pratt Community College (KS)  
Western Wyoming Community College (WY)  
Westmoreland County Community College (PA)

## **FORM 16B: Credit Course (Fall 2008)**

### **Student/Faculty Ratio (Based on 15th percentile)**

Barton County Community College (KS)  
Brookhaven College (TX)  
Bucks County Community College (PA)  
Cedar Valley College (TX)  
Clinton Community College (NY)  
Eastern New Mexico University - Roswell (NM)  
El Centro College (TX)  
Fort Scott Community College (KS)  
Garden City Community College (KS)  
Gateway Community & Technical College (KY)  
GateWay Community College (AZ)  
Hutchinson Community College (KS)  
Illinois Valley Community College (IL)  
Iowa Western Community College (IA)

Jackson State Community College (TN)  
Maysville Community & Technical College (KY)  
Metropolitan Community College (NE)  
Mineral Area College (MO)  
Moberly Area Community College (MO)  
Nashville State Community College (TN)  
North Central Missouri College (MO)  
Northern Wyoming Community College District (WY)  
Ouachita Technical College (AR)  
Pennsylvania Highlands Community College (PA)  
Rochester Community and Technical College (MN)  
Waubonsee Community College (IL)  
Western Wyoming Community College (WY)

## **FORM 16C: Instructional Faculty Load (Fall 2008)**

### **Percent Credit Hours by Full-time Faculty**

Amarillo College (TX)  
Black Hawk College (IL)  
Central Community College (NE)  
Chattanooga State Community College (TN)  
Columbia State Community College (TN)  
Del Mar College (TX)  
Ellsworth Community College (IA)  
Erie Community College (NY)  
Fulton-Montgomery Community College (NY)  
Garden City Community College (KS)  
Gulf Coast Community College (FL)  
Hazard Community & Technical College (KY)  
Iowa Lakes Community College (IA)

### **Percent Sections by Full-time Faculty**

Burlington County College (NJ)  
Dona Ana Community College (NM)  
GateWay Community College (AZ)  
Harper College (IL)  
Ivy Tech Community College of Indiana-Bloomington (IN)  
Ivy Tech Community College of Indiana-Central Indiana (IN)  
Ivy Tech Community College of Indiana-Central Office (IN)  
Ivy Tech Community College of Indiana-Columbus (IN)  
Ivy Tech Community College of Indiana-East Central (IN)  
Ivy Tech Community College of Indiana-Kokomo (IN)  
Ivy Tech Community College of Indiana-Lafayette (IN)  
Ivy Tech Community College of Indiana-North Central (IN)  
Ivy Tech Community College of Indiana-Northeast (IN)

Jackson State Community College (TN)  
Kaskaskia College (IL)  
Leeward Community College (HI)  
Milwaukee Area Technical College (WI)  
North Central Missouri College (MO)  
North Iowa Area Community College (IA)  
Northern Wyoming Community College District (WY)  
Northwest Vista College (TX)  
South Florida Community College (FL)  
St. Johns River Community College (FL)  
Walters State Community College (TN)  
West Kentucky Community & Technical College (KY)  
Windward Community College (HI)

Ivy Tech Community College of Indiana-Northwest (IN)  
Ivy Tech Community College of Indiana-Richmond (IN)  
Ivy Tech Community College of Indiana-Sellersburg (IN)  
Ivy Tech Community College of Indiana-Southeast (IN)  
Ivy Tech Community College of Indiana-Southwest (IN)  
Ivy Tech Community College of Indiana-Wabash Valley (IN)  
Jefferson Community & Technical College (KY)  
Kauai Community College (HI)  
Lone Star College System (TX)  
Moraine Valley Community College (IL)  
Reading Area Community College (PA)  
Rio Salado College (AZ)  
Waubonsee Community College (IL)

## **FORM 17A: Credit Distance Learning Sections & Credit Hours (Fall 2008)**

### **Distance Learning Percent of Total Credit Hours**

Amarillo College (TX)  
Cedar Valley College (TX)  
Dallas County Community College District (TX)  
DeKalb Technical College (GA)  
Delta College (MI)  
Eastern New Mexico University - Roswell (NM)  
Florida State College at Jacksonville (FL)  
Gulf Coast Community College (FL)  
Hazard Community & Technical College (KY)  
Hutchinson Community College (KS)  
Ivy Tech Community College of Indiana-Richmond (IN)  
Kansas City Kansas Community College (KS)  
Maysville Community & Technical College (KY)

North Central Missouri College (MO)  
North Lake College (TX)  
Ouachita Technical College (AR)  
Pikes Peak Community College (CO)  
Richland College (TX)  
Rio Salado College (AZ)  
State Fair Community College (MO)  
Trident Technical College (SC)  
Truckee Meadows Community College (NV)  
Western Wyoming Community College (WY)  
Westmoreland County Community College (PA)  
Yavapai College (AZ)

### **Distance Learning Percent of Total Credit Sections**

Barton County Community College (KS)  
Cedar Valley College (TX)  
Columbia State Community College (TN)  
Dallas County Community College District (TX)  
Eastern New Mexico University - Roswell (NM)  
Florida State College at Jacksonville (FL)  
Henderson Community College (KY)  
Hutchinson Community College (KS)  
Iowa Lakes Community College (IA)  
Ivy Tech Community College of Indiana-Bloomington (IN)  
Ivy Tech Community College of Indiana-Central Indiana (IN)  
Ivy Tech Community College of Indiana-Columbus (IN)  
Ivy Tech Community College of Indiana-North Central (IN)

Ivy Tech Community College of Indiana-Richmond (IN)  
Ivy Tech Community College of Indiana-Wabash Valley (IN)  
Kansas City Kansas Community College (KS)  
Maysville Community & Technical College (KY)  
North Central Missouri College (MO)  
North Lake College (TX)  
Ouachita Technical College (AR)  
Pikes Peak Community College (CO)  
Rio Salado College (AZ)  
State Fair Community College (MO)  
Walters State Community College (TN)  
Westmoreland County Community College (PA)

## **FORM 17B: Distance Learning Grades (Fall 2008)**

### **Percent Withdrawal (Based on 15th percentile)**

Barton County Community College (KS)  
Burlington County College (NJ)  
Butler County Community College (PA)  
Carroll Community College (MD)  
Central Maine Community College (ME)  
Cincinnati State Technical and Community College (OH)  
Clark College (WA)  
Columbia State Community College (TN)  
Community College of Beaver County (PA)  
Corning Community College (NY)  
Erie Community College (NY)  
Garden City Community College (KS)  
Genesee Community College (NY)

### **Percent Completed**

Barton County Community College (KS)  
Burlington County College (NJ)  
Butler County Community College (PA)  
Carroll Community College (MD)  
Central Maine Community College (ME)  
Cincinnati State Technical and Community College (OH)  
Clark College (WA)  
Columbia State Community College (TN)  
Community College of Beaver County (PA)  
Corning Community College (NY)  
Erie Community College (NY)  
Garden City Community College (KS)  
Genesee Community College (NY)

Hagerstown Community College (MD)  
Hutchinson Community College (KS)  
Lower Columbia College (WA)  
Marshalltown Community College (IA)  
Maui Community College (HI)  
Mohawk Valley Community College (NY)  
Motlow State Community College (TN)  
North Iowa Area Community College (IA)  
Pennsylvania Highlands Community College (PA)  
Pratt Community College (KS)  
Salt Lake Community College (UT)  
South Florida Community College (FL)  
Southwestern Michigan College (MI)

Hagerstown Community College (MD)  
Hutchinson Community College (KS)  
Lower Columbia College (WA)  
Marshalltown Community College (IA)  
Maui Community College (HI)  
Mohawk Valley Community College (NY)  
Motlow State Community College (TN)  
North Iowa Area Community College (IA)  
Pennsylvania Highlands Community College (PA)  
Pratt Community College (KS)  
Salt Lake Community College (UT)  
South Florida Community College (FL)  
Southwestern Michigan College (MI)

### **Percent Completers Success**

Amarillo College (TX)  
Barton County Community College (KS)  
Burlington County College (NJ)  
Butler Community College (KS)  
Butler County Community College (PA)  
Central Arizona College (AZ)  
Chandler-Gilbert Community College (AZ)  
Corning Community College (NY)  
Crowder College (MO)  
Del Mar College (TX)  
Estrella Mountain Community College (AZ)  
Fox Valley Technical College (WI)  
Gateway Community & Technical College (KY)

### **Percent A and B Grades**

Barton County Community College (KS)  
Bellevue College (WA)  
Broome Community College (NY)  
Burlington County College (NJ)  
Butler Community College (KS)  
Butler County Community College (PA)  
Central Arizona College (AZ)  
Central Maine Community College (ME)  
Clark College (WA)  
Columbia-Greene Community College (NY)  
Corning Community College (NY)  
Delta College (MI)  
Florida State College at Jacksonville (FL)

Glendale Community College (AZ)  
Gulf Coast Community College (FL)  
Illinois Central College (IL)  
Lower Columbia College (WA)  
Madison Area Technical College (WI)  
Metropolitan Community College - Kansas City (MO)  
Paradise Valley Community College (AZ)  
Pratt Community College (KS)  
Rochester Community and Technical College (MN)  
Scottsdale Community College (AZ)  
South Mountain Community College (AZ)  
Southwestern Michigan College (MI)  
Washtenaw Community College (MI)

Fox Valley Technical College (WI)  
Garden City Community College (KS)  
Gateway Community & Technical College (KY)  
Harrisburg Area Community College (PA)  
Hutchinson Community College (KS)  
Lower Columbia College (WA)  
Madison Area Technical College (WI)  
Maui Community College (HI)  
North Central Missouri College (MO)  
Rochester Community and Technical College (MN)  
Salt Lake Community College (UT)  
Southwestern Michigan College (MI)  
Washtenaw Community College (MI)

## **FORM 18: Student/Professional Student Services Staff Ratio (Fall 2008)**

### **Career Services (Based on 15th percentile)**

Bellevue College (WA)  
Black Hawk College (IL)  
Chattanooga State Community College (TN)  
Cincinnati State Technical and Community College (OH)  
Columbia State Community College (TN)  
Community College of Beaver County (PA)  
Corning Community College (NY)  
DeKalb Technical College (GA)  
Eastern New Mexico University - Roswell (NM)  
Garden City Community College (KS)  
Genesee Community College (NY)

Hagerstown Community College (MD)  
Heartland Community College (IL)  
Honolulu Community College (HI)  
Hutchinson Community College (KS)  
Leeward Community College (HI)  
Lower Columbia College (WA)  
Mineral Area College (MO)  
Mountain View College (TX)  
Northeast Iowa Community College (IA)  
Rockland Community College (NY)  
Waukesha County Technical College (WI)

### **Counseling and Advising (Based on 15th percentile)**

Black Hawk College (IL)  
Butler Community College (KS)  
Central Maine Community College (ME)  
Corning Community College (NY)  
Dallas County Community College District (TX)  
Florida State College at Jacksonville (FL)  
Fort Scott Community College (KS)  
Fox Valley Technical College (WI)  
Genesee Community College (NY)  
Hawaii Community College (HI)  
Heartland Community College (IL)  
Ivy Tech Community College of Indiana-Richmond (IN)

Kapiolani Community College (HI)  
Kauai Community College (HI)  
Leeward Community College (HI)  
Marshalltown Community College (IA)  
Maui Community College (HI)  
Metropolitan Community College - Kansas City (MO)  
Metropolitan Community College (NE)  
Reading Area Community College (PA)  
Richland College (TX)  
Rochester Community and Technical College (MN)  
Southwestern Michigan College (MI)  
Ulster County Community College (NY)

**Recruitment, Admissions, Registration (Based on 15th percentile)**

Black Hawk College (IL)  
Cedar Valley College (TX)  
Central Community College (NE)  
Central Maine Community College (ME)  
Cincinnati State Technical and Community College (OH)  
Clark College (WA)  
Columbia-Greene Community College (NY)  
Corning Community College (NY)  
DeKalb Technical College (GA)  
Eastfield College (TX)  
Ellsworth Community College (IA)  
Fort Scott Community College (KS)

Garden City Community College (KS)  
Genesee Community College (NY)  
Hutchinson Community College (KS)  
Jamestown Community College (NY)  
Kauai Community College (HI)  
Metropolitan Community College (NE)  
Pratt Community College (KS)  
Richland College (TX)  
Rockland Community College (NY)  
Shelton State Community College (AL)  
Southwestern Michigan College (MI)  
Waukesha County Technical College (WI)

**Financial Aid (Based on 15th percentile)**

Cincinnati State Technical and Community College (OH)  
Clark College (WA)  
Clinton Community College (NY)  
DeKalb Technical College (GA)  
Dyersburg State Community College (TN)  
Eastern New Mexico University - Roswell (NM)  
Fort Scott Community College (KS)  
Garden City Community College (KS)  
Hawaii Community College (HI)  
Henderson Community College (KY)  
Hutchinson Community College (KS)  
Ivy Tech Community College of Indiana-Kokomo (IN)

Ivy Tech Community College of Indiana-Northwest (IN)  
Ivy Tech Community College of Indiana-Southeast (IN)  
Jackson State Community College (TN)  
Jamestown Community College (NY)  
Kauai Community College (HI)  
Moberly Area Community College (MO)  
Mohawk Valley Community College (NY)  
Ouachita Technical College (AR)  
Reading Area Community College (PA)  
Shelton State Community College (AL)  
Spokane Falls Community College (WA)  
Ulster County Community College (NY)

**Student Activities (Based on 15th percentile)**

Bellevue College (WA)  
Butler County Community College (PA)  
Carroll Community College (MD)  
Chattanooga State Community College (TN)  
Corning Community College (NY)  
Dallas County Community College District (TX)  
Dyersburg State Community College (TN)  
El Centro College (TX)  
Fort Scott Community College (KS)  
Fox Valley Technical College (WI)  
Genesee Community College (NY)

Hagerstown Community College (MD)  
Hutchinson Community College (KS)  
Ivy Tech Community College of Indiana-Richmond (IN)  
Mountain View College (TX)  
North Iowa Area Community College (IA)  
NorthWest Arkansas Community College (AR)  
Pratt Community College (KS)  
Richland College (TX)  
Rockland Community College (NY)  
Schenectady County Community College (NY)  
Ulster County Community College (NY)

**Testing & Assessment Services (Based on 15th percentile)**

Austin Community College (TX)

Black Hawk College (IL)

Brookhaven College (TX)

Cedar Valley College (TX)

Columbia-Greene Community College (NY)

Dutchess Community College (NY)

Eastern New Mexico University - Roswell (NM)

Eastfield College (TX)

Fort Scott Community College (KS)

Fox Valley Technical College (WI)

Genesee Community College (NY)

Hagerstown Community College (MD)

Harrisburg Area Community College (PA)

Hawaii Community College (HI)

Iowa Lakes Community College (IA)

Ivy Tech Community College of Indiana-Kokomo (IN)

Ivy Tech Community College of Indiana-Southeast (IN)

Kansas City Kansas Community College (KS)

Luzerne County Community College (PA)

Southwestern Michigan College (MI)

Ulster County Community College (NY)

Waubonsee Community College (IL)

